

**FINAL**

**SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN**

**(SDBIP)**

**2017-2018**



The home of harmony, prosperity and growth

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## **PART 1:**

### **GENERAL INFORMATION**

#### **1.1. INTRODUCTION**

*Section 1 of the MFMA defines the SDBIP as:*

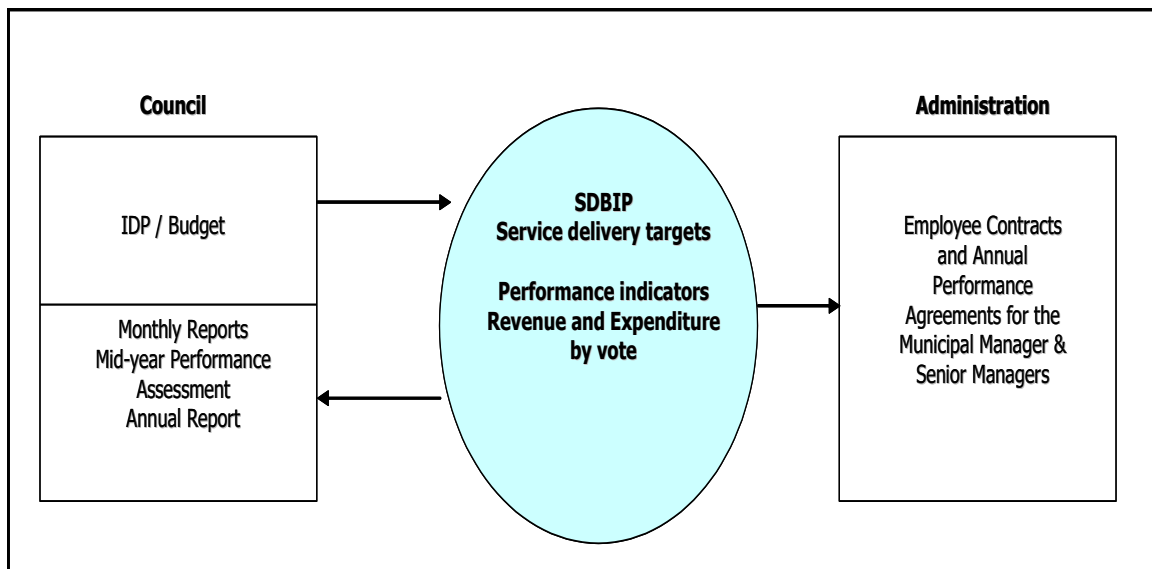
*“A detailed plan approved by the Mayor of a municipality in terms of section 53(1)(c)(ii) for implementing the municipality’s delivery of services and the execution of its annual budget and which must include the following:*

- a) Projections for each month of-*
  - (i) Revenue to be collected, by source; and*
  - (ii) Operational and capital expenditure, by vote;*
- b) Service delivery targets and performance indicators for each quarter”.*

*The Service Delivery and Budget Implementation Plan (SDBIP) gives effect to the Integrated Development Plan (IDP) and the Budget of the municipality, this, however is only possible if the IDP and budget are fully aligned with each other, as required by the MFMA.*

*The SDBIP therefore serves as a “contract” between*

- 1. Administration,**
- 2. the Council and**
- 3. the Community,**



by expressing the goals and objectives set out by the Council as quantifiable outcomes that can be implemented by the administration over the ensuing twelve months. This provides the basis for measuring performance in service delivery against end-of-year targets and budget implementation.

The development, implementation and monitoring of a Service Delivery and Budget Implementation Plan (SDBIP) is required by the Municipal Finance Management Act (MFMA). In terms of Circular 13 of National Treasury, “the SDBIP gives effect to the Integrated Development Plan (IDP) and budget of the municipality and will be possible if the IDP and budget are fully aligned with each other, as required by the MFMA.” As the budget gives effect to the strategic priorities of the municipality, it is important to supplement the budget and the IDP with a management and implementation plan.

The SDBIP serves as the commitment by the Municipality, which includes the administration, council and community, whereby the intended objectives and projected achievements are expressed in order to ensure that desired outcomes over the long term are achieved and these are implemented by the administration over the next twelve months.

## 1.2. Vision, Mission and Core Values

### Our Vision

*"To provide excellent and sustainable municipal services"*

### Mission Statement

*"To provide quality and sustainable services in an efficient, effective & economic manner to all communities through the promotion of community participation, good governance & improved intergovernmental values"*

### Core Values

**TRANSPERANCY:** *We practice good corporate governance, openness and strive to understand the needs of our community at all times.*

**COMMITMENT:** *We are dedicated to the services we render to the community. We are committed to realize the objective of local government in South Africa.*

**ACCOUNTABILITY:** *We respect and value our people and ensure that we are accountable and responsible on all aspects of our work.*

**INTEGRITY:** *We perform our work diligently with integrity and courage to ensure that our communities are able to trust and believe in us.*

**DEMOCRACY:** *We encourage adherence to the constitution of the country, by allowing everybody to exercise their rights.*

### **1.3. SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN FRAMEWORK**

*Whilst the budget sets yearly service delivery and budget targets (revenue and expenditure per vote), it is imperative that in-year mechanisms are able to measure performance and progress on a continuous basis, hence the end-of-year targets must be based on quarterly and monthly targets, and the Municipal Manager must ensure that the budget is built around quarterly and monthly information. Being a start-of-year planning and target tool, the SDBIP gives meaning to both in-year reporting in terms of the Municipal Finance Management Act, section 71 (monthly reporting), section 72 (mid-year report) and end-of-year annual reports.( Sec 46 )*

### **1.4. METHODOLOGY FOR PREPARATION OF SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN**

*Section 69(3)(a) of the MFMA requires the accounting officer to submit a draft SDBIP to the mayor no later than 14 days after the approval of the budget and drafts of the performance agreement as required in terms of the section 57 (1) (b) of the Municipal Systems Act. The mayor must subsequently approve the SDBIP no later than 28 days after the approval of the budget in accordance with section 53(1) (c) (ii) of the MFMA.*

*These are the legal requirements and deadline limits to assist a municipality to comply with the law – however, best practice suggests that this be done earlier by municipalities, starting with senior managers to draw up their second layer departmental SDBIP's in the early stages of the planning and budget preparation process in line with the strategic direction set in the IDP. The mayor and municipal manager should lead this process.*

### **1.5. FORMAT OF DEPARTMENTAL SDBIP**

*Departmental SDBIP's will be based on initial revenue and expenditure projections provided by the budget office of the municipality. Initial revenue and expenditure projections are prepared taking into account; the strategic direction and priorities set through the IDP (and its annual review); initial tariff structure; and any other external influences such as: sectoral department strategic plans and budgets; national and provincial strategic plans and allocations; and indications for changes in prices. Senior managers will also refer to current year and mid-year reports and the previous year annual report to develop next year's SDBIP. A review of any existing impediments or risks to achieving service delivery outcomes is a useful analysis when commencing the preparation of these plans, as this will prompt solutions to those impediments. Given that the SDBIP is a summary of all of the departmental SDBIP's, it is important that they set out the required information, although they may show more detail than the final SDBIP approved by council.*

## **1.6. COMPONENTS OF THE SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN**

*The five key components of an SDBIP are:*

- *Monthly projection of revenue to be collected for each source.*
- *Monthly projections of expenditure and revenue for each vote.*
- *Annual and quarterly projections of service delivery targets and performance indicators.*
- *Information for expenditure and service delivery.*
- *Detailed capital works plan.*

## **1.7. MONITORING AND REPORTING**

*In line with approved SDBIP, monthly / quarterly reports will be submitted by the directors and regional managers to the Municipal Manager who will in turn submit to the Mayor in terms of section 71(g) (ii) of the MFMA.*

*The Mayor will then submit the quarterly report to Council reflecting progress made with the implementation of the SDBIP.*

*All these reports will subsequently culminate into the Annual Report which must include assessment of performance against Annual target and approved SDBIP.*

## PART 2:

### FINANCIAL INFORMATION

FS203 Ngwathe - Supporting Table SA25 Budgeted monthly revenue and expenditure

Description	Ref	Budget Year 2017/18												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
<b>R thousand</b>																
<b>Revenue By Source</b>	-															
Property rates		7 038	7 038	7 038	7 038	7 038	7 038	7 038	7 038	7 038	7 038	7 038	7 038	84 461	89 276	94 275
Property rates - penalties & collection charges		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Service charges - electricity revenue		16 440	16 440	16 440	440	440	440	440	440	440	440	440	16 440	197 280	208 525	220 202
Service charges - water revenue		6 163	6 163	6 163	6 163	6 163	6 163	6 163	6 163	6 163	6 163	6 163	6 163	73 962	78 178	82 556
Service charges - sanitation revenue		3 641	3 641	3 641	3 641	3 641	3 641	3 641	3 641	3 641	3 641	3 641	3 641	43 698	46 189	48 775
Service charges - refuse revenue		3 254	3 254	3 254	3 254	3 254	3 254	3 254	3 254	3 254	3 254	3 254	3 254	39 049	41 275	43 586
Service charges - other		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Rental of facilities and equipment		309	309	309	309	309	309	309	309	309	309	309	309	3 707	3 918	4 138
Interest earned - external investments		117	117	117	117	117	117	117	117	117	117	117	117	1 400	1 480	1 563
Interest earned - outstanding debtors		532	532	532	532	532	532	532	532	532	532	532	532	6 384	6 748	7 126
Dividends received		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Fines		150	150	150	150	150	150	150	150	150	150	150	150	1 800	1 903	2 009
Licences and permits		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Agency services		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers recognised - operational		14 146	14 146	14 146	146	146	146	146	146	146	146	146	14 146	169 751	182 600	194 728
Other revenue		5 223	5 223	5 223	5 223	5 223	5 223	5 223	5 223	5 223	5 223	5 223	5 223	62 678	60 740	62 963
Gains on disposal of PPE		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Revenue (excluding capital transfers and contributions)</b>		<b>57 014</b>	<b>57 014</b>	<b>57 014</b>	<b>57 014</b>	<b>57 014</b>	<b>57 014</b>	<b>57 014</b>	<b>57 014</b>	<b>57 014</b>	<b>57 014</b>	<b>57 014</b>	<b>57 014</b>	<b>684 170</b>	<b>720 830</b>	<b>761 920</b>
<b>Expenditure By Type</b>																



Employee related costs	17 052	17 052	17 052	17 052	17 052	17 052	17 052	17 052	17 052	17 052	17 052	17 052	17 052	204 626	216 290	228 402
Remuneration of councillors	1 108	1 108	1 108	1 108	1 108	1 108	1 108	1 108	1 108	1 108	1 108	1 108	1 108	13 300	14 058	14 845
Debt impairment	7 682	7 682	7 682	7 682	7 682	7 682	7 682	7 682	7 682	7 682	7 682	7 682	7 682	92 179	97 433	102 890
Depreciation & asset impairment	5 463	5 463	5 463	5 463	5 463	5 463	5 463	5 463	5 463	5 463	5 463	5 463	5 463	65 550	69 286	73 166
Finance charges	8 738	8 738	8 738	8 738	8 738	8 738	8 738	8 738	8 738	8 738	8 738	8 738	8 738	104 850	110 827	117 033
				13	13	13	13	13	13	13	13	13				
Bulk purchases	13 075	13 075	13 075	075	075	075	075	075	075	075	075	075	13 075	156 900	165 843	175 131
Other materials	1 971	1 971	1 971	1 971	1 971	1 971	1 971	1 971	1 971	1 971	1 971	1 971	1 971	23 646	24 994	26 394
Contracted services	1 853	1 853	1 853	1 853	1 853	1 853	1 853	1 853	1 853	1 853	1 853	1 853	1 853	22 233	23 501	24 817
Transfers and grants	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Other expenditure	8 482	8 482	8 482	8 482	8 482	8 482	8 482	8 482	8 482	8 482	8 482	8 482	8 482	101 785	100 586	105 883
Loss on disposal of PPE	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
<b>Total Expenditure</b>	<b>65 423</b>	<b>65 423</b>	<b>65 423</b>	<b>65 423</b>	<b>65 423</b>	<b>65 423</b>	<b>65 423</b>	<b>65 423</b>	<b>65 423</b>	<b>65 423</b>	<b>65 423</b>	<b>65 423</b>	<b>65 423</b>	<b>785 071</b>	<b>822 819</b>	<b>868 560</b>
<b>Surplus/(Deficit)</b>	<b>(8 408)</b>	<b>(8 408)</b>	<b>(8 408)</b>	<b>(8 408)</b>	<b>(8 408)</b>	<b>(8 408)</b>	<b>(8 408)</b>	<b>(8 408)</b>	<b>(8 408)</b>	<b>(8 408)</b>	<b>(8 408)</b>	<b>(8 408)</b>	<b>(8 408)</b>	<b>(100 901)</b>	<b>(101 989)</b>	<b>(106 640)</b>
Transfers recognised - capital	7 507	7 507	7 507	7 507	7 507	7 507	7 507	7 507	7 507	7 507	7 507	7 507	7 507	90 078	85 001	101 465
Contributions recognised - capital														–	–	–
Contributed assets														–	–	–
<b>Surplus/(Deficit) after capital transfers &amp; contributions</b>	<b>(902)</b>	<b>(902)</b>	<b>(902)</b>	<b>(902)</b>	<b>(902)</b>	<b>(902)</b>	<b>(902)</b>	<b>(902)</b>	<b>(902)</b>	<b>(902)</b>	<b>(902)</b>	<b>(902)</b>	<b>(902)</b>	<b>(10 823)</b>	<b>(16 988)</b>	<b>(5 175)</b>
Taxation														–	–	–
Attributable to minorities														–	–	–
Share of surplus/ (deficit) of associate														–	–	–
<b>Surplus/(Deficit)</b>	<b>###</b>	<b>(902)</b>	<b>(902)</b>	<b>(902)</b>	<b>(902)</b>	<b>(902)</b>	<b>(902)</b>	<b>(902)</b>	<b>(902)</b>	<b>(902)</b>	<b>(902)</b>	<b>(902)</b>	<b>(902)</b>	<b>(10 823)</b>	<b>(16 988)</b>	<b>(5 175)</b>

*References*

1. *Surplus (Deficit) must reconcile with Budgeted Financial Performance*

FS203 Ngwathe - Supporting Table SA26 Budgeted monthly revenue and expenditure (municipal vote)

Description	R ef	Budget Year 2017/18												Medium Term Revenue and Expenditure Framework						
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20				
<b>Revenue by Vote</b>	-																			
Vote 1 - Executive and Council		25	25	25	25	25	25	25	25	25	25	25	-	25	-	310	-	326	-	345
Vote 2 - Finance and Admin		884	884	884	884	884	884	884	884	884	884	884	884	884	606	4	315	4	649	5
Vote 3 - Planning and Development		378	378	378	378	378	378	378	378	378	378	378	378	378	530	1	788	1	056	1
Vote 4 - Community and Social services		119	119	119	119	119	119	119	119	119	119	119	119	119	422		503		587	
Vote 5 - Housing		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 6 - Public Safety		0	0	0	0	0	0	0	0	0	0	0	0	0	3	3	3	3	3	3
Vote 7 - Sports and Recreation		266	266	266	266	266	266	266	266	266	266	266	266	266	193	3	375	3	564	3
Vote 8 - Waste Management		254	254	254	254	254	254	254	254	254	254	254	254	254	39	39	275	41	586	43
Vote 9 - Waste Water Management		329	329	329	329	329	329	329	329	329	329	329	329	329	63	63	452	46	053	49
Vote 10 - Road Transport		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 11 - Water		438	438	438	438	438	438	438	438	438	438	438	438	438	89	89	488	108	883	122
Vote 12 - Electricity		666	666	666	666	666	666	666	666	666	666	666	666	666	211	211	451	228	348	244
Vote 13 - Technical Services and PMU		173	173	173	173	173	173	173	173	173	173	173	173	173	50	50	001	45	465	47
Vote 14 - Airport		14	14	14	14	14	14	14	14	14	14	14	14	14	078	078	180		190	
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Revenue by Vote</b>		521	521	521	521	521	521	521	521	521	521	521	521	521	774	774	805	805	863	863
<b>Expenditure by Vote to be appropriated</b>	-																			
Vote 1 - Executive and Council		513	513	513	513	513	513	513	513	513	513	513	513	513	66	66	019	68	828	71
Vote 2 - Finance and Admin		25	25	25	25	25	25	25	25	25	25	25	25	25	300	300	312		330	

		012	012	012	012	012	012	012	012	012	012	012	012	148	500	000
Vote 3 - Planning and Development		215	215	215	215	215	215	215	215	215	215	215	215	580	727	880
		3	3	3	3	3	3	3	3	3	3	3	3	2	2	2
Vote 4 - Community and Social services		784	784	784	784	784	784	784	784	784	784	784	784	411	000	688
														45	48	50
Vote 5 - Housing		132	132	132	132	132	132	132	132	132	132	132	132	584	674	768
														1	1	1
Vote 6 - Public Safety		961	961	961	961	961	961	961	961	961	961	961	961	532	189	872
		1	1	1	1	1	1	1	1	1	1	1	1	11	12	12
Vote 7 - Sports and Recreation		479	479	479	479	479	479	479	479	479	479	479	479	752	764	815
		1	1	1	1	1	1	1	1	1	1	1	1	17	18	19
Vote 8 - Waste Management		223	223	223	223	223	223	223	223	223	223	223	223	673	509	378
		2	2	2	2	2	2	2	2	2	2	2	2	14	15	16
Vote 9 - Waste Water Management		139	139	139	139	139	139	139	139	139	139	139	139	673	137	656
		6	6	6	6	6	6	6	6	6	6	6	6	25	27	28
Vote 10 - Road Transport		494	494	494	494	494	494	494	494	494	494	494	494	923	364	977
		3	3	3	3	3	3	3	3	3	3	3	3	77	82	86
Vote 11 - Water		921	921	921	921	921	921	921	921	921	921	921	921	052	734	519
		12	12	12	12	12	12	12	12	12	12	12	12	47	49	52
Vote 12 - Electricity		817	817	817	817	817	817	817	817	817	817	817	817	799	223	972
		1	1	1	1	1	1	1	1	1	1	1	1	153	162	170
Vote 13 - Technical Services and PMU		684	684	684	684	684	684	684	684	684	684	684	684	212	364	560
														20	21	22
Vote 14 - Airport		48	48	48	48	48	48	48	48	48	48	48	48	580	613	648
Vote 15 - [NAME OF VOTE 15]														-	-	-
<b>Total Expenditure by Vote</b>		<b>65</b>	<b>65</b>	<b>65</b>	<b>65</b>	<b>65</b>	<b>65</b>	<b>65</b>	<b>65</b>	<b>65</b>	<b>65</b>	<b>65</b>	<b>65</b>	<b>785</b>	<b>822</b>	<b>868</b>
		<b>423</b>	<b>423</b>	<b>423</b>	<b>423</b>	<b>423</b>	<b>423</b>	<b>423</b>	<b>423</b>	<b>423</b>	<b>423</b>	<b>423</b>	<b>423</b>	<b>071</b>	<b>819</b>	<b>560</b>
<b>Surplus/(Deficit) before assoc.</b>		<b>(902)</b>	<b>(902)</b>	<b>(902)</b>	<b>(902)</b>	<b>(902)</b>	<b>(902)</b>	<b>(902)</b>	<b>(902)</b>	<b>(902)</b>	<b>(902)</b>	<b>(902)</b>	<b>(902)</b>	<b>(10)</b>	<b>(16)</b>	<b>(5)</b>
														<b>823</b>	<b>988</b>	<b>175</b>
Taxation														-	-	-
Attributable to minorities														-	-	-
Share of surplus/ (deficit) of associate														-	-	-
<b>Surplus/(Deficit)</b>	<b>##</b>	<b>(902)</b>	<b>(902)</b>	<b>(902)</b>	<b>(902)</b>	<b>(902)</b>	<b>(902)</b>	<b>(902)</b>	<b>(902)</b>	<b>(902)</b>	<b>(902)</b>	<b>(902)</b>	<b>(902)</b>	<b>(10)</b>	<b>(16)</b>	<b>(5)</b>
	<b>#</b>	<b>(902)</b>	<b>(902)</b>	<b>(902)</b>	<b>(902)</b>	<b>(902)</b>	<b>(902)</b>	<b>(902)</b>	<b>(902)</b>	<b>(902)</b>	<b>(902)</b>	<b>(902)</b>	<b>(902)</b>	<b>823</b>	<b>988</b>	<b>175</b>

References

1. Surplus (Deficit) must reconcile with Budgeted Financial Performance

FS203 Ngwathe - Supporting Table SA27 Budgeted monthly revenue and expenditure (standard classification)

Description	Ref	Budget Year 2017/18												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
<b>Revenue - Standard</b>	-	25	25	25	25	25	25	25	25	25	25	25	25	310	326	345
<b>Governance and administration</b>		884	884	884	884	884	884	884	884	884	884	884	884	606	315	649
Executive and council													-	-	-	
Budget and treasury office		25	25	25	25	25	25	25	25	25	25	25	25	310	326	345
Corporate services		884	884	884	884	884	884	884	884	884	884	884	884	606	315	649
<b>Community and public safety</b>													-	-	-	
Community and social services		385	385	385	385	385	385	385	385	385	385	385	385	618	881	155
Sport and recreation		119	119	119	119	119	119	119	119	119	119	119	119	422	503	587
Public safety		266	266	266	266	266	266	266	266	266	266	266	266	193	375	564
Housing		0	0	0	0	0	0	0	0	0	0	0	0	3	3	3
Health		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Economic and environmental services</b>		4	4	4	4	4	4	4	4	4	4	4	4	54	49	52
Planning and development		551	551	551	551	551	551	551	551	551	551	551	551	608	789	521
Road transport		378	378	378	378	378	378	378	378	378	378	378	378	4	4	5
Environmental protection		4 173	4	4	4	4	4	4	4	4	4	4	4	50	45	47
Trading services		166,67	173	173	173	173	173	173	173	173	173	173	173	078	001	465
Electricity		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Water		33	33	33	33	33	33	33	33	33	33	33	33	404	424	459
Waste water management		687	687	687	687	687	687	687	687	687	687	687	687	246	666	871
Waste management		17	17	17	17	17	17	17	17	17	17	17	17	211	228	244
Electricity		666	666	666	666	666	666	666	666	666	666	666	666	995	451	348
Water		7	7	7	7	7	7	7	7	7	7	7	7	89	108	122
Waste water management		438	438	438	438	438	438	438	438	438	438	438	438	255	488	883
Waste management		5	5	5	5	5	5	5	5	5	5	5	5	63	46	49
Electricity		329	329	329	329	329	329	329	329	329	329	329	329	947	452	053
Water		3	3	3	3	3	3	3	3	3	3	3	3	39	41	43
Waste water management		254	254	254	254	254	254	254	254	254	254	254	254	049	275	586
Waste management																

<b>Other</b>	14	14	14	14	14	14	14	14	14	14	14	14	170	180	190
<b>Total Revenue - Standard</b>	521	521	521	521	521	521	521	521	521	521	521	521	248	831	863
	64	64	64	64	64	64	64	64	64	64	64	64	774	805	863
		82	82	82	82	82	82	82	82	82	82	82			
		683	683	683	683	683	683	683	683	683	683	683			
<b>Expenditure - Standard</b>	30	30	30	30	30	30	30	30	30	30	30	30	366	380	401
<b>Governance and administration</b>	525	525	525	525	525	525	525	525	525	525	525	525	300	519	829
Executive and council	5	5	5	5	5	5	5	5	5	5	5	5	66	68	71
	513	513	513	513	513	513	513	513	513	513	513	513	151	019	828
Budget and treasury office	21	21	21	21	21	21	21	21	21	21	21	21	254	265	280
	241	241	241	241	241	241	241	241	241	241	241	241	897	727	607
Corporate services	3	3	3	3	3	3	3	3	3	3	3	3	45	46	49
	771	771	771	771	771	771	771	771	771	771	771	771	252	774	393
<b>Community and public safety</b>	6	6	6	6	6	6	6	6	6	6	6	6	76	80	85
<b>Community and social services</b>	357	357	357	357	357	357	357	357	357	357	357	357	279	627	142
	3	3	3	3	3	3	3	3	3	3	3	3	45	48	50
	784	784	784	784	784	784	784	784	784	784	784	784	411	000	688
Sport and recreation	1	1	1	1	1	1	1	1	1	1	1	1	17	18	19
	479	479	479	479	479	479	479	479	479	479	479	479	752	764	815
Public safety	961	961	961	961	961	961	961	961	961	961	961	961	11	12	12
	961	961	961	961	961	961	961	961	961	961	961	961	532	189	872
Housing	132	132	132	132	132	132	132	132	132	132	132	132	1	1	1
	132	132	132	132	132	132	132	132	132	132	132	132	584	674	768
Health	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Economic and environmental services</b>	8	8	8	8	8	8	8	8	8	8	8	8	100	106	112
<b>Planning and development</b>	393	393	393	393	393	393	393	393	393	393	393	393	715	456	417
	8	8	8	8	8	8	8	8	8	8	8	8	2	2	2
	215	215	215	215	215	215	215	215	215	215	215	215	580	727	880
Road transport	178	178	178	178	178	178	178	178	178	178	178	178	98	103	109
	178	178	178	178	178	178	178	178	178	178	178	178	135	728	537
Environmental protection	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Trading services</b>	20	20	20	20	20	20	20	20	20	20	20	20	241	254	268
<b>Electricity</b>	100	100	100	100	100	100	100	100	100	100	100	100	197	603	525
	12	12	12	12	12	12	12	12	12	12	12	12	153	162	170
	817	817	817	817	817	817	817	817	817	817	817	817	799	223	972
Water	3	3	3	3	3	3	3	3	3	3	3	3	47	49	52
	921	921	921	921	921	921	921	921	921	921	921	921	052	734	519
Waste water management	2	2	2	2	2	2	2	2	2	2	2	2	25	27	28
	139	139	139	139	139	139	139	139	139	139	139	139	673	137	656
Waste management	1	1	1	1	1	1	1	1	1	1	1	1	14	15	16
	223	223	223	223	223	223	223	223	223	223	223	223	673	509	378
<b>Other</b>	48	48	48	48	48	48	48	48	48	48	48	48	580	613	648
<b>Total Expenditure - Standard</b>	65	65	65	65	65	65	65	65	65	65	65	65	785	822	868

		423	423	423	423	423	423	423	423	423	423	423	423	071	819	560	
<b>Surplus/(Deficit) before assoc.</b>		(902)	(902)	(902)	(902)	(902)	(902)	(902)	(902)	(902)	(902)	(902)	(902)	(902)	(10) 823	(16) 988	(5) 175
Share of surplus/ (deficit) of associate														-	-	-	-
<b>Surplus/(Deficit)</b>	<b>## #</b>	(902)	(902)	(902)	(902)	(902)	(902)	(902)	(902)	(902)	(902)	(902)	(902)	(902)	(10) 823	(16) 988	(5) 175

References

1. Surplus (Deficit) must reconcile with Budgeted Financial Performance

0       -       0       -       0

FS203 Ngwathe - Supporting Table SA28 Budgeted monthly capital expenditure (municipal vote)

Description R thousand	Ref	Budget Year 2017/18												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
<b>Multi-year expenditure to be appropriated</b>	####															
Vote 1 - Executive and Council													-	-	-	-
Vote 2 - Finance and Admin													-	-	-	-
Vote 3 - Planning and Development													-	-	-	-
Vote 4 - Community and Social services													-	-	-	-
Vote 5 - Housing													-	-	-	-
Vote 6 - Public Safety													-	-	-	-
Vote 7 - Sports and Recreation													-	-	-	-
Vote 8 - Waste Management													-	-	-	-
Vote 9 - Waste Water Management													-	-	-	-
Vote 10 - Road Transport													-	-	-	-
Vote 11 - Water													-	-	-	-
Vote 12 - Electricity													-	-	-	-
Vote 13 - Technical Services and PMU													-	-	-	-
Vote 14 - Airport													-	-	-	-
Vote 15 - [NAME OF VOTE 15]													-	-	-	-
<b>Capital multi-year expenditure sub-total</b>	####	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Single-year expenditure to be appropriated</b>																

Vote 1 - Executive and Council	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 2 - Finance and Admin	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 3 - Planning and Development	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 4 - Community and Social services	458	458	458	458	458	458	458	458	458	458	458	458	458	5 500	2 500	-
Vote 5 - Housing	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 6 - Public Safety	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 7 - Sports and Recreation	726	726	726	726	726	726	726	726	726	726	726	726	726	8 717	412	-
Vote 8 - Waste Management	422	422	422	422	422	422	422	422	422	422	422	422	422	5 067	-	3 128
Vote 9 - Waste Water Management	1 667	1 667	1 667	1 667	1 667	1 667	1 667	1 667	1 667	1 667	1 667	1 667	1 667	20 000	-	-
Vote 10 - Road Transport	1 260	1 260	1 260	1 260	1 260	1 260	1 260	1 260	1 260	1 260	1 260	1 260	1 260	15 122	26 436	20 016
Vote 11 - Water	2 377	2 377	2 377	2 377	2 377	2 377	2 377	2 377	2 377	2 377	2 377	2 377	2 377	28 525	43 389	61 971
Vote 12 - Electricity	417	417	417	417	417	417	417	417	417	417	417	417	417	5 000	10 000	14 000
Vote 13 - Technical Services and PMU	179	179	179	179	179	179	179	179	179	179	179	179	179	2 146	2 264	2 350
Vote 14 - Airport													-	-	-	-
Vote 15 - [NAME OF VOTE 15]													-	-	-	-
<b>Capital single-year expenditure sub-total</b>	####	7 507	7 507	7 507	7 507	7 507	7 507	7 507	7 507	7 507	7 507	7 507	7 506	90 078	85 001	101 465
<b>Total Capital Expenditure</b>	####	7 507	7 507	7 507	7 507	7 507	7 507	7 507	7 507	7 507	7 507	7 507	7 506	90 078	85 001	101 465

References

1. Table should be completed as either Multi-Year expenditure appropriation or Budget Year and Forward Year estimates
2. Total Capital Expenditure must reconcile to Budgeted Capital Expenditure



FS203 Ngwathe - Supporting Table SA29 Budgeted monthly capital expenditure (standard classification)

Description	Ref	Budget Year 2017/18												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
<b>Capital Expenditure - Standard</b>	###	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<i>Governance and administration</i>		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Executive and council		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Budget and treasury office		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Corporate services		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<i>Community and public safety</i>		185	185	185	185	185	185	185	185	185	185	185	185	217	912	-
Community and social services		458	458	458	458	458	458	458	458	458	458	458	458	500	500	-
Sport and recreation		726	726	726	726	726	726	726	726	726	726	726	726	717	412	-
Public safety		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Housing		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Health		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<i>Economic and environmental services</i>		260	260	260	260	260	260	260	260	260	260	260	260	122	436	20
Planning and development		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Road transport		260	260	260	260	260	260	260	260	260	260	260	260	122	436	20
Environmental protection		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<i>Trading services</i>		883	883	883	883	883	883	883	883	883	883	883	883	592	389	79
Electricity		417	417	417	417	417	417	417	417	417	417	417	417	000	000	14
Water		377	377	377	377	377	377	377	377	377	377	377	377	525	389	61
Waste water management		667	667	667	667	667	667	667	667	667	667	667	667	000	-	-
Waste management		422	422	422	422	422	422	422	422	422	422	422	422	067	-	3

<i>Other</i>		179	179	179	179	179	179	179	179	179	179	179	179	146	2	264	2	350	2	
<b>Total Capital Expenditure - Standard</b>	###	507	507	507	507	507	507	507	507	507	507	507	507	506	7	078	90	001	85	101 465
<b>Funded by:</b>																				
National Government		507	507	507	507	507	507	507	507	507	507	507	507	507	7	078	90	001	85	101 465
Provincial Government														-	-	-	-	-	-	-
District Municipality														-	-	-	-	-	-	-
Other transfers and grants			-											-	-	-	-	-	-	-
<b>Transfers recognised - capital</b>		507	507	507	507	507	507	507	507	507	507	507	507	507	7	078	90	001	85	101 465
<b>Public contributions &amp; donations</b>														-	-	-	-	-	-	-
<b>Borrowing</b>														-	-	-	-	-	-	-
<b>Internally generated funds</b>														-	-	-	-	-	-	-
<b>Total Capital Funding</b>		507	507	507	507	507	507	507	507	507	507	507	507	507	7	078	90	001	85	101 465

References

1. Table should be completed as either Multi-Year expenditure appropriation or Budget Year and Forward Year estimates
2. Total Capital Expenditure must reconcile to Budgeted Capital Expenditure

FS203 Ngwathe - Supporting Table SA30 Budgeted monthly cash flow

MONTHLY CASH FLOWS	Budget Year 2017/18												Medium Term Revenue and Expenditure Framework			
	R thousand	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
<b>Cash Receipts By Source</b>													##### ###			
Property rates	4	4	4	4	4	4	4	4	4	4	4	16	68	59	62	
Property rates - penalties & collection charges	677	677	677	677	677	677	677	677	677	677	677	954	398	319	641	
Service charges - electricity revenue	16	16	16	16	16	16	16	16	16	16	16	10	192	210	222	
Service charges - water revenue	593	593	593	593	593	593	593	593	593	593	593	377	902	469	255	
Service charges - sanitation revenue	4	4	4	4	4	4	4	4	4	4	4	2	48	53	56	
Service charges - refuse revenue	186	186	186	186	186	186	186	186	186	186	186	858	906	098	072	
Service charges - other	1	1	1	1	1	1	1	1	1	1	1	9	24	17	18	
Rental of facilities and equipment	364	364	364	364	364	364	364	364	364	364	364	944	944	297	265	
Interest earned - external investments	805	805	805	805	805	805	805	805	805	805	805	645	504	215	787	
Interest earned - outstanding debtors	-	-	-	-	-	-	-	-	-	-	-	-	2	-	-	
Dividends received	-	-	-	-	-	-	-	-	-	-	-	000	000	-	-	
Fines	211	211	211	211	211	211	211	211	211	211	211	211	535	679	829	
Licences and permits	250	250	250	250	250	250	250	250	250	250	250	250	000	171	349	
Agency services	-	-	-	-	-	-	-	-	-	-	-	-	1	1	2	
Transfer receipts - operational	150	150	150	150	150	150	150	150	150	150	150	150	800	903	009	
Other revenue	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
<b>Cash Receipts by Source</b>	59	36	36	36	36	91	36	36	91	36	36	17	585	598	634	
Transfer receipts - capital	680	8	8	8	8	170	8	8	901	8	8	(33	751	600	728	
Other revenue	020	020	020	020	020	020	020	020	020	020	020	224)	000	135	391	
<b>Other Cash Flows by Source</b>	937	257	257	257	257	427	257	257	158	257	257	165	740	886	326	
Transfer receipts - capital	32					32			26				90	85	101	

Contributions recognised - capital & Contributed assets	026					026			026			-	078	001	465
Proceeds on disposal of PPE	42	42	42	42	42	42	42	42	42	42	42	42	500	529	558
Short term loans												-			
Borrowing long term/refinancing												-			
Increase (decrease) in consumer deposits												-			
Decrease (Increase) in non-current debtors												-			
Decrease (increase) other non-current receivables												-			
Decrease (increase) in non-current investments												-			
<b>Total Cash Receipts by Source</b>	<b>128</b>	<b>36</b>	<b>36</b>	<b>36</b>	<b>36</b>	<b>123</b>	<b>36</b>	<b>36</b>	<b>117</b>	<b>36</b>	<b>36</b>	<b>17</b>	<b>676</b>	<b>684</b>	<b>736</b>
	<b>004</b>	<b>298</b>	<b>298</b>	<b>298</b>	<b>298</b>	<b>494</b>	<b>298</b>	<b>298</b>	<b>225</b>	<b>298</b>	<b>298</b>	<b>207</b>	<b>318</b>	<b>415</b>	<b>349</b>
<b>Cash Payments by Type</b>															
Employee related costs	17	17	17	17	17	17	17	17	17	17	17	17	204	216	228
	052	052	052	052	052	052	052	052	052	052	052	052	626	290	402
Remuneration of councillors												8	13	5	6
	451	451	451	451	451	451	451	451	451	451	451	341	300	719	039
Finance charges	5	5	5	5	5	5	5	5	5	5	5	10	65	63	66
	000	000	000	000	000	000	000	000	000	000	000	000	000	420	972
Bulk purchases - Electricity	8	8	8	8	8	8	8	8	8	8	8	8	100	105	111
	333	333	333	333	333	333	333	333	333	333	333	333	000	700	619
Bulk purchases - Water & Sewer	2	2	2	2	2	2	2	2	2	2	2	2	29	31	32
	450	450	450	450	450	450	450	450	450	450	450	450	400	076	816
Other materials	1	1	1	1	1	1	1	1	1	1	1	1	23	24	26
	971	971	971	971	971	971	971	971	971	971	971	971	646	994	394
Contracted services	1	1	1	1	1	1	1	1	1	1	1	1	22	23	24
Transfers and grants - other municipalities	853	853	853	853	853	853	853	853	853	853	853	853	233	501	817
Transfers and grants - other	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other expenditure	8	8	8	8	8	8	8	8	8	8	8	8	101	100	105
	482	482	482	482	482	482	482	482	482	482	482	482	785	586	883
<b>Cash Payments by Type</b>	<b>45</b>	<b>45</b>	<b>45</b>	<b>45</b>	<b>45</b>	<b>45</b>	<b>45</b>	<b>45</b>	<b>45</b>	<b>45</b>	<b>45</b>	<b>58</b>	<b>559</b>	<b>571</b>	<b>602</b>
	<b>592</b>	<b>592</b>	<b>592</b>	<b>592</b>	<b>592</b>	<b>592</b>	<b>592</b>	<b>592</b>	<b>592</b>	<b>592</b>	<b>592</b>	<b>482</b>	<b>991</b>	<b>285</b>	<b>941</b>
<b>Other Cash Flows/Payments by Type</b>															
Capital assets	7	7	7	7	7	7	7	7	7	7	7	7	90	85	101
	507	507	507	507	507	507	507	507	507	507	507	507	078	001	465

Repayment of borrowing	100	100	600	-	-	-	-	-	-	-	-	-	800	-	-	
Other Cash Flows/Payments																
<b>Total Cash Payments by Type</b>	<b>53</b> <b>198</b>	<b>53</b> <b>198</b>	<b>53</b> <b>698</b>	<b>53</b> <b>098</b>	<b>53</b> <b>098</b>	<b>53</b> <b>098</b>	<b>53</b> <b>098</b>	<b>53</b> <b>098</b>	<b>53</b> <b>098</b>	<b>53</b> <b>098</b>	<b>53</b> <b>098</b>	<b>53</b> <b>098</b>	<b>65</b> <b>988</b>	<b>650</b> <b>869</b>	<b>656</b> <b>286</b>	<b>704</b> <b>406</b>
<b>NET INCREASE/(DECREASE) IN CASH HELD</b>	<b>74</b> <b>806</b>	<b>(16</b> <b>900)</b>	<b>(17</b> <b>400)</b>	<b>(16</b> <b>800)</b>	<b>(16</b> <b>800)</b>	<b>70</b> <b>396</b>	<b>(16</b> <b>800)</b>	<b>(16</b> <b>800)</b>	<b>64</b> <b>127</b>	<b>(16</b> <b>800)</b>	<b>(16</b> <b>800)</b>	<b>(48</b> <b>782)</b>	<b>25</b> <b>449</b>	<b>28</b> <b>129</b>	<b>31</b> <b>943</b>	
Cash/cash equivalents at the month/year begin:	10 000	84 806	67 906	50 506	33 707	16 907	87 303	70 503	53 703	117 830	101 031	84 231	10 000	35 449	63 578	
Cash/cash equivalents at the month/year end:	84 806	67 906	50 506	33 707	16 907	87 303	70 503	53 703	117 830	101 031	84 231	35 449	35 449	63 578	95 521	

References

1. Note that this section of Table SA 30 is deliberately not linked to Table A4 because timing differences between the invoicing of clients and receiving the cash means that the cashflow will differ from budgeted revenue, and similarly for budgeted expenditure. However for the MTREF it is now directly linked to A7.

## PART 3:

### PERFORMANCE INFORMATION

#### 3.1 MAYOR'S OFFICE

KPA 6: RADICAL SOCIO ECONOMIC TRANSFORMATION									
STRATEGIC OBJECTIVES	STRATEGY	INDICATORS	BASELINE	BUDGET	ANNUAL TARGET	QUARTERLY TARGET			
						Q1	Q2	Q3	Q4
To host successful National Commemorative Days	Maximum Stake-holder participation	Increased awareness about National Days	Less informed Youth about the importance of National Days	<b>R 1000000</b>	To host successful National Commemorative Days	Planning and Celebration of Human Rights Day	Planning and the Celebration of Freedom Day	Planning and Celebration of Youth Day	Planning and Celebration of the National Heritage Day
To increase the Momentum of the National HIV and AIDS Campaigns	Increased Community involvement.	Reduced HIV and AIDS cases	Communities are less interested/less-educated about HIV and AID Issues	<b>R 250 000</b>	To increase the Momentum of the National HIV and AIDS Campaigns	Planning of the ward based HIV and AIDS Council	The Planning of the Local and District HIV and AIDS Councils	Launching of the District HIV and AIDS Councils R 100 000	Launching and Celebration of the Local HIV and AIDS Council
To Strengthen the Corporate Image of the Municipality through All forms of Media	Establishment of an effective Communication Strategy.	Reduced clients complaints	Consumer dissatisfaction about certain services.	<b>R 500 000</b>	To Strengthen the Corporate Image of the Municipality through All forms of Media	Planning Strategy of the Municipality Media Hub	Identifying Media Partners/ Stake-holders for the Municipality	Media coverage of all NLM events and Activities	Media coverage of all NLM events and Activities

To Enhance inter-governmental Relations Programmes in the Municipality	IDP aligned with Provincial and National Strategic Objectives	Improved Service Delivery/Infrastructure	Old infrastructure/ Inadequate maintenance of facilities	<b>R 600 000</b>	To Enhance inter-governmental Relations Programs in the Municipality		Planning and Implement	Planning and implementation of Flower Festival	Planning and Implementation of Fire Works Festival
To enhance poverty alleviation programmes	Improved Social Services Programs	Reduced Poverty levels	Rife Unemployment levels	<b>R 1100 000</b>	To enhance poverty alleviation programs	Planning and Implementation of Job Creation Programs, Issuing of Bursaries to matriculants			Issuing of Food Parcels to poverty stricken Communities/ Rural Sports Games
To educate Communities about National Gender Issues				<b>R 250 000</b>	To educate Communities about National Gender Issue	Planning of Work place Gender Committees	Gender Awareness Campaign	Campaign against Women and children	
To increase Business Opportunities for the Youth				<b>R 1 500 000</b>	To increase Business Opportunities for the Youth	Planning and Implementation of Youth Business Forum in Sasolburg			
To inculcate Disability Awareness among Communities				<b>R 150 000</b>	To inculcate Disability Awareness among Communities		Planning and Implementation of Disability Campaigns/ Conference		

### 3.2 SPEAKER'S OFFICE

<b>KPA 1 : PUTTING PEOPLE FIRST</b>									
<b>STRATEGIC OBJECTIVES</b>	<b>STRATEGY</b>	<b>INDICATORS</b>	<b>BASELINE</b>	<b>BUDGET</b>	<b>ANNUAL TARGET</b>	<b>QUARTERLY TARGET</b>			
						<b>Q1</b>	<b>Q2</b>	<b>Q3</b>	<b>Q4</b>
To strengthen a meaningful community participation & interaction program	Improved & functional relationship between the structures	Regular meetings for All stakeholders i.e. Civics, NGOs, CBOs & Ward Committees On government	1 Meeting per month ,per ward committee	<b>R200 000,00</b>	4 meetings :1 meeting per stakeholder	1 Meeting with stakeholders	1 Meeting with stakeholders, in each ward	Meeting with stakeholders, in each ward	Meeting with stakeholders, in each ward
	Review Public Participation strategy	To ensure implementation of community engagement plans through ward committees targeting hotspots and potential hotspots areas	None		Reviewed Public Participation Strategy	Procurement of service provider	Review process by the service provider	Present the reviewed strategy to Council	<i>Implement the strategy</i>
	Mobilization of communities for budget & IDP Campaigns  Implementatio n of the IDP process plan	Effective public participation, credible budget & IDP Processes	None	<b>R157 500,00</b>	3 public meetings per ward:1for stakeholders, 1 for public.1 town meeting	1public meeting per ward,1 stakeholders meeting per ward	1public meeting per ward,1 stakeholders meeting per ward	1public meeting per ward,1 stakeholders meeting per ward	1public meeting per ward,1 stakeholders meeting per ward



	Regular workshops & training with the view of capacity building	Plan training & Workshops,	None	<b>R400 000,00</b>	4 workshops	1 workshop	1 workshop	1 workshop	1 workshop
To support & capacitate Councillors, Ward committee & Community Development workers in enhancing local government	To develop Ward operational plans	Capacitated Councillors ,Ward Committees, and CDW's	None		<b>4 workshops</b>	1 workshop	1 workshop	1 workshop	1 workshop
	To promote effective communication & responsive to the needs of the community	Improved/ increased attendance of communities to campaign	None	<b>R150 000,00</b>	Reviewed Public Participation Strategy in place	1 meeting a moth per ward	1 meeting a moth per ward	1 meeting a moth per ward	1 meeting a moth per ward

### 3.3 MUNICIPAL MANAGER'S OFFICE

KPA 3: GOOD GOVERNANCE									
STRATEGIC OBJECTIVES	STRATEGY	INDICATORS	BASELINE	BUDGET	ANNUAL TARGET	QUARTERLY TARGET			
						Q1	Q2	Q3	Q4
To give feedback/ assistance and provide reasonable assurance regarding effectiveness of internal controls	To implement audit action plan	Nine (9) internal audit reports to be issued	9 Internal Audit projects	None	Improved audit Reports	2 Projects	1 Project	3 Projects	3 Projects
	To develop the communication strategy and plan	1 Communication Strategy and plan to be adopted by Council	Draft Communication strategy and plan available	None	1			1	
	To promote Intergovernmental Relations amongst stakeholders	To have 4 IGR Meetings/engagements		None	4 Meetings	1	1	1	1
To provide oversight on the affairs of the Municipality	Regular meetings of the Audit committee/ performance committee	Audit committee/ performance committee reports to be submitted to Council - four (4)	Reports not sent regularly	R25 000	meetings – four (4)	1	1	1	1

	To ensure that the Council, its committees and key governance structures remain fully functional								
	Meetings of Oversight Committee	Oversight reports to Council	4 Reports of Oversight (MPAC )	<b>None</b>	4 Reports	<b>1 Report</b>	<b>1 Report</b>	<b>1 Report</b>	<b>1 Report</b>
To ensure that credible IDP is developed	Develop & adherence to the IDP framework & Process Plans	Develop Compliant IDP	1 IDP & Budget not aligned	<b>R150 000</b>	1 IDP				<b>1 IDP</b>
To develop & ensure the implementation of the Performance Management System	Fully Implementation of the Performance Management Framework	Review performance management policy/ Framework	Approved Performance management Framework 2016	<b>R 100 000</b>	1 Reviewed Performance Management Framework			<b>1 Approved PMS Framework by Council</b>	
	To monitor Quarterly reports of s54A and s56 Managers as per approved SDBIP	Monitoring & reporting of performance information	Inadequate reporting by divisions	<b>None</b>	4 Reports submitted Council	<b>1 Quarterly report</b>	<b>1 Quarterly report</b>	<b>1 Quarterly report</b>	<b>1 Quarterly report</b>

To fully implement risk management strategy and policy	Conduct workshop on policies	4 Workshops	Zero	<b>R100 000</b>	4	1. <b>Conduct Workshop Councillors Management</b>	1. <b>Risk Champions Corporate &amp; Finance Services</b>	1. <b>Conduct Workshop Community Services</b>	1. <b>Conduct Workshop Technical Services</b>
	Encourage efficient and effective risk management	4 Risk assessment	Draft risk registers		4	1. <b>Update Risk registers</b>	1. <b>Update Risk Registers</b>	1. <b>Update Risk Registers</b>	1. <b>Update Risk Registers</b>
		4 Risk Management Committee	Zero	<b>R24 000</b>	4	1. <b>Risk Management Committee Meeting</b>	1. <b>Risk Management Committee Meeting</b>	1. <b>Risk Management Committee Meeting</b>	1. <b>Risk Management Committee Meeting</b>
To encourage Zero tolerance to fraud and corruption	To process document for the approval of draft Fraud Prevention Plan	Approved Fraud Prevention Plan	Draft Fraud Prevention Plan	<b>R 200 000</b>	4	1. <b>Conduct Workshop for Councillors' and Management</b>	Approval of Fraud Prevention Plan  1 <b>Conduct</b>	1. <b>Conduct Workshop Community &amp; Finance Services</b>	1. <b>Conduct Workshop Technical Services</b>

							<b>Workshop Risk Champions Corporate Services</b>		
		2 Fraud Awareness Campaigns	Zero		2		<b>1. Councillors Management Officials</b>		<b>1 Councillors Management Officials &amp; Community</b>
To ensure that related legislative framework is adhered	To develop and monitor compliance check lists	10 Legislative Checklist	MFMA MSA		10	<b>2. Develop and Implement Checklist</b>	<b>3. Develop and Implement Checklist</b>	<b>3. Develop and Implement Checklist</b>	<b>2. Develop and Implement Checklist</b>

### 3.4 FINANCIAL SERVICES (CFO)

KPA 4: FINANCIAL VIABILITY AND MANAGEMENT									
STRATEGIC OBJECTIVES	STRATEGY	INDICATORS	BASELINE	BUDGET	ANNUAL TARGET	QUARTERLY TARGET			
						Q1	Q2	Q3	Q4
Maximise revenue collection  To effectively manage finances and improve financial sustainability	Cost effective tariff settings.	Break Even	Low revenue collection rate	<b>Surplus R9,159</b>	Excess funding to be properly invested  <b>100%</b>	Correct tariff settings			
	Monthly Billing	Monthly billing statements to be sent out to all consumers	Billing is currently done after the 20th due to lack of meter reading management	<b>N/A</b>	Monthly billing statements to be sent out to all consumers  <b>100%</b>				
		Start to issue accounts by utilizing email/sms function on the financial system for consumers	No accounts that are send by emails/sms to consumers who require the service	<b>N/A</b>	Monthly billing statements to be sent out to all consumers via email  <b>100%</b>				
	Improve the standard of reading the meters	Meter be to accurately and are constantly read.  Gradually replace conventional	Majority of meters are not read and the estimates are used for billing		90% constant reading  Implement split/smart meters for all the customers that are struggling to	50%	75%	90%	90+%

		meters for water and electricity with pre-paid meters			maintain their accounts  All indigent customers must be on prepaid meters  Minimum of additional 10000 split meters to replace faulty, bridged and conventional meters	100%	100%	100%	100%
	Data Purification to avoid disputes	Door to Door Data purification conducted and credible billing information be available for billing customers	Disputes on amounts billed due to incorrect data	<b>R2.5mil</b>	accurate billing data for all categories of debtors on the system by 30 June 2018. The tender for Door to Door campaign has been advertised  <b>100%</b>	25%	25%	25%	25%
	Payment for services campaign	Improved payment level percentage.  Incentive encouraging the debtors to clear or pay their accounts	Currently the Accounts receivables are R600mil and customers are devastated due to different reasons such as: 1. Incorrect		<b>90%</b>	70%	80%	90%	90%

		and long outstanding Debt write offs given that the customer commits to the payment arrangements	<p>billed accounts</p> <p>2. Recurrent finance costs</p> <p>3. Lack of encouragement to clear the accounts</p>						
		Encourage customers to pay the currently accounts religiously	Low revenue collection from the current account						
	Reduction on NMD levels	Replacement of conventional meters to split/ smart meters. (decrease of abnormal usage of electricity)	Currently in a high peak season the electricity cost to the municipality doubles	<b>62.4mil (Eskom)</b>	<b>50% reductions on NMD</b>	10%	10%	10%	20%
	Eliminating distribution loses and	Energy efficiency appliances and improvement	Energy losses are currently massive		<b>50%</b>	5%	10%	15%	20%



	Ghost vending	<p>of the infrastructure</p> <p>The process of identifying the meters that are not constantly purchasing the electricity from our system is in progress</p> <p>Whistle blower's fees will be published to expose the Ghost Vendors</p> <p>Customer who are currently buying from the illegal vendors will be encouraged to come forward in order to avoid the legal charges</p>	<p>Currently a master vender was stolen</p> <p>Currently the customers/ community is not feeling safe to announce the illegal vendors.</p> <p>Customers are taking advantage of purchasing a half priced token for electricity</p>		<b>100%</b>	50%	20%	20%	10%
	Effectiveness of the Credit Control and Debt	Credit control policy amendment		<b>N/A</b>					

	Collection Policy	<p>and.</p> <p>Use of the prepaid electricity as credit control measure</p> <p>Complaint management system be in place.</p> <p>Implement cut off for the customers that have not made their necessary arrangement</p> <p>Start to issue accounts by utilizing email/sms function on the financial system for consumers</p>	<p>Currently the cut off is the only major tool of our collection measure</p> <p>The customer care system is very weak, there are no proper records of the customers complaints or arrangements</p> <p>Post office is the only tool that we are currently using. It is not cost effective and timeously. There is no assurance of receipt by the customer</p>		100%	50%	65%	85%	100%
	Indigent Support	Ensure that the registrastion requirement	The indigent register is being compiled from	<b>Indigent policy is reviewed</b>	Accurate indigent register	80%%	10%	5%	5%

		<p>are clear and are written in well understood language for each area of the municipality.</p> <p>Registration must be publicised and to accessible to the community</p> <p>Ward councillors to form part of assuring the process of registration is carried out fairly and transparent</p>	<p>scratch as per the policy. Every two the indigent register has to be compiled</p>	<p><b>on a monthly basis</b></p>	<p><b>100%</b></p>				
	Land Audit and accurate valuation of properties	<p>The valuation roll of properties is already advertised for tender</p>	<p>Land Audit is currently not as accurate as it is required</p>		<p><b>100%</b></p>				
<b>FINANCIAL</b>	Employee related	Minimise the	Abnormal overtime			10%	30%		

<b>MANAGEMENT/ COST MANAGEMENT</b>	costs	overtime related costs. Filling the vacant posts to avoid the overtime pay-outs  Manage the overtime and shift allowance property	cost is being incurred every month		<b>40%</b>				
<b>Supply Chain Management</b>									
	To effectively manage finances and improve sound financial Sustainability	To ensure that all project above R30 000.00 are compliant with the MFMA	Compliance and Reporting: Orders above R100 000.00 and Contract entered into/ appointed.		<b>100%</b>	25%	25%	25%	25%
	Irregular Expenditure (Deviations)	SCM reports submitted to monthly to Provincial and National Trea.	To report on deviations to Oversight Committee , Council, Provincial and AGSA	<b>R60mil</b>		25%	25%	25%	25%
	Supply Chain Implementation report	To report to the Accounting Officer and Hon. Mayor	All department must submit their plans to Supply chain unit.		<b>100%</b>	25%	25%	25%	25%

		the Supply Chain Management implementation plan on quarterly basis			100%				
	monthly orders captured, stale orders are cancelled monthly	<p>Ensure that the suppliers are registered to the CSD</p> <p>To report on monthly basis all orders captured</p> <p>Ensure the suppliers are provided with the Orders before they can deliver goods or services</p>	<p>Currently the stale orders are only cancelled once in a year (year end)</p> <p>In some instances invoice date are earlier than the purchase order date as the result of service or goods that are delivered before the PO is issued</p>	n/a	100%	100%	100%	100%	
	Tenders awarded during 2017/2018	To report quarterly to FINCOM and Council all tenders appointed during 2017-2018 financial		+	100%	100%	100%	100%	

		year							
	Supply Chain Management unit functions and Capacity.	Contract management Monthly report to ensure that the goods or services delivered are within the Awarded amount as per the contract	No contract management in place		100%	100%	100%	100%	100%
	Stores Management	Security and stores management  To upgrade security and refurbish stores	No consequence management is undertaken for the theft that is currently taking place		100%	25%	50%	25%	
		Stock taking to be performed quarterly  The Accounting system must be accessible in every department.  receipt and	Stock taking only performed once a year ( year end)	N/A	100%	25%	25%	25%	25%

		<p>issuance must be accurately recorded manually or in the system</p> <p>Inventory losses and absolute inventory must be report to MPAC or Sec 32 Committee</p>	<p>Inventory losses are only reported once a year</p>						
	Fleet Management	<p>To ensure compliance and strict management on fleet by implementing the following:</p> <p>1.Regular maintenance and inspection on all vehicles and Fleet management and control</p> <p>2. Site training</p>	<p>No proper controls in fleet department</p>	<b>Fleet manager</b>	<b>Ensure that the fleet department is revived within the period of 6 months</b>	Recruitment of the Manager	Effective and efficient use of the Organisation Vehicles	<p>Smooth process should under control</p> <p>Effective saving from financial losses</p>	Effective saving from financial losses

		<p>and screening of all drivers.</p> <p>Consider the fleet management system to eliminated the fuel and tyres theft, abuse of the vehicles and to eliminate the un authorised use</p> <p>Recruiting the Fleet Manager</p> <p>Action of the used and old vehicle and consider lease or purchase of new vehicles</p>	Current no fleet manager			<p>Action on old vehicle has to take place</p> <p>Resolution on purchase or lease of new Vehicles</p>			
	Asset Management	Asset management policy adherence	No master maintenance plan		Encourage regular maintenance of assets to avoid major break downs	Review the policy and implement amendments			



					at high cost				
		Identifying and Disposal of redundant municipal assets.	Currently assets that are of no use are kept		Consider Purchase of vehicles to avoid finance costs and other related costs  <b>100%</b>				
		Updating assets register on quarterly basis for all newly purchased assets	Capturing of newly bought assets /additions		<b>100%</b>				
		Employee Capacitating in terms of assets management procedures.	To workshop all employee on assets management procedures (movable assets) and assets policy.		<b>100%</b>				
		Assets physical Verification	To conduct physical verification of movable assets quarterly.	<b>Asset unit</b>	<b>100%</b>				

		Insurance Claim, stolen and damaged assets 2017/2018	To report quarterly all insurance claims, damaged and stolen assets		100%				
		The Asset management system must be acquired.  The Depreciation must be systematically calculated monthly  Identified Impaired Assets must be reported quarterly	No asset management system in place  Impaired assets are currently identified once a year	N/A	July 2017  100%	100%	100%	100%	100%
<b>BUDGET AND EXPENDITURE</b>									
To ensure that the budget and expenditure controls are in place and are effective	Bank Reconciliation	Ensure that monthly bank reconciliations are performed	Bank reconciliation review done on a monthly basis.	n/a	100%	25%	25%	25%	25%

	<p>Expenditure Management</p> <p>Monthly budget variances are supported (un authorised expenditure)</p> <p>Ensure that the expenditure incurred is budgeted for</p>	<p>Creditors Reconciliation are approved monthly</p> <p>Ensure that the invoices are recorded immediately after the delivery of services or Goods.</p> <p>2 months Long outstanding invoices to only be recorded by the approval of the Accounting Officer</p> <p>Payment Reconciliations to be performed timeously.</p>	<p>Year-end reconciliation are currently performed internally.</p> <p>No monthly reconciliations are performed.</p> <p>Long out standing invoices not yet capture in the system</p> <p>Not in place yet</p> <p>No payment reconcilliations are performed</p>	<p>n/a</p> <p>n/a</p>	<p>100%</p>	<p>25%</p>	<p>25%</p>	<p>25%</p>	<p>25%</p>
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		<p>Ensure that Creditors are paid within the payment agreement terms between the municipality and the Creditors</p> <p>S52D is reported to the office of the Mayor</p> <p>S 71 report within 10 days of each month</p> <p>Adjustment budget on the 25<sup>th</sup> of January 2018</p> <p>Final budget on the 31 of May 2018</p>	<p>Within the requirements of the Legislation</p> <p>Only the 3<sup>rd</sup> quarterly was reported</p> <p>On time</p> <p>On time</p> <p>On time</p>	n/a					
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	Payroll	Ensure salaries, benefits and other third parties are paid on time  Payroll changes should have supporting documents	80%		100%	25%	25%	25%	25%
		Monthly reconciliations  Employee head count/ Physical Verification. quarterly	None only year reconciliation  Yearly physical verification	N/A	100%				
Credibly Financial System	Accounting System	Installation of Solar system at every Department and ensure the proper training is conducted  System must be as per	Currently on evenus accounting system		100%	100%			

		MSCOA requirement.							
Unqualified Audit Report	No material Findings on Reporting, Performance and full compliance with legislation	<p>The following should be performed:</p> <p>100% Progress on the implementation of the Audit Plan to address queries raised in the 16/17 financial years.</p> <p>All internal controls , system descriptions and procedures to be reviewed, and implemented</p>	Internal control are currently not in place	<b>N/A</b>	100%	100%	100%	100%	100%

### 3.5 CORPORATE SERVICES

#### KPA 6: RADICAL SOCIO ECONOMIC TRANSFORMATION

STRATEGIC OBJECTIVES	STRATEGY	INDICATORS	BASELINE	BUDGET	ANNUAL TARGET	QUARTERLY TARGET			
						Q1	Q2	Q3	Q4
Human Capital Management and the development of appropriate processes, policies and procedures.	To improve administrative & financial capabilities.	Time Management System in place	Manual registers are being utilised	<b>R1.5m</b>	Purchase & Installation of Electronic Clocking System	Initiate the process of Installing biometric clocking system in Parys, Tumahole and Heilbron	Installed and functional biometric clocking system in Parys, Tumahole and Heilbron	Monitoring the functionality of the system	Monitoring the functionality of the system
	Promote effective and efficient personnel administration	50% Vacant Posts filled	771 posts are occupied	<b>R23 677 829.94</b>	fill 113 critical vacant and budgeted posts from	Fill 113 vacant posts	fill critical vacant posts	fill critical vacant posts	fill critical vacant posts
	Maintain a disciplined workforce through the application of disciplinary procedures	Ease identification of staff by stakeholders.	Only 34 electricity employees have name tags	<b>R150 000</b>	Acquisition of 900 name tags	Name tags distributed to all employees Koppies and Heilbron	Name tags distributed to all employees in Vredefort	Name tags distributed to all employees in Heilbron	Name tags distributed to all employees In Parys
	To improve administrative	Timely delivery of agenda	Corporate pool car was	<b>R250 000.00</b>	Acquisition of Corporate		Pool car purchased		

& financial capabilities.		involved in an accident in 2014 and never replaced		Services Pool car				
To improve administrative & financial capabilities.	New and renovated halls	Dilapidated and lack of halls in some wards	<b>R1.5m</b>	Renovation of the Ngwathe hall	Renovation of Ngwathe hall	Renovation of Ngwathe hall	Renovation of Vredefort & Koppies hall	Renovation of Vredefort & Koppies hall
Provision of safety of employees Promote total well-being in the workforce	Protected and identifiable workforce	PPE was last procured in 2013	<b>R2 5m</b> (All employees)	Procurement of PPE	Distribution of PPE	Distribution of PPE	Distribution of PPE	Distribution of PPE
To improve administrative & financial capabilities.	Renovated and safe offices	Dilapidated offices in all towns	<b>R2.5m</b> (All 5 towns)	Office repairs and maintenance	Office repairs and maintenance in Edenville	Office repairs and maintenance	Office repairs and maintenance	Office repairs and maintenance
To improve administrative & financial capabilities.	Unfenced Parys, Mokwallo & Edenville offices	Fencing of Parys, Mokwallo & Edenville offices	<b>R1.5m</b>	Fencing of Parys, Mokwallo & Edenville offices	Fencing of Parys offices	Fencing Edenville	Fencing	Fencing
To improve administrative & financial capabilities.	Partitioned Parys office foyer	Partitioning of Parys office foyer	<b>R200 000.00</b>	Partitioning of Parys office foyer	Offices built, allocated and occupied	Offices built, allocated and occupied		



	To improve administrative & financial capabilities.	Constructed municipal offices in Edenville	Building of the municipal offices in Edenville	<b>R1m</b>	Building of the municipal offices in Edenville	Offices built, allocated and occupied	Offices built, allocated and occupied		
	Capacity Building for employees, Councillors & Ward Committee Members including Community Members	Increased number of skilled employees, Councillors & Ward Committee Members including Community Members	174 employees and Councillors were trained	<b>R1.5m</b>	Training for Councillors, employees, Ward Committee Members including community members	Training for Councillors, employees, Ward Committee Members including community members	Training for Councillors, employees, Ward Committee Members including community members	Training for Councillors, employees, Ward Committee Members including community members	Training for Councillors, employees, Ward Committee Members including community members
Develop legally compliant and ICT savvy organization	Ensuring smooth and effective operation of usage of the telephone system	Reduced telephone account	Expensive telephone system	<b>R1m (All 5 towns)</b>	Installation of a new Telephone System 100%	100%			
	Provision of effective & efficient ICT services	Functioning ICT Centre	ICT not integrated	<b>R500 000.00 (Head office)</b>	Completion of the IT Master Plan 100%	Filling of the ICT Senior Post	Development and adoption of the ICT Master Plan	Implementation of the Master	Implementation of the Master

	Quarterly distribution of the news letter	Improved communication with stakeholders	Newsletter was last developed and distributed in 2013	<b>R1m</b>	Development and distribution of both internal and external newsletters	Distribution of both internal and external newsletters	Distribution of both internal and external newsletters	Distribution of both internal and external newsletters	Distribution of both internal and external newsletters
	Compliance to Legislation	Improved staff morale	Low morale	<b>R1.5m</b>	Employee wellness programs	Employee wellness programs	Employee wellness programs	Employee wellness programs	Employee wellness programs

### 3.6 COMMUNITY SERVICES

KPA 2: BASIC SERVICE DELIVERY AND INFRASTRUCTURE									
STRATEGIC OBJECTIVES	STRATEGY	INDICATORS	BASELINE-STATUS QUO/BACKLOG	BUDGET YEAR 1	ANNUAL TARGET	QUARTERLY TARGET			
						Q1	Q2	Q3	Q4
<p><b>REFUSE REMOVAL</b></p> <p>To ensure that all households benefits from effective and sustainable door to door refuse removal in Ngwathe municipality by 2019</p>	<p>To collect refuse from all households</p> <p>To prioritize and extend reach of refuse removal service spatially to ensure access to areas without removal service at least once a week</p>	<p>Purchase 1000 refuse bins</p>	<p>30 103 Households have access to refuse removal</p>	<p><b>R1 300 000</b></p>	<p>Increased number of households with access to refuse removal by 1000</p>	<p>Prepare refuse bins specification</p>	<p>SCM process</p>	<p>Distribute 500 refuse bins</p>	<p>Distribute 500 refuse bins</p>

<p><b><u>CEMETERIES</u></b></p> <p>To ensure effective management of graveyards and cemeteries in Ngwathe municipal area by 2020</p>	<p>To maintain active and old cemeteries</p> <p>Investigate the available space in existing cemeteries for burials, and to plan for future space to be used</p>	<p>Establish 2 new graveyards</p>	<p>2 Cemeteries reaching their full capacity (Koppies and Edenville)</p>	<p><b><i>R1 800 000</i></b></p>	<p>Establish 2 new graveyards</p>	<p>Land identification</p>	<p>EIA Processes</p>	<p>Fence specification and SCM Processes</p>	<p>Fencing</p>
<p><b><u>SPORTS &amp; RECREATION</u></b></p> <p>To ensure access to quality sport and recreational facilities in Ngwathe municipal area 2022</p>	<p>To maintain sports &amp; recreational facilities</p>	<p>Maintain five sport and recreational facility</p>	<p>Five sport and recreational facilities</p>	<p><b><i>R500 000</i></b></p>	<p>Ensure that all five sports and recreational facilities are maintained</p>	<p>Maintain all sports and recreational facilities</p>	<p>Maintain all sports and recreational facilities</p>	<p>Maintain all sports and recreational facilities</p>	<p>Maintain all sports and recreational facilities</p>

<p><b><u>FIRE &amp; RESCUE</u></b></p> <p>To ensure effective Fire fighting in Ngwathe municipal area 2020</p>	<p>Rapid and effective response to disaster</p> <p>Installation of fire stations in all units.</p> <p>Establishment of Advisory Forum to assist with the effectiveness of disaster.</p> <p>To comply with Disaster Risk Management Act</p>	<p>Renovate Heilbron satellite fire station</p>	<p>One fire station and one satellite fire station</p>	<p><b><i>R 1 200 000</i></b></p>	<p>Renovate Heilbron satellite fire station</p>	<p>Assessment of current condition, scope and specification</p>	<p>SCM processes</p>	<p>Renovation commences</p>	<p>Works completion</p>
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<p><b><u>HOUSING</u></b></p> <p>Eradication of 12 informal settlements in 2022</p>	<p>Provision of formal sites</p> <p>To develop the housing sector plan</p> <p>Make serviced land available for formal housing development projects</p>	<p>Formalise one informal settlement</p>	<p>12 informal settlements</p>	<p><b>None</b></p>	<p>Formalise Abazimeli informal settlement</p>	<p>Verification of beneficiaries and allocation of stands number</p>	<p>Resettle the beneficiaries</p>		
<p><b><u>LED</u></b></p> <p>To create enabling environment for Cooperatives and SMME growth and development</p>	<p>LED Strategy implementation plan</p> <p>Give guidance and skills training to emerging farmers,</p>	<p>Provide support to 10 Cooperatives and facilitate 4 workshops.</p>	<p>None</p>	<p><b>R 275 000</b></p>	<p>Provide Support to 10 Cooperatives and SMMEs and facilitate 4 workshops on commonage</p>	<p>Identify co-operatives to be supported</p>	<p>Organise one workshop for commonage</p>	<p>Organise one workshop for commonage</p>	<p>Organise one workshop for commonage</p>

	Cooperatives and SMMEs which will lead to more job creation and job opportunities  Strengthen stakeholder participation and commitment								
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### 3.7 TECHNICAL SERVICES

<b>KPA 2: BASIC SERVICE DELIVERY AND INFRASTRUCTURE</b>									
<b>STRATEGIC OBJECTIVES</b>	<b>STRATEGY</b>	<b>INDICATORS</b>	<b>BASELINE – Status quo-backlog</b>	<b>BUDGET Y1 (2017-2018) R '000</b>	<b>ANNUAL TARGET</b>	<b>QUARTERLY TARGET</b>			
						<b>Q1</b>	<b>Q2</b>	<b>Q3</b>	<b>Q4</b>
<b><u>SANITATION PROVISION</u></b> To ensure that 100% formal Households in Ngwathe Municipality Have access to descent Sanitation by 2022	To Continuously Improve the level of service and access to descent sanitation for 100% formal Households and Business in Ngwathe LM	Upgrading of Outfall Sewer - Tumahole - Kwakwatsi	New Baseline	10 000 10 000	100% Completion 100% Completion	5% 5%	25% 25%	75% 75%	100% 100%
		Upgrading the capacity of the existing waste water treatment works plant in Heilbron		5734	<b>66% Completion</b>	16.5%	33%	49.5%	66%
		Refurbishment of waste water Treatment works in Vredefort		4933	<b>66% Completion</b>	16.5%	33%	49.5%	66%



<b>KPA 2: BASIC SERVICE DELIVERY AND INFRASTRUCTURE</b>									
<b>STRATEGIC OBJECTIVES</b>	<b>STRATEGY</b>	<b>INDICATORS</b>	<b>BASELINE – Status quo-backlog</b>	<b>BUDGET Y1 (2017-2018) R</b>	<b>QUARTERLY TARGET</b>				
					<b>ANNUAL TARGET</b>	<b>Q1</b>	<b>Q2</b>	<b>Q3</b>	<b>Q4</b>
<b>WATER PROVISION</b> To Ensure that 100% of formal Households and Businesses have access to Quality water by 2022, with limited interruptions	To continuously Improve the level of service and access to quality and portable water for 100% formal Households and Businesses in Ngwathe LM	Feasibility Study, Environmental Assessment and design - Koppies Edenville Bulk Pipeline  • Vredefort Water Treatment Works -Trident System		5 000	<b>100% Completion Phase 1</b>	5%	25%	75%	100%
				8 076	<b>5% Completion</b>	0%	2%	3%	5%
<b>ELECTRICITY PROVISION</b> To Ensure that 100% of formal Households and Businesses have access to Electricity by 2022, with limited interruptions	To Upgrade the Electricity Bulk Supply	• Upgrading Bulk Supply Phase 2 Tumahole	• Upgrading Bulk Network Phase 1	5 000	• 100% Completion	5%	25%	75%	100%
	To Improve Lighting	Installation of high mast lights in Parys	New Baseline	303,351.42	• 100% Completion	100%			
		Installation of high mast lights in Vredefort	New Baseline	140,356.33	• 100% Completion	100%			
		Installation of high mast lights in Koppies	New Baseline	236,073.09	• 100% Completion	100%			
		Installation of high mast lights in	New Baseline	275,806.01	• 100% Completion	100%			

		Heilbron							
		Installation of high mast lights in Edenville	New Baseline	406,609.86	• 100% Completion	100%			
<b>ROADS AND STORMWATER PROVISION</b>									
<b>KPA 2: BASIC SERVICE DELIVERY AND INFRASTRUCTURE</b>									
STRATEGIC OBJECTIVES	STRATEGY	INDICATORS	BASELINE-status quo/backlog	BUDGET YEAR 1 (2017-2018) R'000	QUARTERLY TARGET				
					ANNUAL TARGET	Q1	Q2	Q3	Q4
<b>ROADS AND STORMWATER PROVISION</b> To Improve roads safety and commuting.	Improve Road Quality	Upgrading of 1km internal road in Schonkenville	New Baseline	8280	100% completion	5%	25%	75%	100%
	Improve road quality and access	Paving of Internal road in Mokwallo	New Baseline	4808	66.6% Completion	16.5%	33%	49.5%	66%
To Ensure safe crossing of pedestrians over streams	3. Edenville: Construction of a low level stream crossing and box culverts	Improved Access - Bridge Crossing	New Baseline	1462	33% completion	3%	13%	17%	33%
<b>SOLID WASTE DISPOSAL PROVISION</b> To ensure effective and environmentally friendly disposal of waste	Construction of a solid waste disposal site in Parys	To Secured, Safe and Better Waste Management	New Baseline	1 967	33% Completion	3%	13%	17%	33%

SPORTS AND RECREATION PROVISION									
KPA 2: BASIC SERVICE DELIVERY AND INFRASTRUCTURE									
STRATEGIC OBJECTIVES	STRATEGY	INDICATORS	BASELINE-status quo/backlog	BUDGET YEAR 1 (2017-2018) R'000	QUARTERLY TARGET				
					ANNUAL TARGET	Q1	Q2	Q3	Q4
To Provide Sports and Recreation facility	New Sports Facility	Koppies Sports Field	New Baseline	7 000	100% Completion	5%	25%	75%	100%
	Upgrade Existing Sports Complex	Mokwallo: Construction of sports complex (MIS:226058)	Upgrade Baseline	1 717	20% Completion	0%	2%	10%	20%
	Upgrading of Sports Ground in Edenville		New Baseline	1 800	100% Completion	5%	25%	75%	100%
PROJECT MANAGEMENT UNIT									
To Provide technical project and financial support of CAPEX projects	Design, implementation, monitoring and supervision of infrastructure projects	Implementation of CAPEX and Internal Planning	New Baseline	2 503	100%	25%	50%	75%	100%

### 3.7.1 CAPITAL PROJECTS AND PROGRAMMES

<b>FUNDING SOURCE</b>	<b>DEPARTMENT</b>	<b>DESCRIPTION</b>	<b>2017/18</b>	<b>2018/19</b>	<b>2019/20</b>
MIG	Technical Support	Ngwathe PMU	2 146 350,00	2 263 850,00	2 350 000,00
MIG	Water	Parys/Tumahole/Skhonkenville: Upgrading of pumps and pipelines between existing and additional reservoirs (MIS 173336)	3 448 342,47		
MIG	Sports	Mokwallo: Construction of sports complex (MIS:226058)	1 717 151,84		
MIG	Roads & Stormwater	Koppies/Kwakwatsi: Construction of 3.5km storm water channel (MIS:229616)	851 842,58		
MIG	Solid Waste Disposal	Construction of a solid waste disposal site in Parys	1 967 151,84	2 500 000,00	2 227 885,53
MIG	Electricity	Ngwathe/Edenville: Installation of 8 high mast lights	241 431,80		
MIG	Water	Feasibility Study and Elemental Design - Midvaal to Vredefort Bulk Line	2 000 000,00		
MIG	Roads&Stormwater	Mokwallo: Paving of internal road 1km (MIS:243846)	4 445 206,17		
MIG	Water	Vredefort Water Treatment Works -Trident System	12 629 178,81	5 895 821,19	975 000,00
MIG	Water	Koppies Compact Water Treatment Works	-	9 631 344,49	
MIG	Solid Waste Disposal	Vredefort: Construction of a solid waste disposal site Phase 1	4 000 000,00		
MIG	Roads&Stormwater	Edenville: Construction of a low level stream crossing and box culverts	-		4 096 366,42
MIG	Roads&Stormwater	Parys Sisulu Internal Roads Storm Water & Erosion Control	5 000 000,00	4 709 984,32	
MIG	Roads&Stormwater	Parys Sisulu Internal Roads Paving	5 000 000,00	4 000 000,00	
MIG	Roads&Stormwater	Blading/ Resurfacing /Regravelling of Roads in Heilbron		4 000 000,00	
MIG	Roads&Stormwater	Blading/ Resurfacing /Regravelling of Roads in Koppies		4 000 000,00	
MIG	Roads&Stormwater	Blading/ Resurfacing /Regravelling of Roads in Edenville		4 000 000,00	
MIG	Roads&Stormwater	Blading/ Resurfacing /Regravelling of Roads in Vredefort		4 000 000,00	
		Koppies Sports Field	7 000 000,00		
					9 649 251,95
DOE - INEP		Energy Efficiency Ngwathe LM	6 000 000,00	6 000 000,00	6 000 000,00
DOE - INEP		Parys Electrification	5 000 000,00	10 000 000,00	14 000 000,00

DWS - RBIG	Water	Feasibility Study, Environmental Assessment and design - Koppies Edenville Bulk Pipeline	5 000 000,00	5 000 000,00	
DWS - RBIG	Water	Parys Water Works Canal	10 000 000,00		
DWS - WSIG	Sanitation	Koppies Outfall Sewer	10 000 000,00		
DWS - WSIG	Sanitation	Parys Outfall Sewer	10 000 000,00		
DWS – RBIG	Water	Replacement of Bulk Asbestos Lines in Parys		5 000 000,00	5 000 000,00
DWS – RBIG	Water	Dedicated Pipeline to Reservoir No.2 (Parys Tumahole)		5 000 000,00	15 000 000,00
DWS – RBIG	Water	Replacement of Bulk Asbestos Lines in Koppies		5 000 000,00	5 000 000,00
DWS – RBIG	Water	Replacement of Bulk Asbestos Lines in Vredefort		5 000 000,00	10 000 000,00
DWS – RBIG	Water			5 000 000,00	
DWS – RBIG	Water	Replacement of Bulk Asbestos Lines in Vredefort			5 000 000,00
			96 446 655,51	91 001 000,00	79 298 503,90

**SIGNED AND APPROVED BY THE MUNICIPAL MANAGER: BW KANNEMEYER**

**Signature: .....**

**DATE: 10/07/2017**

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**SIGNED AND APPROVED BY THE EXECUTIVE MAYOR: COUNCILLOR JOEY MOCHELA**

**Signature: .....**

**DATE: 10/07/2017**

***COUNCIL APPROVAL DATE: 31/07/2017***