

The home of harmony, prosperity and growth

MEMORANDUM OF AGREEMENT OF EMPLOYMENT

MADE AND ENTERED INTO BY AND BETWEEN:

THE COUNCIL OF THE NGWATHE LOCAL MUNICIPALITY

Herein represented by LESAOANA DAVID KAMOLANE, in his duly authorised capacity as Municipal Manger of the NGWATHE LOCAL MUNICIPALITY

AND

(herein referred to as the "the Employee")

NTOKOZO ERICK SHABALALA

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WHEREAS:

services of an Employee to perform the duties and functions of a Municipal Manager at the Ngwathe Local Municipality; and A. The Municipal Council of the Ngwathe Local Municipality wishes to engage the

below; B. The Employee has accepted the offer of employment for the period contemplated

THE PARTIES AGREE AS FOLLOWS:

INTERPRETATION AND DEFINITIONS

- 1. In this Agreement, unless the context indicates otherwise
- (a) an expression, which denotes any gender, includes the other genders, a natural and vice versa; person includes an judicial person and vice versa, and the singular includes the plural
- and the following expressions bear the meanings assigned to them and cognate (b) clause headings are for convenience only and will not be used in its interpretation, expressions bear corresponding meanings-
- "agreement" means this agreement and all the Annexures hereto;
- "Employee" means NTOKOZO ERICK SHABALALA

"MFMA" means the Local Government: Municipal Finance Management Act,

2003 (Act No. 56 of 2003);

"Municipality" means the Ngwathe Local Municipality, established

in terms of Structures Act;

"parties" means the Municipality and the Employee;

"Regulations" means the Local Government: Performance Regulations for

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Systems Act, as Regulation Notice 805 on 1 August 2006; 2006, promulgated in the Government Gazette in terms of section 120 of the Municipal Managers and Managers Directly Accountable to Municipal Managers,

(Act No. 117 of 1998); "Structures Act" means the Local Government: Municipal Structure Act, 2000

No. 32 of 2000), and the Regulations promulgated in terms of the Act "Systems Act" means the Local Government: Municipal Systems Act, 2000 (Act

- expressions in that sub-clause; and which that sub-clause forms part, bear the meaning assigned to such words and (c) words and expressions defined in any sub-clause, for the purpose of the clause of
- (d) this agreement is governed by and construed in accordance with the laws of the Republic of South Africa

PERIOD AND CONDITIONS OF EMPLOYMENT

- and subject to the Regulations, the Systems Act and the MFMA, provided thatas contemplated in Regulation 2(3)(a), and the Employee hereby accepts employment as the Director Technical Services, subject to the terms and conditions contained in this agreement, The Municipality hereby employs the Employee on a fixed term agreement of three (3) years
- (a) this agreement will commence on 30 April 2014 and terminate on 30 April 2017;

(b) the agreement may be renewed or extended at the sole discretion of the

- 2(3)(c), provided that the agreement may not be extended beyond a period of two years after an election of the Municipal Council; Municipality, as contemplated in section 57(6)(c) of the Systems Act and Regulation
- (c) the Employee will be subject to a one year period of probation, commencing on the date of employment;

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- (d) this agreement will be subject to-
- (i) the conclusion and signature of a Performance Agreement between the annually within thirty days after the commencement of each subsequent financial "A", within ninety days of the date of commencement of this agreement, and Municipality and the Employee, in a format substantially compliant with Annexure
- the date of commencement of this agreement; professional qualifications, as well as proof of previous employment, on or before (ii) the submission of original certificates to substantiate all academic and
- Annexure "B"; and (iii) the Code of Conduct as stipulated in Schedule 2 of the Act, attached
- the end of the financial year, which must be lodged with the Municipality, in a (iv) the disclosure of financial interests on an annual basis, within thirty days of format substantially compliant with Annexure "C".
- renewed or prolonged beyond the period referred to in 2(a) or (b), other than by (e) It is specifically recorded that there is no expectation that this agreement will be agreement between the parties.
- additional remuneration or compensation in respect of the conclusion of such period (g) The parties specifically record that this agreement will come to an automatic end (f) The failure to renew or extend the period referred to in 2(a) or (b) above shall not municipalities operational requirements, nor as an unfair dismissal. on expiry of the fixed period, and shall not be construed as a termination based on the constitute a dismissal of the employee and the employee shall not be entitled to any

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DUTIES

3. It is agreed that the Employee will generally perform the duties contemplated in the contemplated in clause 2(d)(i) may include further duties of the Employee Systems Act and the MFMA, provided that the annual Performance Agreement

PLACE OF WORK

duties. and may require the employee to travel internationally in the performance of his provided that the municipality may require the Employee to work at such places within the 4. The Employee's ordinary place of work will be the demarcated area of the municipality, Republic of South Africa, as may be necessary, whether on a temporary or permanent basis,

OFFICIAL WORKING HOURS

- 5.(1) The Employee will be required to work such hours and days in accordance with the operational needs and requirements of the municipality at any particular time, which may not be less than forty hours per week from Monday to Friday
- additional cost to the Municipality, works such additional or overtime hours, including requirements Saturdays, Sundays and Public Holidays, as may be necessary to fulfill his job (2) It is a material term and condition of the Employee's employment that he, at no
- (3) The Employee-
- (a) must be punctual and diligent in the performance of his duties;
- of his ability; and (b) must devote all of his time to the performance of his duties to the best

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(c) may not engage either directly or indirectly in any other form of business or remunerative work, without the prior written consent of the Municipality.

REMUNERATION

R 866 410.00, payable in twelve equal monthly installments, which inclusive annual 6.(1) The Employee will be paid an inclusive annual remuneration package of remuneration package consists of a-

- (a) basic salary of at least 60% of the inclusive flexible remuneration package; and
- (b) flexible portion, which may be structured by the Employee as follows:
- (E) R of membership of such a Fund; as a contribution to a Retirement or Provident Fund, upon proof
- (ii) R membership of such a Fund; as a contribution to a Medical Aid scheme upon proof of
- (iii) R as a Motor Vehicle allowance, subject to clause 8;
- (iv) R_____ as a Housing allowance;
- (v) R______ as a 13th cheque; and
- (vi) R_____as a non-pensionable cash allowance
- with the guidelines provided by the South African Revenue Service. (2) The inclusive annual remuneration package of the Employee is to be structured in line
- cost-of-living increase, which is not performance based. (3) The Employee's inclusive annual remuneration package may be adjusted annually with a

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PERFORMANCE BONUS

- contemplated in the performance agreement attached hereto as Annexure "A", provided that the performance bonus-7. The Employee may be eligible for a performance bonus on an annual basis, as
- (a) may not exceed 14% of the inclusive annual remuneration package of the

Employee;

- (b must be affordable and provided for in the municipal budget;
- (c) may only be approved subsequent to the tabling and adoption of the annual report

for the year under review; and

(d) may only be approved subsequent to an evaluation of the Employee's performance.

MOTOR VEHICLE

- discharge of his duties, provided that-8. The Employee must have a motor vehicle available for the proper performance of his functions and
- (a) the Employee must secure his own financing;
- (b) the choice of motor vehicle is the exclusive discretion of the Employee;
- (c) the vehicle must be suitable for official duties;
- (d) the Employee will not be entitled to use any vehicle of the Municipality for the

performance of his official duties; and

(e) the Employee will be compensated for official kilometres travelled in excess of 500

km per month, according to the tariffs payable for privately owned vehicles prescribed

by the Department of Transport.

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MOBILE PHONE

9. The Employee will be entitled to a mobile telephone for official purposes according to the policy of the Municipality or in accordance with a decision of Council.

DEDUCTIONS FROM SALARY

- employee, before it is paid to the employee 10. The Municipality is entitled to make the following deductions from the salary of the
- (a) PAYE due to the South African Revenue Services;
- (b) Unemployment Insurance contributions;
- (c) any other deductions the employee has consented to in writing; and
- (d) any other deductions ordered by a competent authority.

LEAVE

- 11.(1) The Employee is entitled to 24 working days leave per annum on full pay, provided
- (a) in the event that the Employee is appointed after the commencement of an annual determined as a fraction of the entitlement; leave cycle, he will be entitled to annual vacation leave on a pro rata basis
- twelve-month period; and (b) the Employee must take at least fifteen consecutive working days leave within a
- forfeited. year following the relevant leave cycle, where after unused leave credits will be (c) the remaining leave days, if any, must be taken no later than the end of June of the
- three-year cycle, provided that in the event that the employee-(2) The Employee will be entitled to thirty-six working days sick leave with full pay during

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- (a) is absent from work for more than two consecutive days or on more than two certificate in order to quality for paid sick leave; and occasions during an eight week period, he will be required to produce a medical
- perform his duties adequately by reason of medical incapacity, the Municipality (b) in the reasonable opinion of the Municipality, becomes permanently unable to may terminate his or her employment.
- (3) The Employee will be entitled to four consecutive calendar months' maternity leave to commence at any time-
- (a) within a period of four weeks prior to the expected date of birth of her child; or
- for the Employee's health or that of her unborn child, (b) on a date from which the attending medical practitioner certifies that it is necessary
- 1997) subject to the provisions of the Basic Conditions of Employment Act, 1997 (Act No. 75 of
- leave per calendar year, provided that such leave can only be utilised if-(4) The Employee will be entitled to a maximum of five working days family responsibility
- (a) the Employee's child is born;
- (b) the Employee's child is ill; or
- (c) a spouse, life partner, parent, grandparent, child, grandchild or sibling dies
- reasonable number of working days with prior approval, in terms of the relevant special leave policy or by decision of council. (5) The Employer may grant the Employee special leave with or without pay, for a

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PRECAUTIONARY SUSPENSION

- presence at the workplace committed a serious offence and the Municipality is of the opinion that his continued 12.(1) The Municipality may suspend the Employee on full pay if he is alleged to have
- (a) might jeopardise any investigation into the alleged misconduct; or
- (b) endanger the well being or safety of any person or municipal property
- will be entitled to make representations on the suspension within seven working days of the suspension within twenty-four hours after the suspension, provided that the Employee (2) Any Employee who is to be suspended must be notified in writing, of the reasons for his date of suspension.
- provided that the Chairperson of the hearing may extend such period, failing which the suspension will terminate and the Employee must return to work. Municipality must hold a disciplinary hearing within sixty days of the date of suspension, (3) In the event that the Employee is suspended as a precautionary measure, the

TERMINATION OF CONTRACT

- termination to the Municipality, provided that the Municipality may, in its sole discretion waive any part of the notice period. 13.(1) The Employee may terminate this agreement by giving thirty days' written notice of
- (2) This agreement-
- (a) will terminate
- (i) as contemplated in clause 2; or
- (ii) automatically on the date on which the Employee is issued a certificate in terms of the relevant legislation, stating that he is a candidate in any

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election for a member of a Council, Provincial Legislature or Parliament, or from

the date on which he is nominated as a permanent delegate to the

National Council of Provinces; or

(b) may be terminated-

(i) by either party in the event of a material breach of a term or condition of the

agreement, after having given the other party fourteen days written notice,

calling upon it to rectify the breach and if such party fails to rectify the breach;

(ii) by the Municipality on account of misconduct on the part of the Employee as

contemplated in the relevant disciplinary code and procedures of the

Municipality;

(iii) due to unacceptable performance in terms of the Performance Management

System, after the relevant incapacity procedures have been complied with; or

(iv) any other reason recognised in law

DOMICILIUM AND NOTICES

14.(1) The parties choose their domicilium citandi et executandi for all purposes of the giving

of any notice, the payment of any sum, the serving of any process and for any other purpose

arising from this agreement, as follows:

The Municipality:

Ngwathe Local Municipality Liebenbergstrek/ P.O Box 359

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The Employee:

NTOKOZO ERICK SHABALALA 38 Jacaranda Str Kemptonpark 1619

- South Africa facsimile number to any other physical address or facsimile number within the Republic of (2) Either party, upon written notice to the other party, may vary its physical address or
- (3) Any notice given by either party to the other party, which-
- time of delivery; addressee's domicilium will be deemed to have been received by the addressee at the (a) is delivered by hand during the normal business hours of the addressee at the
- received by the addressee on the seventh day after the date of posting; or Africa to the addressee at the addressee's domicilium will be deemed to have been (b) is posted by prepaid registered post from an address within the Republic of South
- addressee's domicilium will be deemed to have been received on the date and time of (c) is sent by facsimile during the normal business hours of the addressee to the successful transmission thereof

DISPUTE SETTLEMENT

them to any court for adjudication, which includes the Magistrate's Court with jurisdiction, agreement, refer the dispute for arbitration by the CCMA, provided that the agreement to provided that seventy two hours' notice must be given to the other party prior to such refer disputes for arbitration does not bar either of the parties to refer any dispute between 15. Either party to the agreement may, in the event of any dispute arising out of the referral

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GENERAL

- agreement and no waiver of any right arising from this contract or its breach or termination 16.(1) No addition to or variation or mutually agreed cancellation or novation of this will be of any force or effect unless reduced to writing and signed by or on behalf of both
- prevent the former party from insisting on strict future compliance by the defaulting party with this agreement, and any such grace, delay, relaxation, leniency or indulgence will not other will be deemed to be an abandonment of any right by the former party contemplated in all the terms and conditions of this agreement. (2) No grace, delay, relaxation, leniency or indulgence granted by the either party to the
- clause in this agreement is found to be void, invalid or unenforceable for any reason, the remaining clauses will remain in full force and effect (3) Each clause of this agreement is severable from each of the other clauses and if any
- employment under this agreement wrongly represent him- or herself as being employed by Municipality or any of its entities, and in particular will not after termination of his or her (4) The employee will not at any time make any untrue statement in relation to the or connected in any respect with the Municipality.
- good faith and they warrant in their dealings with each other that they will not do anything or interests of each of other. refrain from doing anything, that might prejudice or detract from the rights, assets or (5) In the implementation of this agreement, the parties undertake to observe the utmost
- such minimum conditions will apply where this agreement is silent Conditions of Employment Act, 1997 (Act No. 75 of 1997), are applicable to them, and that (6) Both the Municipality and the Employee acknowledge that the provisions of the Basic

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	ON THIS, THE 25 DAY OF MA	ON THIS, THE 25 DAY OF
	THE-EMPLOYEE	MUNICIPALITY MANAGER

3. RESIGNATION OF DIRECTOR TECHNICAL SERVICES

RESOLVED:

- 1. That the resignation of the Director Technical Services, Mr. T Malebane is noted.
- 2. That the position be advertised immediately.

5 APPOINTMENT OF DIRECTOR TECHNICAL SERVICES

RESOLVED:

- That in line with the regulations for the appointment and conditions of Manager must consist of at least three and not more than five members, for the appointment of the Manager directly accountable to the Municipa employment of Senior managers which stipulates that "The selection panel constituted as follows":
- ☐ The Municipal Manager who will be the Chairperson.
- A Councillor who is the Portfolio Head of the relevant portfolio.
- At least one other person, who is not a Councillor or a staff member of the municipality, and who has expertise or experience in the area of the advertised port. who is not a Councillor or a staff

shortlisted and interviewed the candidates for the position of Director Council should Technical Services. condone Ħe constitution 으 the panel that has

- 2. That Council should appoint Mr NE Shabalala as the Director Technical Services effective $1^{\rm st}$ May 2014.
- 3. That he should negotiate his salary package and sign his employment contract with the Municipal Manager.
- That he should be appointed for a fixed term period of 3 (three) years ending 30 April 2017 (which is one year after the LG election cycle) as opposed to a fixed term period of 5 (five) years as it appears on the advertisement.
- 5. That the Municipal Manager should report the resolution of the Council on the appointment of the Director Technical Services within 14 days of the decision to the MEC COGTA in line with clause 17 (3)(b) of the regulations for the appointment and conditions of employment of Senior Managers

ANNIN ANNIN

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PERFORMANCE AGREEMENT

MADE AND ENTERED INTO BY AND BETWEEN:

herein represented by

herein referred as the Municipal Manager) LESAOANA DAVID KAMOLANE

NTOKOZO ERICK SHABALALA

(herein referred to as the employee)

FOR THE

FINANCIAL YEAR: 01 JULY 2014 - 30 JUNE 2015

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WHEREAS

- 57(1)(a) of the Local Government: Municipal Systems Act, 2000 (Act No. 32 of 2000); A. The Employer has entered into a Agreement of Employment with the Employee in terms of section
- annually within one month of the commencement of the beginning if the financial year; conclude an annual Performance Agreement within ninety days of assumption of duty, and renew it Memorandum of Agreement of Employment concluded between the parties, requires the parties to B. Section 57(1)(b) of the Local Government: Municipal Systems Act, 2000, read with the
- defined in the municipal Integrated Development Plan; and C. The parties must ensure that they are clear about the goals to be achieved, and secure the commitment of the Employee to a set of outcomes that will secure local government policy goals as
- Local Government: Municipal Systems Act, 2000, D. The parties must ensure that there is compliance with Sections 57(4A), 57(4B) and 57(5) of the

NOW THEREFORE THE PARTIES AGREE AS FOLLOWS:

INTERPRETATION AND DEFINITIONS

- In this Agreement, unless the context indicates otherwise—
- corresponding meanings following expressions bear the meanings assigned to them and cognate expressions bear (b) clause headings are for convenience only and will not be used in its interpretation, and the includes an judicial person and vice versa, and the singular includes the plural and vice versa; (a) an expression, which denotes any gender, includes the other genders, a natural person
- "agreement" means this Performance Agreement and all the Appendices hereto;
- "Employee" means NTOKOZO ERICK SHABALALA;
- "MEC" means the Member of the Free State Executive Council responsible for local

government;

"MFMA" means the Local Government: Municipal Finance Management Act, 2003 (Act

No. 56 of 2003);

"Municipality" means the Ngwathe Local Municipality, established in terms

of Structures Act;

"parties" means the Municipality and the Employee;

"Regulations" means the Local Government: Performance Regulations for Municipal

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The Man of the North Park

Managers and Managers Directly Accountable to Municipal Managers, 2006

promulgated in the Government Gazette as Regulation Notice 805 on 1 August 2006;

"Structures Act" means the Local Government: Municipal Structures Act, 2000 (Act No.

117 of 1998); and

of 2000), and the Regulations promulgated in terms of the Act; "Systems Act" means the Local Government: Municipal Systems Act, 2000 (Act No. 32

- sub-clause forms part, bear the meaning assigned to such words and expressions in that sub clause; (c) words and expressions defined in any sub-clause, for the purpose of the clause of which that
- South Africa (d) this agreement is governed by and construed in accordance with the laws of the Republic of

PURPOSE OF THIS AGREEMENT

- The purpose of this Agreement is to -
- as the Memorandum of Agreement of Employment entered into between the parties; (a) comply with the provisions of Section 57(1)(b),(4A),(4B) and (5) of the Systems Act as well
- Employee, by specifying objectives and targets as defined in the IDP; (b) communicate the Employer's performance expectations and accountabilities to the
- substantially compliant with Appendix "A"; (c) specify accountabilities as set out in the Performance Plan, which must be in a format
- applicable to the position; and the Employee and to establish whether the Employee has met the performance expectations (d) monitor and measure performance against set targeted outputs; (e) use this Agreement and the Performance Plan as the basis for assessing the performance of
- management policy in the event of outstanding performance. (f) appropriately reward the Employee in accordance with the Employer's performance

COMMENCEMENT AND DURATION

- 3.(1) This Agreement will commence on 01 July 2014 and will remain in force until 30 June 2015 the Agreement of Employment. between the parties for each of the following financial years or any portion thereof for the duration of where after a new Agreement, Performance Plan and Personal Development Plan must be concluded
- (2) This Agreement will terminate on the termination of the Employee's employment for any reason whatsoever.

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- determine the applicability of the matters agreed upon. (3) The content of this Agreement may be revised at any time during the abovementioned period
- no longer appropriate, the contents must immediately be revised (4) If at any time during the validity of this Agreement the work environment alters, whether as a result government or council decisions or otherwise, to the extent that the contents of this Agreement are
- and 42 of the Systems Act, and regulation 4(5) of the Regulations (5) Any significant amendments or deviations must take cognisance of the requirements of sections 34

PERFORMANCE OBJECTIVES

- 4.(1) The Performance Plan must set out the-
- (a) the performance objectives and targets that must be met by the Employee; and
- (b) the time frames within which those performance objectives and targets must be met.
- (2) The performance objectives and targets reflected in the Performance Plan must-
- (a) be set by the Employer in consultation with the Employee;
- (b) be based on the Integrated Development Plan and Budget of the Employer; and
- (c) include key objectives, performance indicators, target dates and weightings.
- (3) It is agreed that—
- (a) the key objectives must describe the main tasks that must be performed by the Employee;
- indicate that a key objective has been achieved; (b) the key performance indicators provide the details of the evidence that must be provided to
- (c) the target dates describe the timeframe in which the work must be achieved; and
- (d) the weightings indicate the relative importance of the key objectives to each other
- and strategies set out in the Employer's Integrated Development Plan. (4) The Employee's performance will, in addition, be measured in terms of contributions to the goals

PERFORMANCE MANAGEMENT SYSTEM

- assist Municipality to perform to the standards required. management system is to provide a comprehensive system, with specific performance standards, to adopts or introduces for the Municipality, and accepts that the purpose of the performance 5.(1) The Employee agrees to participate in the performance management system that the Employer
- (2) The Employer must consult the Employee about the specific performance standards that are included in the performance management system that are applicable to the Employee
- local government framework Performance Areas, including special projects relevant to the Employee's responsibilities, within the (3) The Employee undertakes to actively focus on the promotion and implementation of the Key
- (4) The Employee must be assessed on his performance in terms of the performance indicators
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identified in the attached Performance Plan and include—

- (a) the Key Performance Areas; and (b) Core Managerial Competencies,

with a weighting of 80:20 allocated to sub-clause (a) and (b) respectively.

contain the following Areas: (5) The Key Performance Areas will make up 80% of the Employee's assessment score, and will

100%	Total
5%	Good Governance and Public Participation
10%	Municipal Financial Viability and Management
35%	Local Economic Development (LED)
10%	Municipal Institutional Development and Transformation
40%	Basic Service Delivery
Weighting	Key Performance Areas (KPA's)

below as agreed to between the Employer and Employee: and are deemed to be most critical for the Employee's specific job should be selected from the list (6) The Core Management Criteria will make up the other 20% of the Employee's assessment score,

CORE COMPETENCY REQUIREMENTS (CCR) FOR EMPLOYEES 20% of Total Weighting	OYEES 20% of To	otal
CORE MANAGERIAL COMPETENCIES (CMC)	4	WEIGHT
Strategic Capability and Leadership		10%
Programme and Project Management		5%
Financial Management	compulsory	18%
Change Management		1%
Knowledge Management		1%
Service Delivery Innovation		5%
Problem Solving and Analysis		5%
People Management and Empowerment	compulsory	10%
Client Orientation and Customer Focus	compulsory	10%
Communication		1%

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100%		Total percentage
5%		Exceptional and dynamic creativity to improve the functioning of the municipality
2%		Competence as required by other national line sector departments
4%		Skills in Governance
1%		Skills in Mediation
5%		Knowledge of more than one functional municipal field / discipline
5%		Competence in policy conceptualisation, analysis and implementation
1%		Knowledge of global and South African specific political, social and economic contexts
5%		Knowledge of Performance Management and Reporting
2%		Interpretation of and implementation within the legislative an national policy frameworks
2%		Competence in Self Management
		CORE OCCUPATIONAL COMPETENCIES (COC)
2%		Honesty and Integrity
WEIGHT	₹ _1	CORE MANAGERIAL COMPETENCIES (CMC)
otal	OYEES 20% of T	CORE COMPETENCY REQUIREMENTS (CCR) FOR EMPLOYEES 20% of Total Weighting

EVALUATING PERFORMANCE

- **6.**(1) The Performance Plan, attached hereto as Appendix "A", must set out the— (a) the standards and procedures for evaluating the Employee's performance; and (b) the intervals for the evaluation of the Employee's performance.



- the Employee's performance at any stage during the validity of the Agreement of Employment. (2) Despite the establishment of agreed intervals for evaluation, the Employer may in addition review
- which must be in a format substantially compliant with Appendix "B. well as the actions and time frames agreed to, must be documented in a Personal Development Plan, (3) Personal growth and development needs identified during any performance review discussion, as
- contemplated in the Employer's Integrated Development Plan. (4) The Employee's performance will be measured in terms of contributions to the goals and strategies
- (5) The annual performance appraisal must involve—
- (a) an assessment of the achievement of results as outlined in the performance plan;
- (b) an assessment of each Key Performance Area according to the extent to which the specified had to be performed; standards or performance indicators have been met and with due regard to ad hoc tasks that
- (c) a rating on the five-point scale for each Key Performance Area; and
- (d) the use of the applicable assessment rating calculator to add the scores and calculate a final Key Performance Area score
- (6) The Core Management Criteria must be assessed-
- (a) according to the extent to which the specified standards have been met;
- (b) with an indicative rating on the five-point scale for each Criteria; and
- (c) by sing the applicable assessment rating calculator to add the scores and calculating a final
- Core Management Criteria: the Employee will be based on the following rating scale for both Key Performance Indicators and represents the outcome of the performance appraisal, provided that the performance assessment of (7) An overall rating is calculated by using the applicable assessment-rating calculator, which

all performance criteria and indicators as

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Performance significantly higher than the significantly indicates that the Employee has achieved above than half of the performance criteria and indicators and fully achieved all others throughout the year. Fully effective performance fully meets the standards expected in all areas of the job. The appraisal indicates that the Employee has fully achieved all others throughout the year. Fully effective performance fully meets the standards expected in all areas of the job. The appraisal indicates that the Employee has fully achieved effective results against all significant performance enteria and indicators as specified in the PA and Performance meets some of the job in key areas. Performance meets some of the standards expected for the job. The review/assessment indicates that the employee has achieved below fully effective results against more than half the key performance criteria and indicators as specified in the PA and Performance Plan. Performance below fully effective results against almost all of the performance criteria and indicators as specified in the PA and Performance Plan. The employee has failed to demonstrate the commitment or ability to bring performance up to the level expected in the job despite management efforts to encourage improvement.	Level	Terminology	Description	ating
significantly above expectations Fully effective Not fully effective Unacceptable performance		Performance	Performance is significantly higher than the	- 1
above expectations Fully effective Fully effective Unacceptable performance		significantly	standard expected in the job. The appraisal	
Fully effective Fully effective Not fully effective Unacceptable performance		above	indicates that the Employee has achieved	,
Fully effective Not fully effective Unacceptable performance	4	expectations	above fully effective results against more	
Fully effective Not fully effective effective performance	-		than half of the performance criteria and	
Fully effective Not fully effective Unacceptable performance			indicators and fully achieved all others	
Fully effective Not fully effective Unacceptable performance			throughout the year.	
Not fully effective Unacceptable performance		Fully effective	Performance fully meets the standards	_ -
Not fully effective Unacceptable performance			expected in all areas of the job. The appraisal	
Not fully effective Unacceptable performance	•		indicates that the Employee has fully	
Not fully effective Unacceptable performance	w		achieved effective results against all	
Not fully effective Unacceptable performance			significant performance criteria and	
Not fully effective Unacceptable performance			indicators as specified in the PA and	
effective Unacceptable performance			Performance Plan.	
effective Unacceptable performance		Not fully	Performance is below the standard required	
Unacceptable performance		effective	for the job in key areas. Performance meets	
Unacceptable performance			some of the standards expected for the job.	
Unacceptable performance	2		The review/assessment indicates that the	
Unacceptable performance			employee has achieved below fully effective	
Unacceptable performance			results against more than half the key	
Unacceptable performance			performance criteria and indicators as	
Unacceptable			specified in the PA and Performance Plan.	
performance		Unacceptable	Performance does not meet the standard	
		performance	expected for the job. The review/assessment	
			indicates that the employee has achieved	
			below fully effective results against almost all	
specified in the PA and Performance Plan. The employee has failed to demonstrate the commitment or ability to bring performance up to the level expected in the job despite management efforts to encourage improvement.	H		of the performance criteria and indicators as	
The employee has failed to demonstrate the commitment or ability to bring performance up to the level expected in the job despite management efforts to encourage improvement.			specified in the PA and Performance Plan.	
commitment or ability to bring performance up to the level expected in the job despite management efforts to encourage improvement.			The employee has failed to demonstrate the	
up to the level expected in the job despite management efforts to encourage improvement.			commitment or ability to bring performance	
management efforts to encourage improvement.			up to the level expected in the job despite	•
improvement.			management efforts to encourage	
			improvement.	

(8) The performance of the Employee must be evaluated by an evaluation panel constituted in terms of regulation 27(4)(d), (e) and (f) of the Regulations.

SCHEDULE FOR PERFORMANCE REVIEWS

- 7.(1) The performance of each Employee in relation to his performance agreement must be reviewed during—
- (a) July to September for the First quarter;(b) October to December for the Second Quarter;

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- (c) January to March for the Third quarter
- (d) April to June for the Fourth quarter,

Provided that reviews in the first and third quarter may be verbal if performance is satisfactory.

- feedback must be based on the Employer's assessment of the Employee's performance (2) The Employer must keep a record of the mid-year review and annual assessment meetings, and
- management system is adopted, implemented or amended, provided that the Employee must be consulted before any such change is made. (3) The Employer may amend the provisions of the Performance Plan whenever the performance

OBLIGATIONS OF THE EMPLOYER

- The Employer must-
- (a) create an enabling environment to facilitate effective performance by the Employee;
- (b) provide access to skills development and capacity building opportunities;
- problems that may impact on the performance of the Employee; (c) work collaboratively with the Employee to solve problems and generate solutions to common
- to enable him to meet the performance objectives and targets established in this (d) on the request of the Employee delegate such powers reasonably required by the Employee Agreement; and
- established in this Agreement. from time to time to assist him to meet the performance objectives and targets (e) make available to the Employee such resources as the Employee may reasonably require

CONSULTATION

- 9.(1) The Employer agrees to consult the Employee timeously where the exercising of the powers will—
- (a) have a direct effect on the performance of any of the Employee's functions;
- (b) commit the Employee to implement or to give effect to a decision made by the Employer;
- (c) have a substantial financial effect on the Employee.
- Employee to take any necessary action without delay. the exercise of powers contemplated in sub-clause (1) above, as soon as is practicable to enable the (2) The Employer agrees to inform the Employee of the outcome of any decisions taken pursuant to

MANAGEMENT OF EVALUATION OUTCOMES

- performance or correcting unacceptable performance. 10.(1) The evaluation of the Employee's performance will form the basis for rewarding outstanding
- (2) A performance bonus of between 5% and 14% of the inclusive annual remuneration package may

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be paid to the Employee in recognition of outstanding performance, as per regulation 32(2) of the Regulations.

- (3) In the case of unacceptable performance, the Employer-
- (a) must provide systematic remedial or developmental support to assist the Employee to improve his performance; and
- guidance and support as well as reasonable time for improvement in performance, consider (b) may, after appropriate performance counselling and having provided the necessary incapacity to carry out his duties. steps to terminate the contract of employment of the Employee on grounds of unfitness or

DISPUTE RESOLUTION

- 11.(1) Any disputes about the nature or content of the Employee's Performance Agreement, must be mediated by -
- case of the Municipal Manager, or any other person appointed by the said Member of the (a) the Member of the Executive Council responsible for local government in the province, in the Executive Council; and
- within thirty days of receipt of a formal dispute from the Employee (b) the Mayor, in the case of Managers directly accountable to the Municipal Manager,
- (2) Any disputes about the outcome of the Employee's performance evaluation, must be mediated by-
- (a) the Member of the Executive Council for local government in the province, or any other person appointed by the MEC, in the case of the Municipal Manager; and
- regulation 27(4)(e) of the Regulations, Manager, provided that such a Councillor was not part of the evaluation panel contemplated (b) a Municipal Councillor, in the case of Managers directly accountable to the Municipal
- within thirty days of receipt of a formal dispute from the Employee
- both parties. (3) The decision of the Mediator contemplated in sub-clauses (1) and (2) will be final and binding on

GENERAL

- 12.(1) The Employer must make the contents of this Agreement and the outcome of any review the Systems Act. conducted in terms of the Performance Plan available to the public as contemplated in section 46 of
- terms of his Agreement of Employment, or the effects of existing or new regulations, circulars (2) Nothing in this agreement diminishes the obligations, duties or accountabilities of the Employee in policies, directives or other instruments
- Minister responsible for local government, within fourteen days after the conclusion of the assessment. of the Executive Council responsible for local government in Free State as well as the Nationa (3) The performance assessment results of the Municipal Manager must be submitted to the Member

SIGNED AT PAMS AS WITNESSES SIGNED AT Dans AS WITNESSES: ON THIS, THE ST DAY OF August 2014 ON THIS, THE ADAY OF August THE MONICIPALITY THE EMPLOYEE 2014

SCHEDULE 2

CODE OF CONDUCT FOR MUNICIPAL STAFF MEMBERS

1. Definitions

as if married. In this Schedule "partner" means a person who permanently lives with another person in a manner

General conduct

A staff member of a municipality must at all times-

- (a) loyally execute the lawful policies of the municipal council;
- (b) perform the functions of office in good faith, diligently, honestly and in a transparent manner;
- (c) act in such a way that the spirit, purport and objects of section 50 are promoted
- of the municipality are not compromised; and (a) act in the best interest of the municipality and in such a way that the credibility and integrity
- (e) act impartially and treat all people, including other staff members, equally without favour or

Commitment to serving the public interest

accordinglystaff member of a municipality is a public servant in a developmental local system, and must

- (a) implement the provisions of section 50 (2):
- for performance in terms of standards and targets (b) foster a culture of commitment to serving the public and a collective sense of responsibility
- described in section 195 (1) of the Constitution; (c) promote and seek to implement the basic values and principles of public administration
- for each performance indicator, objectives set out in the integrated development plan, and achieve the performance targets set far as possible within the ambit of the staff member's job description, seek to implement the (d) obtain copies of or information about the municipality's integrated development plan, and as
- quality of life of its residents to maximise the ability of the municipality as a whole to achieve its objectives and improve the the staff member's individual performance appraisal and reward system, if such exists, in order (e) participate in the overall performance management system for the municipality, as well as

Personal gain

A staff member of a municipality may not—

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- staff member, for private gain or to improperly benefit another person; or (a) use the position or privileges of a staff member, or confidential information obtained as
- or private business interest. or that staff member's spouse, partner or business associate, has a direct or indirect personal (b) take a decision on behalf of the municipality concerning a matter in which that staff member,
- (2) Except with the prior consent of the council of a municipality a staff member of the municipality
- (a) be a party to a contract for-
- (i) the provision of goods or services to the municipality; or
- (ii) the performance of any work for the municipality otherwise than as a staff member;
- (b) obtain a financial interest in any business of the municipality; or
- (c) be engaged in any business, trade or profession other than the work of the municipality

5. Disclosure of benefits

- municipality, must disclose in writing full particulars of the benefit to the council. family member, acquired or stands to acquire any direct benefit from a contract concluded with the (1) A staff member of a municipality who, or whose spouse, partner, business associate or close
- municipality. associate or close family member, has or acquires in common with all other residents of the (2) This item does not apply to a benefit which a staff member, or a spouse, partner, business

6. Unauthorised disclosure of information

- confidential information obtained as a staff member of the municipality to an unauthorised person. (1) A staff member of a municipality may not without permission disclose any privileged
- For the purpose of this item "privileged or confidential information" includes any information-
- privileged or confidential; (a) determined by the municipal council or any structure or functionary of the municipality to be
- (b) discussed in closed session by the council or a committee of the council;
- (c) disclosure of which would violate a person's right to privacy; or
- (a) declared to be privileged, confidential or secret in terms of any law
- legislation. (3) This item does not derogate from a person's right of access to information in terms of national



7. Undue influence

A staff member of a municipality may not—

- privilege, advantage or benefit, or for a family member, friend or associate; functionary of the council, or a councillor, with a view to obtaining any appointment, promotion, (a) unduly influence or attempt to influence the council of the municipality, or a structure or
- (b) mislead or attempt to mislead the council, or a structure or functionary of the council, in its consideration of any matter; or
- council of the municipality. (c) be involved in a business venture with a councillor without the prior written consent of the

8. Rewards, gifts and favours

- (1) A staff member of a municipality may not request, solicit or accept any reward, gift or favour for— (a) persuading the council of the municipality, or any structure or functionary of the council, with
- (b) making a representation to the council, or any structure or functionary of the council,

regard to the exercise of any power or the performance of any duty;

- (c) disclosing any privileged or confidential information; or
- (d) doing or not doing anything within that staff member's powers or duties
- offer which, if accepted by the staff member, would constitute a breach of subitem (1). A staff member must without delay report to a superior official or to the speaker of the council any

9. Council property

owned, controlled or managed by the municipality to which that staff member has no right A staff member of a municipality may not use, take, acquire, or benefit from any property or asset

Payment of arrears

from a staff member's salary after this period. charges for a period longer than 3 months, and a municipality may deduct any outstanding amounts A staff member of a municipality may not be in arrears to the municipality for rates and service

11. Participation in elections

other than in an official capacity or pursuant to any constitutional right. A staff member of a municipality may not participate in an election of the council of the municipality,

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12. Sexual harassment

A staff member of a municipality may not embark on any action amounting to sexual harassment.

13. Reporting duty of staff members

a breach of this Code, the staff member must without delay report the matter to a superior officer or to Whenever a staff member of a municipality has reasonable grounds for believing that there has been the speaker of the council.

14. Breaches of Code

envisaged in section 67(1)(h) of this Act. Breaches of this Code must be dealt with in terms of the disciplinary procedures of the municipality

14A. Disciplinary steps

- who has been found guilty of such a breach. (1) A breach of this Code is a ground for dismissal or other disciplinary steps against a staff member
- (2) Such other disciplinary steps may include—
- (a) suspension without pay for no longer than three months;
- b) demotion
- (c) transfer to another post;
- (d) reduction in salary, allowances or other benefits; or
- (e) an appropriate fine.

ANNEXURE Ω:

CONFIDENTIAL TIVAZO

DISCLOSURE FORM

NGWATHE LOCAL MUNICIPALITY

DISCLOSURE OF BUSINESS INTEREST BY AN EMPLOYEE

(As required by paragraph 5(2) of the Code of Conduct for Staff members)

Signature (recipient) Disclosure is noted Manager	I therefore declare that the information supplied in this form is to the best of my knowledge correct and current and I do not have any other interest /benefit than those declared herewith, and I understand that I must regularly declare any change in the above to municipal manager by completion of this form.	Employee
7 Angust 2014 Date Date	is to the best of my knowledge correct n those declared herewith, and I sove to municipal manager by	,Office/Department Testunical in my capacity as an employee of Ngwathe Local rticulars of the direct benefit which is or my spouse, partner, ber acquired or stand to acquire from a contract concluded ows:

EMPLOYEE'S DECLARATION OF INTEREST

Full Names :	
In Number:	1733441331133113311331143114311443114411411

ID Number :	the which the Interest is	Value of
Type of Interest	Body in or from which the interest is	Interest
	derived or accrued	
Shares and securities in any company	SATRIX	300 200
Other Interests in in any business undertaking.	N/A	
Membership of any Close Corporation	Ky Fradney Enterprise	ce 100%
Employment and Remuneration)	
Interest in any trust	N/A	
Interest in property	N/A	

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Pension	WIA
Subsidies, grants and spensorship by any organisation.	NA
	· /#

DECLARATION:

I hereby declare that the information supplied is to the best of my knowledge correct and that I do not have any other interest, financial and/or business, than those declared herewith, and I understand that I must annually declare any change in my above declared interests to the Municipal Manager by the completion of this form.

DATE: 7 August 2014

COMPLIANCE TOOL

ANNEXURE D:



cooperative governance

Department:
Cooperative Governance
REPUBLIC OF SOUTH AFRICA

MUNICIPAL SYSTEMS AMENDMENT ACT COMPLIANCE MONITORING TOOL

PURPOSE:

- administrative practices in municipalities. 1. Provide a standardised approach for provinces to assess the management and
- 2. To monitor compliace with Municipal Systems Act, 2000, as amended
- 3. Identify implementation challenges and provide support to identified municipalities, including appropriate corrective measures.

Total Population for Municipality Full Name of Municipal Manager Full Name of Mayor/Executive Mayor Number of Councillors Category of Municipality Municipal Structures Act, 1998) Type of municipality (in terms of section 8, Name of Municipality PART A: TO BE COMPLETED BY THE MUNICIPALITY Fax Number Postal Address Total Number of Househlods in Municipality Email Address Telephone Number Physical Address MDB Code (current) Website Address 9 & 10 of GENERAL INFORMATION FS 203 LIEBENBERGSTREK PARYS $\boldsymbol{\omega}$ CATEGORY B NGWATHE LOCAL MUNICIPALITY 568 162 700 MR LESAOANA DAVID KAMOLANE CLLR MOTLALEPULE JOEY MOCHELA shabalalan@gmail.com 056 811 2046 www.ngwathe.fs.gov PO BOX 359 PRYS 9585 120 520 37 000 39

PART B: TO BE COMPLETED BY THE MUNICIPALITY	ETED BY THE MUNICI	PALITY				
1. Starr Establishment						
 Does your municipality have an approved 	y have an approved	Yes				
staff establishment		**************************************				
(a) If yes, provide provide details of the	ide details of the				If filled	
approved senior manager posts:	r posts:			From		Qualifications
i. Municipal Manager		Filled				
ii. Director/Manager:	CFO		Vacant			
iii. Director/Manager:	Corporate	Filled				
iv. Director/Manager:	Technical	Filled		30-Apr-14	30-Apr-17	
v. Director/Manager:	Community		Vacant			
vi. Director/Manager:		Filled	Vacant			
vii. Director/Manager:		Filled	Vacant			
viii.Director/Manager:		Filled	Vacant			
ix. Director/Manager:		Filled	Vacant			
x. Director/Manager:		Filled	Vacant			
1.2 Indicate experience in current position, including continuous uninterrupted service at senior management level in local government:	n current position, incluses senior management lev	ding continuo el in local gov	us ernment:			
(b) In you opinion, is the organogram of the aligned to its powers and function?(c) If no, give reasons	he organogram of the I function?	en maria		1	Yes	
2. Appointments of municipal managers (section 54A managers)	unicipal managers (se	ction 54A n	nanagers)			
(a) If yes, name of newspaper and date of publication:	(a) If yes, name of newspaper and date of publication:	blication:	311 y :	_	Ē	
(b) If no, furnish reasons:	ons:			3		

PLEASE NOTE: If the position of the municipal manager is filled, please skip question 3 and 4 below	tion of the municipal m	anager is filled	d, please skip			
2.2 In case of a vacancy, has the municipality appointed an acting municipal manager?	has the municipality app	pointed an ac	ting municipal		Yes	

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(b) If no, give reasons: Appointment effected by Council due to non availability of the Provincial Secondee 6. Employment of Dismissed Staff (section 56 managers) 6.1 Were the appointees charged with or dismissed of a misconduct? (a) If yes, provide details, date and nature of misconduct:	(b) how many staff members were dismissed for misconduct 5. Appointment of manager(s) reporting to municipal managers (section 56 managers) 5.1 Was the post(s) of section 56 manager(s) advertised nationally? (a) If yes, name of newspaper and date of publication?	4. Employment of Dismissed Staff 4.1 Was the municipal manager ever charged with or dismissed for misconduct? (a) If yes, provide details, date, nature of misconduct and judgement:	3: Holding of Political Office 3.1 Does the municipal manager hold any political office in a political party? (a) If yes, what corrective measures were taken?	2.3 Has the acting appointment exceeded the prescribed period of 3 months? (a) If yes, did the municipality obtain the MEC's approval to extend the acting appointment? (b) If yes, indicate the extended period of acting appointment: (c) If no, please furnish reasons:	(a) If yes, for how long was the period of acting appointment?
	Ress)			Yes	
Ж	No	No	No.	No	

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	 (d) If the municipalitywas unable to attract suitable candidates within a period of six months after advertising, did the municipality request a waiver with regard to the appointment process to the MEC? (e) If was indicate the date of such request and special circumstances
	(c) If no, give reasons:
	8.1 In case the municipality was unable to fill a section 56 manager post – (a) Was the position re-advertised nationally? (b) If yes, name of newspaper and date of publication:
	8. Re-Advertisement of Section 54A and 56 Positions
No	7.1 Does the appointee(s) hold any political office in a political party? (a) If yes, what corrective measures were taken?
	7. Holding of Political Office
	(f) At which municipalities were these persons employed?
dd-mm-yyyy	(e) When will each penalty period expire?
	(d) What was the period of the penalty in each case?
	(c) How many staff members resigned prior to the finalisation of their disciplinary proceedings?
	(b) How many staff members were dismissed for misconduct?

(f) If no, give reasons:		
9. Secondment of officials to municipalities		
9.1 If no acting municipal manager was considered, did the municipal council approach the MEC for secondment of an acting municipal manager? (a) If yes, indicate the duration of secondment and the date of approval by the MEC:		
(b) If no, gives reasons:		
9.2 If the MEC did not second a person within 60 days of request by the municipality, was the Minister approached to second a person to act in the capacity of municipal manager?		
(a) If yes, indicate the duration of secondment and the date of approval by the Minister:		
(b) If no, give reasons:		
10. Employment Contracts of section 54A and 56 Managers		
10.1 Has the appointee(s) signed the employment contract with the municipality before commencement of duty?	Yes	
(a) If yes, was the contract(s) submitted to the MEC within the prescribed timeframe? (b) If no,give reasons:	Yes	
10.2 Does the municipal manager and section 56 manager(s) substantially and procedurally meet the appointment requirements as advertised and was the appointee(s) appointed in therms of the Act?	Tes.	

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Y Y Y Y Y Y Y Y Y Y Y Y Y Y Y Y Y Y Y	 (b) Council resolution approving short-listing and interview panels (c) Minutes of the short-listing meeting. (d) Recommendations of the interview panel made to the executive committee (e) In the event that the interview panel constituted of all members of the executive committee, then please indicate so and provide recommendations. (f) Recommendations of the executive committee to the municipal council in terms of section 35(c).of the Municipal Structures Act. (g) Council resolution appointing the successful candidate. (h) Curriculum vitae of successful candidate, including qualifications. (i) Confirmation by the candidate that he/she does not hold political office as defined in terms of the Act, as at the date of appointment; and
*	13.2 The following has been attached: (mark with a cross in the box on the right hand side) (a)Details of the advertisement, including date of issue and the name of newspapers in which the advert was published, including proof of advertisement, and a copy of the advertisement
Yes No	13. Reporting by Municipal Council 13.1 Did the municipality submit the report(s) on the appointment process and outcome with regard to the municipal manager and managers directly accountable to the municipal manager to the MEC within 14 days of such appointment? (a) If yes, indicate the date of submission to the MEC? (b) If no, gives reasons of non-submission and/ or delays:
Yes	(d) If yes, was the performance agreement(s) submitted to the Minister? (e) If no, give reasons:
É	(b) If yes, was the performance agreement(s) submitted to the MEC? (c) If no, give reasons:
Yes	Performance Agreements New Appointees 11.1 Has the appointee(s) signed the performance agreement(s) within 60 days after assumption of duties? (a) If no, give reasons:

dd-mmyyyy No	Yes Yes	Date Mayor/Designatory PART C: TO BE COMPLETED: BY THE PROVINCE 14. Reporting by MEC 14.1. Did the municipality submit the report(s) on the appointment process and outcome with regard to the appointment of municipal manager and managers directly accountable to the municipal manager to the Minister within 14 days of such appointment? (a) If yes, indicate the date of submission to the Minister, (dd-mm-yy)? (b) If no, gives reasons of non-submission and/or delays: (a) If yes, indicate the appointment requirements as advertised and was the appointment requirements as advertised and was the appointment in thems of the Act? (b) If no, give reasons (c) If no, give reasons (b) If no, give reasons
		(j) Any other information relevant to the appointment.

	MEC/Designatory Date
	Signed
	(j) Any other information relevant to the appointment.
	(h) Curriculum vitae of successful candidate, including qualifications. (i) Confirmation by the candidate that he/she does not hold political office as defined in terms of the Act, as at the date of appointment; and
	(g) Council resolution appointing the successful candidate.
	(f) Recommendations of the executive committee to the municipal council in terms of section 35(c).of the Municipal Structures Act.
	cutive
A Control of the Cont	(d) Recommendations of the interview panel made to the executive committee
	sting and interview panels.
	14.3 Has the municipality attached the following: (tick in the box on the right hand side) (a)Details of the advertisement, including date of issue and the name of newspapers in which the advert was published, including proof of advertisement, and a copy of the advertisement

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Liebenbergstrek Singel PARYS 9585 Tel: +27 (0) 56 811 2131 Fax: +27 (0) 56 811 5145 Email: puseletsom@ngwathe.co.za



OFFICE

To • • THE MUNICIPAL MANAGER COGTA

From: **Director Technical Service**

Date •• 30 April 2014

及e •• HOLDING POLITICAL OFFICE

The above matter refers;

office of any political party. I, the undersigned, hereby wish to declare that I do not hold and Political

Trusting you find the above in order.

Regards

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