

The home of harmony, prosperity and growth

PERFORMANCE AGREEMENT

MADE AND ENTERED INTO BY AND BETWEEN:

AS	REPRESENTED BY THE MUNICIPAL MANAGER
	BRUCE WILLIAM KANNEMEYER
	FULL NAMES

AND

AIFHELI BRIAN NETSHIVHODZA (DIRECTOR COMMUNITY SERVICES)

THE EMPLOYEE OF THE MUNICIPALITY

FOR THE

FINANCIAL YEAR: 01 JULY 2017 - 30 JUNE 2018

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ENTERED INTO BY AND BETWEEN:

The Ngwathe Municipality herein represented by BRUCE WILLIAM KANNEMEYER his capacity as the Municipal Manager (hereinafter referred to as the Employer)

And

AIFHELI BRIAN NETSHIVHODZA Employee of the Municipality (hereinafter referred to as the Employee).

WHEREBY IT IS AGREED AS FOLLOWS:

1. INTRODUCTION

- 1.1 The Employer has entered into a contract of employment with the Employee in terms of section 57(1)(a) of the Local Government: Municipal Systems Act 32 of 2000 ("the Systems Act"). The Employer and the Employee are hereinafter referred to as "the Parties".
- 1.2 Section 57(1)(b) of the Systems Act, read with the Contract of Employment concluded between the parties, requires the parties to conclude an annual performance agreement.
- 1.3 The parties wish to ensure that they are clear about the goals to be achieved, and secure the commitment of the Employee to a set of outcomes that will secure local government policy goals.
- 1.4 The parties wish to ensure that there is compliance with Sections 57(4A), 57(4B) and 57(5) of the Systems Act.

2. PURPOSE OF THIS AGREEMENT

The purpose of this Agreement is to -

- 2.1 comply with the provisions of Section 57(1)(b),(4A),(4B) and (5) of the Act as well as the employment contract entered into between the parties;
- 2.2 specify objectives and targets defined and agreed with the employee and to communicate to the employee the employer's expectations of the employee's performance and accountabilities in alignment with the Integrated Development Plan, Service Delivery and Budget Implementation Plan (SDBIP) and the Budget of the municipality;

Page 2 of 21

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- 2.3 specify accountabilities as set out in a performance plan, which forms an annexure to the performance agreement;
- 2.4 monitor and measure performance against set targeted outputs;
- use the performance agreement as the basis for assessing whether the employee has met the performance expectations applicable to his or her job:
- in the event of outstanding performance, to appropriately reward the employee; and
- give effect to the employer's commitment to a performance-orientated relationship with its employee in attaining equitable and improved service delivery.

3 COMMENCEMENT AND DURATION

- 3.1 This Agreement will commence on the *01 July 2017* and will remain in force until **30** *June 2018* thereafter a new Performance Agreement and Performance Plan shall be concluded between the parties for the next financial year or any portion thereof.
- The parties will review the provisions of this Agreement during June each year. The parties will conclude a new Performance Agreement, Personal Development Plan and Performance Plan that replaces this Agreement at least once a year by not later than the beginning of each successive financial year.
- 3.3 This Agreement will terminate on the termination of the **Employee**'s contract of employment for any reason.
- The content of this Agreement may be revised at any time during the above-mentioned period to determine the applicability of the matters agreed upon.
- 3.5 If at any time during the validity of this Agreement the work environment alters (whether as a result of government or council decisions or otherwise) to the extent that the contents of this Agreement are no longer appropriate, the contents shall immediately be revised.

4 PERFORMANCE OBJECTIVES

- 4.1 The Performance Plan (Annexure A) sets out-
 - 4.1.1 the performance objectives and targets that must be met by the **Employee**; and
 - 4.1.2 the time frames within which those performance objectives and targets must be met.

Page 3 of 21

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- 4.2 The performance objectives and targets reflected in Annexure A are set by the Employer in consultation with the Employee and based on the Integrated Development Plan, Service Delivery and Budget Implementation Plan (SDBIP) and the Budget of the Employer, and shall include key objectives; key performance indicators; target dates and weightings.
 - 4.2.1 The key objectives describe the main tasks that need to be done.
 - 4.2.2 The key performance indicators provide the details of the evidence that must be provided to show that a key objective has been achieved.
 - 4.2.3 The target dates describe the timeframe in which the work must be achieved.
 - 4.2.4 The weightings show the relative importance of the key objectives to each other.
- 4.3 The Employee's performance will, in addition, be measured in terms of contributions to the goals and strategies set out in the Employer's Integrated Development Plan.

PERFORMANCE MANAGEMENT SYSTEM

- The Employee agrees to participate in the performance management system that the 5.1 Employer adopts or introduces for the Employer, management and municipal staff of the Employer.
- 5.2 The Employee accepts that the purpose of the performance management system will be to provide a comprehensive system with specific performance standards to assist the Employer, management and municipal staff to perform to the standards required.
- 5.3 The Employer will consult the Employee about the specific performance standards that will be included in the performance management system as applicable to the Employee.
- 5.4 The **Employee** undertakes to actively focus towards the promotion and implementation of the KPAs (including special projects relevant to the employee's responsibilities) within the local government framework.
- 5.5 The criteria upon which the performance of the Employee shall be assessed shall consist of two components, both of which shall be contained in the Performance Agreement.
 - 5.5.1 The **Employee** must be assessed against both components, with a weighting of 80:20 allocated to the Key Performance Areas (KPAs) and the Core Competency Requirements (CCRs) respectively.

Page 4 of 21

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- 5.5.2 Each area of assessment will be weighted and will contribute a specific part to the total score.
- 5.5.3 KPAs covering the main areas of work will account for 80% and CCRs will account for 20% of the final assessment.
- 5.6 The **Employee**'s assessment will be based on his / her performance in terms of the outputs / outcomes (performance indicators) identified as per attached Performance Plan (**Annexure A**), which are linked to the KPA's, and will constitute 80% of the overall assessment result as per the weightings agreed to between the **Employer** and **Employee**:

Key Performance Areas (80% of Total)	Weighting
KPA 1: Putting people first	10
KPA 2: Delivering basic services	50
KPA 3: Good governance	10
KPA 4: Sound financial management	5
KPA 5: Institutional Development & Building capacity	15
KPA 6: Radical socio economic transformation & LED	10
Total	100%

- 5.7 In the case of managers directly accountable to the municipal manager, key performance areas related to the functional area of the relevant manager must be subject to negotiation between the municipal manager and the relevant manager.
- The CCRs will make up the other 20% of the **Employee**'s assessment score. CCRs that are deemed to be most critical for the **Employee**'s specific job should be selected (√) from the list below as agreed to between the **Employer** and **Employee**. Three of the CCRs are compulsory for Municipal Managers:

Page 5 of 21

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Nr.		LEADING COMPETENCIES	resujiyaya i valu c
	Competency	Driving Competencies	Weighting
	Description		Appropriation
1	Strategic Direction and	Impact and influence	
	Leadership	 Institutional Performance Management 	
		Strategic Planning and Management	
		Organisational Awareness	
2	People Management	Human Capital Planning and	
		Development	
		Diversity Management	
		Employee Relations Management	
		 Negotiation and Dispute Management 	
3	Program and Project	Program and Project Planning and	
	Management	Implementation	
		Service Delivery Management	
		Program and Project Monitoring and	
		Evaluation	
4	Financial Management	Budget Planning and Execution	
		 Financial Strategy and Delivery 	
		Financial Reporting and Monitoring	
5	Change Leadership	Change and Vision and Strategy	
		 Process Design and Improvement 	
		 Change Impact Monitoring and 	
		Evaluation	
6	Governance Leadership	Policy Formulation	
		 Risk and Compliance Management 	
		Cooperative Governance	
Nr		RE COMPETENCIES	
1		mpetency Description	<u> </u>
1 2	Moral Competence Planning and Organising		
3	Analysis and Innovation		
4	Knowledge and Information	n Management	
5	Communication	<u> </u>	
6	Resulting and Quality Focu	S	
TOT			100
(NB:	the sum total of weighted als to 100)	Leading and Core Competencies must al	ways be

Page 6 of 21

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6. EVALUATING PERFORMANCE

- 6.1 The Performance Plan (Annexure A) to this Agreement sets out -
 - 6.1.1 the standards and procedures for evaluating the Employee's performance; and
 - 6.1.2 the intervals for the evaluation of the **Employee**'s performance.
- 6.2 Despite the establishment of agreed intervals for evaluation, the Employer may in addition review the Employee's performance at any stage while the contract of employment remains in force.
- 6.3 Personal growth and development needs identified during any performance review discussion must be documented in a Personal Development Plan as well as the actions agreed to and implementation must take place within set time frames.
- 6.4 The Employee's performance will be measured in terms of contributions to the goals and strategies set out in the Employer's IDP.
- 6.5 The annual performance appraisal will involve:

6.5.1 Assessment of the achievement of results as outlined in the performance plan:

- Each KPA should be assessed according to the extent to which the (a) specified standards or performance indicators have been met and with due regard to ad hoc tasks that had to be performed under the KPA.
- (b) An indicative rating on the five-point scale should be provided for each KPA.
- The applicable assessment rating calculator (refer to paragraph 6.5.3 (c) below) must then be used to add the scores and calculate a final KPA score.

6.5.2 Assessment of the CCRs

- Each CCR should be assessed according to the extent to which the (a) specified standards have been met.
- An indicative rating on the five-point scale should be provided for each (b) CCR.
- This rating should be multiplied by the weighting given to each CCR (c) during the contracting process, to provide a score.

Page 7 of 21

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(d) The applicable assessment rating calculator (refer to paragraph 6.5.1) must then be used to add the scores and calculate a final CCR score.

6.5.3 Overall rating

An overall rating is calculated by using the applicable assessment-rating calculator. Such overall rating represents the outcome of the performance appraisal.

6.6 The assessment of the performance of the **Employee** will be based on the following rating scale for KPA's and CCRs:

Level	Terminology	Description		R:	atin	_	i e
5	Outstanding performance	Performance far exceeds the standard expected of an employee at this level. The appraisal indicates that the Employee has achieved above fully effective results against all performance criteria and indicators as specified in the PA and Performance plan and maintained this in all areas of responsibility throughout the year.	1		3	4	5
4	Performance significantly above expectations	Performance is significantly higher than the standard expected in the job. The appraisal indicates that the Employee has achieved above fully effective results against more than half of the performance criteria and indicators and fully achieved all others throughout the year.					
3	Fully effective	Performance fully meets the standards expected in all areas of the job. The appraisal indicates that the Employee has fully achieved effective results against all significant performance criteria and indicators as specified in the PA and Performance Plan.					
2	Not fully effective	Performance is below the standard required for the job in key areas. Performance meets some of the standards expected for the job. The review/assessment indicates that the employee has achieved below fully effective results against more than half the key performance criteria and indicators as specified in the PA and Performance Plan.					

Page 8 of 21

98

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Level	Terminology	Description		R	atin	g	
	The old Place to the Alberta C		1	2	3	4	5
1	Unacceptable performance	Performance does not meet the standard expected for the job. The review/assessment indicates that the employee has achieved below fully effective results against almost all of the performance criteria and indicators as specified in the PA and Performance Plan. The employee has failed to demonstrate the commitment or ability to bring performance up to the level expected in the job despite management efforts to encourage improvement.					

- 6.7 For purposes of evaluating the annual performance of the municipal manager, an evaluation panel constituted of the following persons must be established -
 - 6.7.1 Mayor;
 - 6.7.2 Chairperson of the performance audit committee or the audit committee in the absence of a performance audit committee;
 - 6.7.3 Member of the executive committee
 - 6.7.4 Mayor and/or municipal manager from another municipality; and
 - 6.7.5 Member of a ward committee as nominated by the Mayor.
- 6.8 For purposes of evaluating the annual performance of managers directly accountable to the municipal managers, an evaluation panel constituted of the following persons must be established -
 - 6.8.1 Municipal Manager;
 - 6.8.2 Chairperson of the performance audit committee or the audit committee in the absence of a performance audit committee;
 - 6.8.3 Member of the executive committee; and
 - 6.8.4 Municipal manager from another municipality.
- The manager responsible for human resources of the municipality must provide secretariat services to the evaluation panels referred to in sub-regulations (d) and (e).

Page 9 of 21

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7. SCHEDULE FOR PERFORMANCE REVIEWS

7.1 The performance of each **Employee** in relation to his / her performance agreement shall be reviewed on the following dates with the understanding that reviews in the first and third quarter may be verbal if performance is satisfactory:

First quarter

July - September 2017 on 9 October 2017

Second quarter Third quarter October – December 2017 on 8 January 2018 January – March 2018 on the 9 April 2018

Fourth quarter

April - June 2018 on the 9 July 2018

- 7.2 The Employer shall keep a record of the mid-year review and annual assessment meetings.
- 7.3 Performance feedback shall be based on the **Employer**'s assessment of the **Employee**'s performance.
- 7.4 The **Employer** will be entitled to review and make reasonable changes to the provisions of Annexure "A" from time to time for operational reasons. The **Employee** will be fully consulted before any such change is made.
- 7.5 The Employer may amend the provisions of Annexure A whenever the performance management system is adopted, implemented and / or amended as the case may be. In that case the Employee will be fully consulted before any such change is made.

8. DEVELOPMENTAL REQUIREMENTS

The Personal Development Plan (PDP) for addressing developmental gaps will be developed after the first quarter review.

9. OBLIGATIONS OF THE EMPLOYER

- 9.1 The Employer shall
 - 9.1.1 create an enabling environment to facilitate effective performance by the employee;
 - 9.1.2 provide access to skills development and capacity building opportunities;
 - 9.1.3 work collaboratively with the **Employee** to solve problems and generate solutions to common problems that may impact on the performance of the **Employee**;
 - 9.1.4 on the request of the **Employee** delegate such powers reasonably required by the **Employee** to enable him / her to meet the performance objectives and targets established in terms of this Agreement; and

Page 10 of 21

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9.1.5 make available to the **Employee** such resources as the **Employee** may reasonably require from time to time to assist him / her to meet the performance objectives and targets established in terms of this Agreement.

10. CONSULTATION

- 10.1 The **Employer** agrees to consult the **Employee** timeously where the exercising of the powers will have amongst others
 - 10.1.1 a direct effect on the performance of any of the **Employee**'s functions;
 - 10.1.2 commit the **Employee** to implement or to give effect to a decision made by the **Employer**; and
 - 10.1.3 a substantial financial effect on the Employer.
- 10.2 The **Employer** agrees to inform the **Employee** of the outcome of any decisions taken pursuant to the exercise of powers contemplated in 10.1 as soon as is practicable to enable the **Employee** to take any necessary action without delay.

11. MANAGEMENT OF EVALUATION OUTCOMES

- 11.1 The evaluation of the employee's performance will form the basis for rewarding outstanding performance or correcting unacceptable performance.
- 11.2 A performance bonus of between 5% and 14% of all-inclusive annual remuneration package may be paid to the employee in recognition of outstanding performance to be constituted as follows:
- 11.2.1 The performance bonus payment shall be categorised in two bands with some ranges per band. The first performance bonus (cash rewards) payment band ranges between 5% and 9% of the all-inclusive remuneration package, as follows:
- (i) A score of 130% -138% to qualify for 5% bonus;
- (ii) A score of above 138%-148% to qualify for 7% bonus;
- (iii) A score of above 148%-149% to qualify for 9%.
- 11.2.2 The second performance bonus (cash rewards) payment band ranges between 10% and 14% of the all-inclusive remuneration package, as follows:
- (i) A score of 150% 155% to qualify for 10% bonus;
- (ii) A score of above 155% 160% to qualify for 13% bonus:
- (iii) A score of above 160% to qualify for 14% bonus.
- 11.3 The performance achievement ranging between 100% and 129% shall be regarded as performance that does not meet the standard expected for the job. The review/assessment indicates that the employee has achieved below fully effective results against almost all of the performance criteria and indicators as specified in the PA and Performance Plan. This

Page 11 of 21

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will imply that the employee has failed to demonstrate the commitment or ability to bring performance up to the level expected in the job despite management efforts to encourage improvement. This category of performance shall not be rewarded.

- 11.4 In the case of unacceptable performance, the Employer shall -
- 11.4.1 provide systematic remedial or developmental support to assist the Employee to improve his or her performance; and
- 11.4.2 after appropriate performance counselling and having provided the necessary guidance and/ or support as well as reasonable time for improvement in performance, the Employer may consider steps to terminate the contract of employment of the Employee on grounds of unfitness or incapacity to carry out his or her duties.

12. DISPUTE RESOLUTION

- 12.1 Any disputes about the nature of the **Employee**'s performance agreement, whether it relates to key responsibilities, priorities, methods of assessment and/ or any other matter provided for, shall be mediated by -
 - 12.1.1 the MEC for local government in the province within thirty (30) days of receipt of a formal dispute from the Employee; or
 - 12.1.2 any other person appointed by the MEC.
 - 12.1.3 In the case of managers directly accountable to the municipal manager, a member of the municipal council, provided that such member was not part of the evaluation panel provided for in sub-regulation 27(4)(e) of the Municipal Performance Regulations, 2006, within thirty (30) days of receipt of a formal dispute from the employee;

whose decision shall be final and binding on both parties.

12.2 In the event that the mediation process contemplated above fails, clause 20.3 of the Contract of Employment shall apply.

Page 12 of 21

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12. GENERAL

- 2.1 The contents of this agreement and the outcome of any review conducted in terms of Annexure A may be made available to the public by the Employer.
- 2.2 Nothing in this agreement diminishes the obligations, duties or accountabilities of the Employee in terms of his/ her contract of employment, or the effects of existing or new regulations, circulars, policies, directives or other instruments.

Thus done and signed at
EMPLOYEE:
Signature: Bulling Name Print: A. BRIAN NETSHIVITOBIA
WITNESSES
1. Signature: R. Joranan. Name Print: Ria Joranan.
2. Signature: COCICE Name Print: LEDOICE MOLCHELI
FOR AND ON BEHALF OF NGWATHE LOCAL MUNICIPALITY
Signature: Name Print: BRUCE N KANNEMEYER.
WITNESSES 1. Signature: Name Print: 1 second
2. Signature: Name Print: Samyelo

Page 13 of 21

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ANNEXURE A:

PERFORMANCE PLAN OF THE DIRECTOR: COMMUNITY SERVICES OF

NGWATHE LOCAL MUNICIPALITY

1. Purpose

The performance plan defines the Council's expectations of the Employee's performance agreement to which this document is attached and Section 57 (5) of the Municipal Systems Act, which provides that performance objectives and targets must be based on the key performance indicators as set in the Municipality's Integrated Development Plan (IDP) and as reviewed annually.

2. Key responsibilities

The following objects of local government will inform Employee's performance against set performance indicators:

- 2.1 Provide democratic and accountable government for local communities.
- 2.2 Ensure the provision of services to communities in a sustainable manner.
- 2.3 Promote social and economic development.
- 2.4 Promote a safe and healthy environment.
- 2.5 Encourage the involvement of communities and community organisations in the matters of local government.

3. Key Performance Areas

The following Key Performance Areas (KPAs) as outlined in the Local Government: Municipal Planning and Performance Management Regulations (2001) inform the strategic objectives listed in the table below:

- KPA 1: Putting people first
- KPA 2: Delivering basic services
- KPA 3: Good governance
- KPA 4: Sound financial management
- KPA 5: Institutional Development & Building capacity
- KPA 6: Radical socio economic transformation & LED

This plan consists of the following 4 parts:

- Key Performance Areas (KPAs) schedule, detailing key objectives and their related performance indicators, weightings and target dates
- 2) A Competency Requirements (CR) schedule, setting out selected leading and core competencies
- 3) Personal Development Plan (PDP), for addressing developmental gaps
- 4) Record of assessment meetings (Control Sheet)

Page 14 of 21

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Progress on	date of review			
	Target	Increased number of households with access to refuse removal by 1000	4 Reports	Establish 2 new graveyards
	Evidence	Quarterly reports on the progress on the procurement and the number of refuse bins distributed to the 5 municipal	towns Quarterly reports on the progress on the procurement and delivery of the new Compactor refuse removal truck	
	Time frames	1 July 2017 – 30 June 2018	30 September 2017 31 December 2017 31 March 2018 30 June 2018	1 July 2017 – 30 June 2018
Baseline	Information	30 103 Households have access to refuse removal	N/A	2 Cemeteries reaching their full capacity (Koppies and Edenville)
Key Performance	Indicator	Purchase 1000 refuse bins	Purchase 1 new Compactor refuse removal fruck by 30 June 2018	Establish 2 new graveyards
Strategic	Objective	To collect refuse from all households	To prioritize and extend reach of refuse removal service spatially to ensure access to areas without removal service at least once a week	To maintain active and old cemeteries Investigate the available space in existing cemeteries for burials, and to plan for future space to be used
weignting				
anolliance anolliance	Area	Basic Service Delivery and Infrastructure Investment		

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Progress on date of review							
Target	4 Quarterly Reports	Renovate Heilbron	satellite fire station			Provide Support to 10	Cooperatives and SMMEs and facilitate 4
Evidence	Reports on the progress of Sports Facilities in All Towns during the 2017/18 fv	Report on the progress on the	procurement/ SCM process		10 Mai -	Invites/ Attendance	Registers
Time frames	30 September 2017 31 December 2017 31 March 2018 30 June 2018	1 July 2017 – 30 June 2018				30 September 2017 31 December 2017	31 March 2018 30 June 2018
Baseline Information	Five sport and recreational facilities	One fire station and one satellite fire station				None	
Key Performance Indicator	Maintain five sport and recreational facility	Renovate Heilbron satellite fire station				Provide support to 10 Cooperatives and facilitate 4	workshops.
Strategic Objective	To maintain sports & recreational facilities	Rapid and effective response to disaster	Installation of fire stations in all units.	Establishment of Advisory Forum to assist with the effectiveness of	disaster. To comply with Disaster Risk Management Act	LED Strategy implementation plan	skills training to emerging farmers, Cooperatives and SMMEs which will
Weighting Strategic Objective							
ney Penormance Area	Basic Service Delivery and Infrastructure Investment					Local Economic	

Key Performance Weighting Strategic Area Objective	eighting		Key Performance Indicator	Baseline Information	Time frames	Evidence	Target	Progress on date of review
		creation and job opportunities	To the state of th				commonage	
		Strengthen stakeholder participation and commitment						
							1000	
Financial		Ensure sound	Verification of data of	List of	1 July 2017 –	A report on the	1 Report	
Management &		financial	all the Municipality	nnoccupied	30 June 2018	data that were		
Viability		management	vacant sites in the 5	vacant sites		collected and		
			towns in the			verified of all		
			municipality by 30			municipal vacant		
			June 2018			sites from the 5		
						municipal towns		

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Page 18 of 21

and deploy others to and deploy others to spect and diversity, In order to achieve In order to achieve In acthodology, plan, er to deliver on set low, institute financial In accordance with financial transactions all levels in order to ver professional and managing risk and managing risk and managing risk and nding of governance eptualism of relevant	Leading and Core Competencies Weighting Description/Definition	Weighting Description/Definition	servations	Rating		
Provide and direct a vision for the institution, and inspire and deploy others to deliver on the strategic institutional mandate. Effectively manage, inspire and encourage people, respect and diversity, optimise talent and build and nurture relationships in order to achieve institutional objectives Able to understand program and project management methodology, plan, manage, monitor and evaluate specific activities in order to deliver on set objectives Able to compile, plan and manage budgets, control cash flow, institute financial risk management and administer procurement processes in accordance with recognised financial practices. Further to ensure that all financial ransactions are managed in an ethical manner. Able to direct and initiate institutional transformation on all levels in order to successfully drive and implement new initiatives and deliver professional and quality services to the community. Able to promote, direct and apply professionalism in managing risk and compliance requirements and apply a thorough understanding of governance practices and obligations. Further, able to direct the conceptualism of relevant policies and enhance connective nonerative novemence administratives and enhance connective nonerative novemence administratives.	Leading Competencies (All compulsory			10 20	30	AO
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institutional objectives Inagement Able to understand pranage, monitor and objectives Able to compile, plan a risk management and recognised financial prare managed in an ethic successfully drive and quality services to the compliance requirement compliance requirement practices and obligation policies and enhance or	People Management	inspire and				
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manage, monitor and objectives Able to compile, plan a risk management and recognised financial pra are managed in an ethic Able to direct and initis successfully drive and quality services to the compliance requirement compliance requirement practices and obligation policies and enhance complicities and enhance compli	Program and Project Management	program and				
		manage, monitor and evaluate specific activities in order to deliver on set			,,	
		objectives	. 30			
	Financial Management					
		risk management and administer procurement processes in accordance with	544		**	
		recognised financial practices. Further to ensure that all financial transactions				
		are managed in an ethical manner				
	Change Leadership	Able to direct and initiate institutional transformation on all levels in order to				
		successfully drive and implement new initiatives and deliver professional and				
		quality services to the community				
compliance requirements and apply a thorough understanding of governance practices and obligations. Further, able to direct the conceptualism of relevant policies and enhance conperative novernance relationships	Governance Leadership	Able to promote, direct and apply professionalism in managing risk and				
practices and obligations. Further, able to direct the conceptualism of relevant collicies and enhance cooperative covernance relationships		compliance requirements and apply a thorough understanding of governance				
policies and enhance cooperative novernance relationships		practices and obligations. Further, able to direct the conceptualism of relevant				
מלוויסיום בייסיום בייסיים מלויסיים מלויסים מלויסיים מלויסים מלויסיים מלויסים		policies and enhance cooperative governance relationships				

2. Competency Requirements (CR) schedule

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Leading and Core Competencies Weight	Weighting Description/Definition	ſ			
		ns Ka	Kating		
Core Competencies (All Compulsory)		Δ <u></u>	20	30	đ
Moral Competence	Able to identify moral triggers, apply reasoning that promotes honesty and				
	integrity and consistently display behaviour that reflects moral competence				
Planning and Organising	Able to plan, prioritise and organise information and resources effectively to				
	ensure the quality of service delivery and build efficient contingency to plans to				
	manage risk				
Analysis and Innovation	Able to critically analyse information, challenges and trends to establish and				
	implement fact-based solutions that are innovative to improve institutional				~~~
	processes in order to achieve key strategic objectives				
Knowledge and Information	Able to promote the generation and sharing of knowledge and information				
Management	through various process and media, in order to enhance the collective				
	knowledge base of local government	***************************************			
Communication	Able to share information, Knowledge and ideas in a clear, focused and concise				
	manner appropriate for the audience in order to effectively			···	
Resulting and Quality Focus	Able to maintain high quality standards, focus on achieving results and				
	objectives while consistently striving to exceed expectations and encourage				
	others to meet quality standards.		,		
	Further, to actively monitor and measure results and quality against identified				
	objectives.				

Date:

Date:

Signed and accepted by (Municipal Manager) on behalf of Council: Signed and accepted by (Director Community Services):

Page 19 of 21 N

268370	Commoning Services.		Jutcome						
Employee Number:	Department:	Date:	When Learning Outcome						
AR NESSHNHOOLA	Directon	& W KANNEMEYER MM.	75/10/200	NA CON ENT	9. CH 2 2. CH 3				
Employee's Name:	Job Title:	Manager:	Development need	· FIN ASCIR MASSECTION	· CHONSE LEADENSHIP	,			

Date: 31/00/12017

Signed and accepted by (Director Community Services):

Signed and accepted by (Municipal Manager):

Date:

Page 20 of 21

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29

4. Record of assessment meetings (Control Sheet)

Employee's Ivame:			e Number:	
Job Title:		Departme	ent:	
iviariager / iminediate St	iperior:	Date:		
Date of assessment	Employee's views on	Comments of the	Action to be taken if	an
meeting	differences of	Employer	(feedback to be giver	
	assessment	=	employee)	
- 04	dasessijeji		employee j	
Q1:				
Q2:			- Parada - Na	_
03.				
Q3:				
Q4:				
Additional review:				
EMPLOYEE: Signature:	Nam	e Print:		_
WITNESSES				
	Nam	e Print:		-
2. Signature:	Nam	e Print:		-
FOR AND ON BEHALF	OF NGWATHE LOCAL MU	NICIPALITY		
Signature:	Name	e Print:		
WITNESSES				
	Name	Print:		-
Signature:	Name	Print:		



FINANCIAL DISCLOSURE FORM

I, the undersigned (surname and initials)	JETSHI	V1700	29 B	PIRHELI BILIPH
I, the undersigned (surname and initials)	, / 01.	75	2 1/8	(Postal address) and
employed as Ameron Community				(Residential address)
Municipality hereby certify that the following knowledge:				
1. Shares and other financial interests (Not See information sheet: Note (1)	bank acco	unts with	financi	al institutions)
Number of shares / extent of financial interest	Nature	Nominal	value	Name of Company or entity

2. Directorships and Partnerships See information sheet: Note (2)	Y	Marie Control of the	Y	
Name of Corporate entity, partnership or firm	Type of bu	ısiness	Amou	int of Remuneration or Income
	200001	WAT SOMEONING THE WORK TO SHARE THE WATER THE		
3. Remunerated work outside the Municipa. See Information sheet: Note (3)	lity (As san	ctioned by	Counci	1)
Name of Employer	Type of w	ork	Amou	int of Remuneration or Income
Council sanction confirmed:	The state of the s			
Signature of Mayor:		Da	ate: <u>3/</u>	107/2017

CONFIDENTIAL

4	o			
4.	Consultancies	anu	retamersm	μυ

See information sheet: Note (4)

Name of client	Nature	Value of benefits received
		11.000
	-	

5. Sponsorships

See Information sheet: Note (5)

Source of sponsorship	Description of sponsorship	Value of sponsorship

6. Gifts and hospitality from a source other than a family member

See information sheet: Note (6)

Description	Value	Source
JoHN WHIKER	123500	nous
BUVE LABOR		,

7. Land and property

See information sheet: Note (7)

Description	Extent	Area	Value
HOUSE	18003	TSHAKHUMA	R550 cross
		VIATING CONTROL OF THE CONTROL OF TH	AND THE RESIDENCE OF THE PROPERTY OF THE PROPE

SIGNATURE OF EMPLOYEE

DATE: 31/07/2017

PLACE: PARY S.

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OATH/AFFIRMATION

1.		rtify that before administering the oath/affirmation I asked the deponent the following
	ques	stions and wrote down her/his answers in his/her presence:
	(i)	Do you know and understand the contents of the declaration? AnswerŸ'ご
	(ii)	Do you have any objection to taking the prescribed oath or affirmation?
	` ,	Answer 70
	(iii)	Do you consider the prescribed oath or affirmation to be binding on your conscience?
	()	Answer YCS
2.	1 cer	rtify that the deponent has acknowledged that she/he knows and understands the contents
		his declaration. The deponent utters the following words: "I swear that the contents of this
		aration are true, so help me God." / "I truly affirm that the contents of the declaration are
		*. The signature/mark of the deponent is affixed to the declaration in my presence.
	uue	. The signature mank of the deponent is unixed to the designation in my processes.
		<i>→</i>
		21-21-1/85
6	<u> </u>	18/11/18/11/18/18/18/18/18/18/18/18/18/1
		invariant Ooth (hyptiga of the People
		ioner of Oath /Justice of the Peace
Daei	anatio	n (rank): Ex Officio Republic of South Africa
		ress of institution: 12 BREE STREET JARYS
Stree	et add	
	et add	
Stree	et add	
Stree 2 Date	et add	ress of institution: 92 BIRGE STREET MARY
Stree 2 Date	et add	ress of institution: 92 BIRGE STREET MARY
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