

The home of harmony, prosperity and growth

### 1. INTRODUCTION

These report present performance activities of the Third Quarter of 2018/19 financial year. The report is a requirement as per section 52 of the Municipal Finance Management Act No. 56 of 2003 (MFMA), which provides for the Executive Mayor, to submit to council within 30 days of the end of each quarter, a report on the implementation of the budget and financial state of affairs, of the municipality.

The format of the report should be compliant with the 2018/19 Service Delivery and Budget Implementation Plan (SDBIP) as adopted by council.

The report includes respective departmental performance from period 01 January 2019 to 31 March 2019. Five (5) departments including the office of the municipal manager are reported on:

- Office of the Municipal Manager
- Budget and Treasury Office
- Corporate Services
- Community Services
- Technical Department

**The first section** of the report contains the Monthly Budget Statements for the three months January, February and March 2019 as required by section 71 of the MFMA. In this section, a report on the financial state of the municipality is presented.

**The second section** of the report contains the supply chain management implementation report for the quarter ended 31 March 2019.

**The third section** of the report contain the performance report of the department.

### PART 1: FINANCIAL STATE OF THE MUNICIPALITY

### 1.1 The overall results for the quarter ending 31 March 2019

Decsription	Approved Budget	Third Quarter Results	Year to date(YTD)	%
INCOME				
Operating Revenue	703 073 146	176 788 703	530 847 184	76
Capital Funding	102 164 000	29 154 000	97 164 000	95
TOTAL INCOME	805 237 146	205 942 703	628 011 184	78
EXPENDITURE				
Operating Expenditure	835 705 987	110 053 762	394 285 240	47
Capital Expenditure	102 164 000	2 868 180	39 465 359	39
TOTAL EXPENDITURE	937 869 987	112 921 942	433 750 599	46
Surpuls/Deficit	- 132 632 841	93 020 762	194 260 585	

Explanatory notes on material differences between approved budget and actual amounts, are provided in the *Table 1.2: Actual Revenue*, *per revenue source and Table 1.4: Actual Expenditure*, *per category* below:

### 1.2 Actual Revenue, per revenue source

-	2017/18					Budget Yea	ar 2018/19				
Description	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	Monthly actual	Monthly actual	Q3	Year TD actual	Year TD budget	YTD variance	YTD variance
R thousands				January	February	March			_		%
Revenue By Source											
Property rates	76 080	87 335	87 335	6 548	6 513	6 570	19 631	58 790	65 501	(6 711)	-10%
Service charges - electricity revenue	137 222	204 732	205 936	18 132	36 878	7 744	62 753	141 787	154 452	(12 666)	-8%
Service charges - water revenue	61 853	69 424	69 677	6 625	4 543	5 845	17 013	54 011	52 258	1 753	3%
Service charges - sanitation revenue	34 424	45 205	45 457	2 919	2 877	2 904	8 699	27 774	34 093	(6 319)	-19%
Service charges - refuse revenue	30 480	39 064	39 064	2 603	2 572	2 584	7 759	25 025	29 298	(4 273)	-15%
Rental of facilities and equipment	757	3 440	3 448	28	26	26	80	1 223	2 586	(1 364)	-53%
Interest earned - external investments	1 629	1 473	1 473	83	88	168	339	1 220	1 105	115	10%
Interest earned - outstanding debtors	43 732	51 138	51 138	4 619	4 667	4 787	14 073	38 185	38 354	(168)	0%
Fines, penalties and forfeits	2 097	1 052	1 052	35	32	33	100	357	789	(433)	-55%
Transfers and subsidies	175 721	194 555	194 555	(3 000)	-	49 085	46 085	181 337	145 916	35 421	24%
Other revenue	3 396	5 655	3 937	144	106	323	573	1 140	2 953	(1 813)	-61%
Gains on disposal of PPE	1 000						-		_	-	
Total Revenue (excluding capital transfers and contributions)	568 390	703 073	703 073	38 736	58 301	80 069	177 105	530 847	527 305	3 542	1%

Explanatory notes on material differences between approved budget and actual amounts, reasons are provided for variance of more than 10%:

- Variation of 19% on service charges sanitation revenue is due to the following reasons,
  - Planned project for eradication of bucket system in Heilbron which was underway and not completed as yet.
  - ii. Anticipated that new sites allocation process in all towns will have been concluded.
  - iii. Less intensive revenue and debt collection efforts due to lack of capacity,
- Variation of 15% on service charges refuse revenue is due to the following reasons,
  - i. Anticipated that new sites allocation process in all towns will have been concluded,
  - ii. Less intensive revenue and debt collection efforts due to lack of capacity,
- Variation of 53% on rental facility is due to the appalling conditions of property investment of Council (Mimosa) and/or lack of legal contracts for housing stock leased to community,
- Variation of 55% on fines and penalties, the budgetary provision for fines and penalties are made based on uncertain future events such as transgression of by-laws of council etc.
- Variation of 61% on other revenue, the budgetary provision for other revenue are made based on uncertain future events such as sales of bid documents etc.

### 1.3 Debtors Age Analysis

FS203 Ngwathe - Supporting Table SC3 Monthly Budget Statement - Debtors Aged Analysis - M09 March

Description				Budget Year 20	18/19		
R thousands	0-30 Days	31-60 Days	61-90 Days	Total	Total over 90 days	Actual Bad Debts Written Off against Debtors	Impairment - Bad Debts i.t.o Council Policy
Debtors Age Analysis By Income Source							_
Trade and Other Receivables from Exchange Transactions - Water	16 094	8 063	174 545	198 702	-		
Trade and Other Receivables from Exchange Transactions - Electricity	10 790	4 043	102 115	116 948	-		
Receivables from Non-exchange Transactions - Property Rates	8 990	3 169	109 096	121 255	-		
Receivables from Exchange Transactions - Waste Water Management	5 769	2 527	108 712	117 008	_		
Receivables from Exchange Transactions - Waste Management	5 164	2 356	81 930	89 451	_		
Interest on Arrear Debtor Accounts	9 605	4 651	152 907	167 164	-		
Other	58	25	(27 985)	(27 902)	-		
Total By Income Source	56 471	24 834	701 319	782 625	_	_	_
2017/18 - totals only				_	_		
Debtors Age Analysis By Customer Group							
Organs of State	3 869	3 024	55 179	62 072	-		
Commercial	12 849	3 796	121 891	138 537	-		
Households	39 430	17 962	555 040	612 433	-		
Other	322	52	(30 791)	(30 417)	_		
Total By Customer Group	56 471	24 834	701 319	782 625	_	_	_

The total outstanding debtors for the quarter amounted to R783 million, out of which 75% of this total debt is owed by Household consumer's. The above outstanding debt includes prescribed debt which Council has written-off, the write off will be implemented on the 30 June 2019.

Management will be presenting on debt collection strategy in the next Finance Committee meeting, to ensure that the debt which is due, is collected within the prescribe policy period.

### 1.4 Actual Expenditure, per category

FS203 Ngwathe - Table C4 Monthly Budget Statement - Financial Performance expenditure) - Third Quarter

1 0200 Ngwaaro Table 0 1		2017/18		· ·····		•	Budget Ye	ear 2018/19				
Description	Ref	Audited	Original	Adjusted	Monthly	Monthly	Monthly	Q3	Year TD	Year TD	YTD	YTD
		Outcome	Budget	Budget	actual	actual	actual	Q,J	actual	budget	variance	variance
R thousands					January	February	March					%
Expenditure By Type	_											
		004.400	040.050	047.047	40.055	40.004	40.040	50.470	404.007	400.040	4 445	40/
Employee related costs		231 429	218 950	217 217	19 055	18 604	18 819	56 478	164 327	162 912	1 415	1%
Councillors allowance		14 428	15 239	15 392	1 501	1 261	1 248	4 011	11 130	11 544	(414)	-4%
Debt impairment		74 379	71 737	71 737	_	-	_	_	_	53 803	(53 803)	-100%
Depreciation & impairment		82 844	68 959	68 959	_	-	-	_	_	51 719	(51 719)	-100%
Finance charges		35 675	210	100	_	1	1	2	15	75	(60)	-80%
Bulk purchases		214 813	247 597	236 597	(7 655)	8 009	12 593	12 947	102 391	177 448	(75 057)	-42%
Other materials		42 685	27 848	72 660	2 688	3 062	6 877	12 627	49 107	54 495	(5 388)	-10%
Contracted services		9 163	31 628	32 372	983	2 550	196	3 730	16 757	24 279	(7 522)	-31%
Transfers and subsidies		_	_	18 252	6 430	2 045	2 015	10 490	17 060	13 689	3 371	25%
Other expenditure		133 721	153 538	102 420	2 104	3 965	3 701	9 770	33 513	76 815	(43 301)	-56%
Loss on disposal of PPE								_		_	_	
Total Expenditure		839 137	835 706	835 706	25 106	39 498	45 452	110 056	394 300	626 779	(232 479)	-37%

Explanatory notes on material differences between approved budget and actual amounts, reasons are provided for variance of more than 10%:

- Variation of 100% on debt impairment, the analysis for debt impairment is performed at year-end and subject to council consideration, therefore, the expenditure is only recorded at year-end.
- Variation of 100% on depreciation and assets impairment, the provision and accounting for depreciation on a monthly basis is not linked to the main financial management system. The assets register is still maintained and updated outside the financial management system, therefore, the expenditure is recorded at yearend.
- Variation of 80% on finance charges, interest paid on borrowing and use of credit facilities was less than the projection provided in the budget.
- Variation of 42% on bulk material, the settlement agreement on Eskom account is less than the budgetary provision and therefore, the difference is accumulating on trade payable (debtors).
- Variation of 10% on other material, insufficient cash resulted a maintenance of municipal assets on credit, therefore, the expenditure on line item will reflect underspending variance, the effect of the credit procurement is that trade payables increase.
- Variation of 31% on contracted services, insufficient cash results goods / services been procured or committed on credit, therefore, the expenditure on line item will reflect underspending variance. the effect of the credit procurement is that trade payables increase.
- Variation of 56% on other expenditure, insufficient cash results goods / services been procured or committed on credit, therefore, the expenditure on line item will reflect underspending variance. the effect of the credit procurement is that trade payables increase.

### 1.5 Creditors Analysis as at 31 March 2019

FS203 Ngwathe - Supporting Table SC4 Monthly Budget Statement - Creditors Aged Analysis - M09 March

					Budg	et Year 201	8/19				Prior year
Description	NT Code	0 - 30 Days	31 - 60 Days	61 - 90 Days	91 - 120 Days	121 - 150 Days	151 - 180 Days	181 Days -	Over 1 Year	Total	totals for chart (same
R thousands		JU Days	00 Days	30 Days	120 Days	130 Days	100 Days	1 Year	i cai		period)
Creditors Age Analysis By Customer Type											. ,
Bulk Electricity	0100	9	16 523	17 487	1 067 685					1 101 703	
Bulk Water	0200	2 778	1 115	-	-					3 893	
PAYE deductions	0300	2 985	_	-	-					2 985	
VAT (output less input)	0400	_	_	-	-					_	
Pensions / Retirement deductions	0500	2 985	_	-	-					2 985	
Trade Creditors	0700	20 947	1 532	1 026	10 564					34 070	
Auditor General	0800	_	700	-	1 851					2 551	
Other	0900	_	-	-	36 928					36 928	
Total By Customer Type	1000	29 703	19 870	18 513	1 117 028	_	_	_	_	1 185 114	_

### Creditors analysis

The Creditors report has been prepared on the basis of the format required to be lodged electronically with National Treasury. This format provides an extended aged analysis, as well as an aged analysis by creditor type.

The outstanding creditor for Ngwathe Local Municipality as at 31 March 2019, amounted to R1,185 billion, an increase of R19 million when compared to the R1.166 billion reported in the second quarter.

As shown in the chart below the top creditor for Ngwathe Municipality is Bulk Electricity (Eskom) with an amount of R 1.101 billion of total creditors, which represent 93% of the total outstanding.

From the above table it is evident that the municipality is not able to pay its creditors consistently after 30 days' receipt of invoice, therefore, failing to adhere to the requirement of MFMA Sec. 65.

### 1.6 Short term Investments as at 31 March 2019

	SUMMARY OF INVESTM	MENTS								
	FINANCIAL YEAR ENDED	30 JUNE 2019	_	Maturity	Opening	Investment	Interest	Interest	Amount	Closing
No.	Bank	Type of Account		Date	Balance	Amount	Paid / Penalised	Earned	Withdrawn	Balance
1	ABSA [Equitable Share]	Call Investment	9253832988		604 254	223 000 000	-	483 331	196 200 000	27 887 585
2	ABSA [ELECT INCOME]*	Call Investment	9253835643		1 037	-	-	38	-	1 074
3	ABSA [MIG]	Call Investment	9253833502		785 560	91 574 000	-	526 907	65 125 259	27 761 208
4	ABSA [MSIG]	Call Investment	9253833764		486 186	-	-	20 294	500 000	6 479
5	ABSA [INEG]	Call Investment	9286271086		108 325	3 000 000	-	38 635	1 665 264	1 481 696
6	ABSA [FMG]	Call Investment	9286271167		15 432	2 215 000	-	69 860	-	2 300 292
7	OLD ACCOUNT	Call Investment	1130000041							
	SUB-	TOTAL (ABSA)			2 000 794	319 789 000	-	1 139 064	263 490 523	59 438 334
1	Parys-First National Bank	Fixed Deposit	71037431386		19 074	-	-	1 489	20 563	-
	Parys-First National Bank	Fixed Deposit	71038146801		53 609	-	-	-	-	53 609
	SUB-	TOTAL (FNB)			72 684	-	-	1 489	20 563	53 609
1	Heilbron Sanlam policy	Policy	040571573X1		445 219	_	-	-	-	445 219
	Sanlam shares	Shares	U0059209593		177 500	_	-	-	-	177 500
	Sanlam shares	Shares	U0063385252		296 396	_	-	-	-	296 396
			_							
	SUB-TOTAL (FNB & SANLAM)				919 115	-	-		-	919 115
		,								
	GRAND TOTAL				2 992 592	319 789 000	-	1 140 553	263 511 087	60 411 059

At the end of the first quarter, the municipality showed bank balance of R 60,411,059 on all investments accounts including the share option held.

### 1.7 Grants income report as at 31 March 2019

Choose name from list - Supporting Table SC6 Monthly Budget Statement - transfers and grant receipts - M09 March

		2017/18								
Description	Ref	Audited	_	Adjusted	1	YearTD	YearTD	YTD	YTD	Full Year
D the conde		Outcome	Budget	Budget	actual	actual	budget	variance	variance %	Forecast
R thousands									70	
RECEIPTS:	1,2									
Operating Transfers and Grants										
National Government:		2 145	176 555	176 555	43 585	163 837	176 555	(12 718)	-7.2%	176 555
Local Government Equitable Share			174 340	174 340	43 585	161 622	174 340	(12 718)	-7.3%	174 340
Finance Management		2 145	2 215	2 215	-	2 215	2 215	-		2 215
Energy Efficiency and Demand Management			_	-						_
Provincial Government:		13 006	18 000	18 000	5 500	17 500	18 000	(500)	-2.8%	18 000
Sewerage Subsidy		13 006	18 000	18 000	5 500	17 500	18 000	(500)	-2.8%	18 000
Other transfers and grants [insert description]								_		
District Municipality:		_	_	-	-	_	_	-		_
[insert description]								-		
Other grant providers:		_	_	-	-	_	_	-		_
[insert description]								-		
Total Operating Transfers and Grants	5	15 151	194 555	194 555	49 085	181 337	194 555	(13 218)	-6.8%	194 555
		•								
Capital Transfers and Grants										
National Government:		81 298	102 164	102 164	20 654	97 164	102 164	(5 000)	-4.9%	102 164
Municipal Infrastructure Grant (MIG)		44 979	41 164	41 164	15 654	41 164	41 164	-	***************************************	41 164
Department of water affairs		18 717	20 000	20 000	5 000	20 000	20 000	-		20 000
Regional bulk infrastructure grant		12 602	38 000	38 000	-	33 000	38 000	(5 000)	-13.2%	38 000
INEG		5 000	3 000	3 000	-	3 000	3 000	_		3 000
Other capital transfers [insert description]								-		
Provincial Government:		_	_	_	-	_	_	_	***************************************	_
Sewerage subsidy			_	_	_		***************************************	-		
District Municipality:		_	_	_	-	_	_	-		_
[insert description]								-		
Other grant providers:		_	_	_	-	_	_	-		_
[insert description]								_		
Total Capital Transfers and Grants	5	81 298	102 164	102 164	20 654	97 164	102 164	(5 000)	-4.9%	102 164
								, , , , ,		
TOTAL RECEIPTS OF TRANSFERS & GRANTS	5	96 449	296 719	296 719	69 739	278 501	296 719	(18 218)	-6.1%	296 719

### Grants analysis

According to the Division of Revenue Act, 2018 (Act No 3 of 2018) an amount of R296,719 million of both operational and capital grants will be transferred to Ngwathe Municipality for the financial period 2018/19, National Treasury also published payment schedule which indicated that by the end of March 2019, Ngwathe Local Municipal should have received an amount of R296,719 million.

The total grants received to date amounted to R278,501 million, which is R18,2 million below the projected income. The actual amount is below the expected grants income, because, National Treasury withheld an amount of R12.7 million relating to unspent conditional grant for the period 2017/18, these grants were allocation for WSIG and RBIG, these roll-over funds were not approved.

National Treasury also withheld an additional amount of R5 million due poor spending (see the attached letter from NT "Addendum A" and management response "Addendum B")

### **SECTION 2: SUPPLY CHAIN MANAGEMENT REPORT**

### 2.1. PURPOSE

The purpose of this report is to submit to Council the Supply Chain Management implementation report for all bids awarded through the NLM SCM Policy and SCM Regulation prescriptive for the periods January to March 2019.

### 2.2. BACKROUND

The supply chain management of NLM section 22.1 prescribe that Council of Ngwathe Local Municipality shall maintain an oversight over the implementation of supply chain management policy to ensure that it is within the ambit of the applicable legislation.

In order for the Council to exercise its oversight role over supply chain management effectively, the Accounting Officer shall:

- a) within 30 days of the end of financial year or whenever there are serious and material problems in the implementation of the supply chain management policy, submit reports on the implementation of the supply chain management to the Council of the municipality.
- within 10 days after the end of each quarter submit a report implementation of supply chain management policy to the mayor, who shall also table such report to council.

### 2.3. REPORTING

This report is prepared in line with the Supply Chain Management Policy Framework, Section 22.1 and its Guidelines. The report covers the following reportable areas of performance as outlined below:

- 2.3.1. Formal written price quotations above R 30,000 up to R 200,000 [Sec. 18(a) of the Municipal Supply Chain Management Regulations]
- 2.3.2. Competitive bidding process for procurements above a transaction value of R200,000, inclusive of VAT. [Sec. 19(a) of the Municipal Supply Chain Management Regulations]
- 2.3.3 None compliance
- 2.3.4 Deviation process

### 2.3.1. FORMAL WRITTEN PRICE QUOTATIONS ABOVE R30, 000 UP TO R200, 000

Section 18(a) of the Supply Chain Management Regulation (GNR 868 of 30 May 2005) prescribe that all requirements in excess of R30,000 (VAT included) that are to be procured by means of formal written price quotations, must in addition to the requirement of regulation 17, be advertise for at least 7 days on website and notice board of the municipality.

The following awards were made in terms of the above legislative prescripts:

### **JANAUARY 2019**

TENDER NO	TENDER DESCRIPTION	AWARDED BIDDER	AMOUNT AWARDED
05(12/2018)	Supply and delivery of gcray dromex gloves	Mothotha Trading	60 000

### **FEBRUARY 2019**

TENDER NO	TENDER DESCRIPTION	AWARDED BIDDER	AMOUNT AWARDED
02(02/2019)	Supply and delivery of plumbing material	RCH Trading Cc	135 173.45
03(02/2019)	Supply and delivery of plumbing material	RCH Trading Cc	97 715.02
01(02/2019)	Supply and delivery of Anti-Virus Licence Renewal (Kaspersky)	Justnet Solutions	41 032.00

TOTAL 273 920.47

### **MARCH 2019**

TENDER NO	TENDER DESCRIPTION	AWARDED BIDDER	AMOUNT AWARDED
04(02/2019)	Rental of heavy duty vehicle (Grader for 20 days)	Buzz Trading 246 (Pty) Ltd	128 800.00
18(02/2019)	Rental of heavy duty vehicle (Tipper Truck for 20 days)	Moloko o motjha trading (Pty) Ltd	65 000.00
08(12/2018)	Rental of heavy duty vehicle (TLB for 20 days)	Wilson & Sons Trucking cc	74 635.00
09(12/2018)	Rental of heavy duty vehicle (Two Tipper Truck for 20 days)	Wilson & Sons Trucking cc	182 160.00

07(01/2019)	Rental of heavy duty vehicle (TLB for 20 days)	Msokwene Construction & Projects	65 000.00
06(01/2019)	Rental of heavy duty vehicle (Tipper truck for 20 days)	Bryn Construction	64 400.00
17(02/2019)	Rental of heavy duty vehicle (TLB for 20 days)	Moloko o motjha trading (Pty) Ltd	71 050.00
08(01/2019)	Supply and Delivery of plumbing material	Star Traders (Pty) Ltd Jotell Engineering	133 796.41
30(02/2019)	Supply and Delivery of Transformer	Star Traders (Pty) Ltd Jotell Engineering	58 803.13
06(02/2019)	Supply and delivery of Big brush cutters	Castlehill Trading 314	51 060.00
30(02/2019)	Supply and delivery of Electrical Material	Star Traders (Pty) Ltd Jotell Engineering	58 803.13
38(02/2019)	Rental of heavy duty vehicle (Tractor with slasher)	Re hlompheng trading services	40 000.00
33(02/2019)	Supply and delivery of transformer	Jotell Trading	89 125.00
21(02/2019)	Rental of heavy duty vehicle (grader for 20 days)	IB Business Enterprise	150 000.00
07(10/2018)	Rental of heavy duty vehicle (bulldozer for 20 days)	Wilson & Sons Trucking	180 000.00
09(11/2018)	Supply and delivery of sambit drums	Maksp General Dealer	69 980.00
16(01/2019)	Rental of heavy duty vehicle(tractor for 30 days)	Msokwene Construction & Projects	73 500.00
18(11/2018)	Rental of heavy duty vehicle (compactor truck for 20 days)	Proxy Investment	136 000.00
06(10/2018)	Rental of heavy duty vehicle (TLB for 20 days)	Wilson & Sons Trucking	74 520.00
32(02/2019)	Rental of heavy duty vehicle (TLB for 20 days)	Wilson & Sons Trucking	74 635.00
16(11/2018)	Rental of heavy duty vehicle (TLB for 20 days)	Ntlangano Business Enterprise	76 260.80
01(01/2019)	Rental of heavy duty vehicle (Compact truck for 20 days)	Sebenza Engineering & Projects	163 000.00
14(01/2019)	Rental of heavy duty vehicle (Tipper truck for 20 days)	Bryn Construction	64 400.00
03(11/2018)	Rental of heavy duty vehicle (TLB for 20 days)	Basieng Trading Projects	64 400.00
02(01/2019)	Rental of heavy duty vehicle (TLB for 20 days	Basieng Trading Projects	71 300.00
04(11/2018)	Rental of heavy duty vehicle (Front loader for 20 days)	Poto Construction	119 000.00

05(11/2018	Rental of heavy duty vehicle (Honey sucker 300 units toilets) Edenville	Bashise Trading	117 000.00
15(02/2019)	Rental of heavy duty vehicle (Honey sucker 500 units toilets) Edenville	Retrolex 195 cc	198 375.00
10(01/2019)	Rental of heavy duty vehicle (Compactor for 20 days) Heilbron	Sebenza Engineering & Projects	163 000.00
14(11/2018)	Rental of heavy duty vehicle (TLB for 20 days) Parys	Moloko o motjha trading	71 050.00
20(01/2019)	Rental of heavy duty vehicle (Bulldozer for 20 days) Edenville	Wilson and Sons Trucking	180 000.00
07(12/2018)	Rental of heavy duty vehicle (Compactor for 20 days) Parys	Bakubung Trading	140 000.00
19(11/2018)	Rental of heavy duty vehicle (Water Tanker for 20 days)	Basieng Trading Projects	192 000.00
12/01/2019	Rental of heavy duty vehicle (Bulldozer for 20 days) Parys	Bakubung Trading	112 000.00
10(12/2018)	Rental of heavy duty vehicle (Compactor for 20 days) Vredefort	A.K Lesapo	140 000.00
09(01/2019)	Rental of heavy duty vehicle (TLB for 20 days)	Moloko O motjha	71 050.00
16(02/2019)	Rental of heavy duty vehicle (Cherry Picker for 20 days)	IB Business Enterprise	188 000.00
19(01/2019)	Rental of heavy duty vehicle (grader for 10 days)	Wilson & Sons Trucking	97 000.00
36(02/2019)	Supply and delivery of branding material	Abed Ncai Projects	124 600.00
01(11/2018)	Rental of heavy duty vehicle (Compactor for 20 days) Tumahole	Bakubung Trading	140 000.00
05(02/2019)	Rental of heavy duty vehicle (Water Tanker for 20 days)	Wilson & Sons Trucking	70 380.00

SUB-TOTAL 4 332 783.47

Section 17(1)(c) of the Municipal Supply Chain Management Regulations (GNR 868 of 30 May 2005) stipulates that, if it is not possible to obtain at least three formal written price quotations, the reasons must be recorded and approved by the Chief Financial Officer or an official designated by the Chief Financial Officer.

The awards below did not comply with the above regulated requirement and a reason relating to each instance is given for the approval of the Chief Financial Officer:

TENDER NO	TENDER DESCRIPTION	AWARDED BIDDER	AMOUNT AWARDED	
N/A				

# 3.3.2. PROCUREMENTS ABOVE A TRANSACTION VALUE OF R200, 000 (VAT Included) THAT WERE SUBJECTED TO A COMPETITIVE BIDDING PROCESS:

TENDER NO	TENDER DESCRIPTION	AWARDED BIDDER	AMOUNT AWARDED
NLM: TEC – 01/19	Risk appointment for sourcing / raising grant capital for the extension of the Existing Water	BIGEN AFRICA SERVICES RALIME CONSULTING ENGINEERS	Indicative cost R1,091,810 Indicative cost R1,766,235
	Treatment Works (WTW) in KOPPIES	NEP CONSULTING ENGINEERS	Indicative cost R857,037.56
		THEWO DEVELOPMENT & CONSULTING ENGINEERS SMM JV	Indicative cost R823,970.40
NLM: TEC – 02/19	Risk appointment for sourcing / raising grant	BIGEN AFRICA SERVICES	Indicative cost R1,091,810
	capital for the refurbishment / upgrading of the	PROPER CONSULTING ENGINEERS	Indicative cost R1,350,000
	Existing Waste Water Treatment Works (WWTW) IN KOPPIES	FLAGG CONSULTING ENGINEERS	Indicative cost R899,081
		THEWO DEVELOPMENT & amp; CONSULTING ENGINEERS SMM JV	Indicative cost R823,970.40
NLM: TEC – 03/19	Risk appointment for sourcing / raising grant capital for extension of the existing Water	THEWO DEVELOPMENT &; CONSULTING ENGINEERS SMM JV	Indicative cost R785,565
	Treatment Works (WTW) in VREDEFORT	ILIFA CONSULTING ENGINEERS	Indicative cost R525,000
		NEP CONSULTING ENGINEERS	Indicative cost R857,037.56

NLM: TEC – 04/19	Risk appointment for sourcing / raising grant capital for extension of the existing Waste	THEWO DEVELOPMENT &; CONSULTING ENGINEERS SMM JV	Indicative cost R785,565
	Water Treatment Works (WWTW) in VREDEFORT	ILIFA CONSULTING ENGINEERS	Indicative cost R525,000
		FLAGG CONSULTING ENGINEERS	Indicative cost R899,081
NLM: TEC – 05/19	Risk appointment for sourcing / raising grant capital for extension of	ELEMENT CONSULTING ENGINEERS	Indicative cost R915,975
	the existing Waste Water Treatment Works (WWTW) in HEILBRON	ILIFA CONSULTING ENGINEERS	Indicative cost R975,000
		FLAGG CONSULTING ENGINEERS	Indicative cost R1,008,359.56

### 3.3.3. NONE COMPLIANCE

The Municipal	Supply Chain Mar	nagement Policy as v	well as Regulations	(GNR 8	368 of
30 May 2005)	prohibits business	transactions with a	person whose:		

Tax matters are not in order,
In the service of state;
cy further outlines processes that must be followed when requesting/ procuring r services above the following ranges:
R 0 – R 2,000 > Petty cash purchases R 2,000 – R 10,000 > Written or verbal quotations (VAT Included) R 10,001 – R 200,000 > At least three quotations must be solicited

 R 30,000 < in addition to at least three quotations, must be advertised for at least seven days on the website and on official notice board of the municipality

□ R 200,001 > Competitive bidding process

Despite the above regulated requirements, the following conditions could still not be complied with:

### 3.3.3.1. Tax clearance certificates were not obtained from the following suppliers:

Supplier	Services/Goods	cost
TOTAL		

# 3.3.3.2. The declarations of interest were not obtained from the following suppliers:

Supplier	Services/Goods	Cost
TOTAL		

### 3.3.3.3 None Compliance / Irregular Expenditure

Supplier	Services/Goods	cost
NONE		

# 3.3.3.4 Awards made in terms of Supply Chain Management Regulation, Section 32 of the SCM Regulation

SCM Regulation, sec. 32 and SCM Policy sec. 6 makes provision for the accounting officer to procure goods or services for the municipality under a contract secured by another organ of state, but only if:

- a) The contract has been secured by that other organ of state by means of a competitive bidding process applicable to that organ of state.
- b) That other organ of state and the provider have consented to such procurement in writing.
- c) There is no reason to believe that such contract was not validly procured.
- d) There are demonstrable discounts or benefits to do so.

The following services / goods were procured in terms of the above legislative prescripts:

Date	Service Provider	Project Discretion	Department	Amount	

### 3.4 DEVIATION

The municipal SCM Policy, applied consistently with Section 36(1) of the Municipal Supply Chain Management Regulations which provides for the accounting officer to dispense with the official procurement processes established by the Policy to procure any required goods or service through any convenient process which may include direct negotiations and/or deviating from the Supply Chain Management process. The accounting officer has considered and approved a total number of **37** procurement transaction totaling **R8 386 817** in line with Section 36 of the SCM Regulation (Deviation) (**Annexure A, B and C**).

### **PART 3: PERFORMANCE REPORT**

The report encompasses respective departmental performance from period 01 January 2019 to 31 March 2019.

Department (VOTE)	Responsible Official
Office of the Municipal Manager (Vote: Executive and Council)	Mr. BW Kannemeyer (Municipal Manager)
Chief Financial Officer (Vote: Finance and Administration)	Mr. HI Lebusa
Corporate Services (Vote: Finance and Administration: HR, Admin.)	Me. MF Mokgobu
Community Services (Vote: Community Services)	Me. PP Nhlapo
Infrastructure Services (Vote: Water, Sanitation, Roads and Electricity)	Mr. NB Thobela

OFFICE OF THE MAYOR														
IDP/REF NO	КРА	Indicator	Unit	Annual Target				Ye	ar to Date a	as at End M	arch 2	2019		
NO	Key Focus Area	(Activity/Project/ Key actions)	of Measure	2018/19	Q1 Target	Q1 Actual	Q2 Target	Q2 Actual	Q3 Target	Q3 Actual	R	Dept. SDBIP Comments	Dept. Corrective Measures	POE
IDP 001	Municipal Transformation	Celebrate national and local days of importance / commemoration ; Human Right's Day, Worker's / May Day, Youth Day, Flower Festival, Mandela Day	Number of national and local days of commem oration celebrate d	8	3	2	2	2	2	0				Progra ms/ Invitatio ns & Attenda nce Registe rs
IDP 002	Radical Social and Economic Development	Create HIV & AIDS Awareness - Plan and launch Ward/Local /District HIV & AIDS Councils / Launch Men's Dialogue program	Number of awarenes s programs launched	4	1	3	1	2	1	1				Progra ms/ Invitatio ns & Attenda nce Registe rs
IDP 003	Good governance and Public Participation	Communicate municipal information with public by conducting radio and newspaper interviews	Number of Radio and Newspap er interview s conducte	12	3	3	3	3	3	2				Intervie W Schedul e

			d by Mayor									
IDP 004	Radical Social and Economic Development	Initiate quarterly social support programs to poverty stricken communities; Bursary support, food parcels and rural sports programs	Number of social support programs launched to address poverty in identified communit ies	4	1	2	1	1	1	1		Progra ms/ Invitatio ns & Attenda nce Registe rs
IDP 005	Municipal Transformation and Organisation Development	Initiate Women and Children's Rights programs	Number of Women and Children Rights programs launched	2	1	1	N/A	N/A	1	1		Progra ms/ Invitatio ns & Attenda nce Registe rs
IDP 006	Radical Economic Transformation	Initiate Youth development and Empowerment programs in Ngwathe	Number of Youth Empower ment programs launched	4	1	1	1	0	1	2	Collaborati ve program with Dept. Labor & Bursary Support Program	Progra ms/ Invitatio ns & Attenda nce Registe rs

IDP 007	Municipal Transformation and Organization Development	Initiate Disabled Indaba	Number of Disabled Indabas launched	1	1	0	N/A	N/A	N/A	N/A				Progra ms/ Invitatio ns & Attenda nce Registe rs
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<sup>\*</sup>N/A — Not Applicable — Meaning there is no target set for the quarter

					OFFICE	OF THE	SPEAKE	R						
	KPA	Indicator		A				Year	to Date	as at End	l Ma	rch 2019		
IDP/REF NO	Key Focus Area	(Activity/Project/ Key actions)	Unit of Measure	Annual Target 2018/19	Q1 Target	Q1 Actual	Q2 Target	Q2 Actual	Q3 Target	Q3 Actual	R	Dept. SDBIP Comments	Dept. Corrective Measures	POE
IDP 008	Good governance & Public Participation	Facilitate regular meetings for All stakeholders i.e. Civics, NGOs, CBOs	Number of stakeholder meetings held for all wards	216	54	54	54	54	54	54				Programs/ Invitations & Attendance Registers
IDP 009	Good governance & Public Participation	Facilitate workshop to assist with development of ward plans for all Ward Committees	Number of workshops held	1	1	0	N/A	N/A	N/A	N/A				Programs/ Invitations & Attendance Registers
IDP 010	Good governance & Public Participation	Schedule and facilitate monthly Ward meetings in all Wards	Number of ward meetings held	216	54	54	54	54	54	54				Programs/ Invitations & Attendance Registers

<sup>\*</sup>N/A — Not Applicable — Meaning there is no target set for the quarter

				OFFIC	E OF THI	E MUNICI	PAL MAN	IAGER						
	KPA	Indicator	Unit					Ye	ear to Da	te as at E	nd N	March 2019		
IDP/REF NO	Key Focus Area	(Activity/Project/ Key actions)	of Measure	Annual Target 2018/19	Q1 Target	Q1 Actual	Q2 Target	Q2 Actual	Q3 Target	Q3 Actual	R	Dept. SDBIP Comments	Dept. Corrective Measures	POE
IDP 012	Good Governance	Audit Committee recommendations accepted by Council	% of Audit Committee recommendations and adopted by Council	100%	100%	80%	100%	100%	100%	0%		No Report submitted to Council in the quarter		Council Agenda/ Council Minutes
IDP 013	Good Governance	Distribute and monitor all recorded Council and MAYCO resolutions to different directors for implementation	Number of Council and MAYCO resolutions reported	100%	100%	100%	100%	100%	100%	100%				Register of Council Resolutions
IDP 014	Putting People First	Monitor formal public complaints attended to by departments	100% of complaints attended to by departments within 30 days of receipt	100%	100%	100%	100%	50%	100%	100%				Complaints Register
IDP 015	Good Governance	Investigation of all formally reported fraud, theft and corruption cases	% of formally reported fraud, theft and corruption investigations initiated within 30 days after receipt	100%	100%	0%	100%	N/A	100%	100%				Incidents Register

				OFFIC	E OF THI	E MUNICI	PAL MAN	IAGER						
	KPA	Indicator	Unit					Ye	ear to Da	te as at E	nd N	March 2019		
IDP/REF NO	Key Focus Area	(Activity/Project/ Key actions)	of Measure	Annual Target 2018/19	Q1 Target	Q1 Actual	Q2 Target	Q2 Actual	Q3 Target	Q3 Actual	R	Dept.  SDBIP Comments	Dept. Corrective Measures	POE
IDP 018	Sound Financial Management	Spend Operating budget revenue as per approved budget	% of total operating budget expenditure spent by 30 June	95%	20%	20%	60%	39%	60%	47%				Report
IDP 019	Sound Financial Management	Spend at least 95% of approved Capital Budget for the Municipality by 30 June (MFMA S10©)	95% of Approved Capital Budget spent by Municipality by 30 June 2019	95%	20%	23%	60%	28%	60%	39%				Section Report
IDP 020	Institutional Development & Build Capacity	Submit Mid-Year S72 report to the Mayor	Number of Mid- Year reports submitted to the Mayor by 25 January 2019	1	N/a	0	1	1	1	1				
IDP 021	Sound Financial Management	Raise/Collect operating budget revenue as per approved budget	90% of total operating budget revenue raised / received by 30 June 2019	90%	25%	25%	50%	49%	79%	78%				Section 71 Report
IDP 022	Institutional Development & Build Capacity	Performance management Assessment held	Number of performance assessments held by 30 June	2	N/A	N/A	1	1	N/A	N/A				Copy of Performance Assessment Reports

				OFFIC	E OF THI	E MUNICI	PAL MAN	IAGER						
	KPA	Indicator	Unit					Ye	ear to Da	te as at E	nd I	March 2019		
IDP/REF NO	Key Focus Area	(Activity/Project/ Key actions)	of Measure	Annual Target 2018/19	Q1 Target	Q1 Actual	Q2 Target	Q2 Actual	Q3 Target	Q3 Actual	R	Dept. SDBIP Comments	Dept. Corrective Measures	POE
IDP026	Good Governance	External and Internal Newsletters compiled and issued	Number of external and internal newsletters issued (12 external and 12 internal) by 30 June 2019	24	6	0	6	0	2	0				Copies of Newsletters issued
IDP027	Good Governance	Submit the IDP/ Budget Schedule to Council by 31 August 2018	IDP/Budget Schedule submitted to Council for approval by 31 August 2018	1	1	1	N/A	N/A	N/A	N/A				Council Minutes
IDP028	Good Governance	Submit the Draft and Final IDP Review to Council by 31 March 2019 and 31 May 2019 respectively	IDP/Budget Schedule submitted to Council for approval by 31 August 2018	1	1	1	N/A	N/A	1	1				Council Minutes

<sup>\*</sup>N/A — Not Applicable — Meaning there is no target set for the quarter

					CORP	ORATE SE	ERVICES							
	KPA	Indicator	Unit					Yea	r to Date as	at End Ma	arch 2	2019		
IDP/R EF NO	Key Focus Area	(Activity/Project/ Key actions)	of Measure	Annual Target 2018/19	Q1 Target	Q1 Actual	Q2 Target	Q2 Actual	Q3 Target	Q3 Actual	R	Dept.  SDBIP Comments	Dept. Corrective Measures	POE
IDP 023	Good Governance	Implement all MAYCO and Council Resolution	100% implementation of MAYCO and Council resolution in accordance with due dates	100%	100%	100%	100%	100%	100%	100%				Register of Council Resoluti ons
IDP 024	Institutional Developmen t & Building Capacity	Review policies and by-laws	100% of policies and by-laws reviewed by 30 June 2019	100%	100%	10%	100%	100%	100%	0%		Deferred to next quarter		Register of policies reviewe d
IDP 025	Good Governance	Participation in formal District and Provincial meetings	100% of attendance of formal District and Provincial meetings by 30 June 2019	100%	100%	100%	100%	100%	100%	100%				Attenda nce register s
IDP 029	Institutional Developmen t & Building Capacity	Number of people from EE target groups employed in three highest levels of management in compliance with municipality's approved EE Plan	Report on number of people from employment equity groups employed in three highest levels of management submitted to OMM 30 June	1	N/A	N/A	N/A	N/A	N/A	N/A				

IDP03 0	Putting People First	Spent Training budget to develop skills of staff	85% of training budget spent by 30 June 2019	85%	20%	20%	40%	40%	70%	90%		Report
IDP03 3	Institutional Developmen t & Building Capacity	Develop and submit department Standard Operating Procedures to Management & Portfolio Committee for approval by 30 September 2018	Develop and submit department Standard Operating Procedures to Management & Portfolio Committee for approval by 30 September 2018	5	5	0	N/A	N/A	N/A	N/A		Minutes of Manage ment & Portfolio Committ ee meeting s

<sup>\*</sup>N/A — Not Applicable — Meaning there is no target set for the quarter

				FI	NANCIAL	SERVICE	S							
	KPA	Indicator	Unit					Year t	o Date as	at End M	larch	2019		
IDP/REF NO	Key Focus Area	(Activity/Project/ Key actions)	Of Measure	Annual Target 2018/19	Q1 Target	Q1 Actual	Q2 Target	Q2 Actual	Q3 Target	Q3 Actual	R	Dept. SDBIP Comments	Dept. Corrective Measures	POE
IDP041	Sound Financial Management	Collect all Billed Revenue to ensure sufficient cash is generated to meet Ngwathe Debt and Operating commitments	Net Debtors Days Ration (Gross Debtors=Bad Debt Provision)/Billed Revenue)) x 365	4	50	0	50	0	50	0				
IDP043	Sound Financial Management	Annual Financial Statements submitted by 31 August 2018	AFS submitted by 31 August 2018	1	1	1	N/A	N/A	N/A	N/A				
IDP047	Sound Financial Management	Update Indigent Register	99% of all qualifying indigent applications processed by 30 June 2019	99%	99%	100%	99%	10%	99%	99%				
IDP048	Sound Financial Management	Provision of Free Basic Services	Report by 30 June on % of HH earning less than 2Xsocial grants plus 25% per month with access to free basic services	12	3	3	3	3	3	3				

				FI	INANCIAL	SERVICE	S							
	KPA	Indicator	Unit					Year t	o Date as	at End M	larch	2019		
IDP/REF NO	Key Focus Area	(Activity/Project/ Key actions)	Of Measure	Annual Target 2018/19	Q1 Target	Q1 Actual	Q2 Target	Q2 Actual	Q3 Target	Q3 Actual	R	Dept. SDBIP Comments	Dept. Corrective Measures	POE
IDP053	Good Governance	Achieve Improved Audit Opinion for 2017/18 FY	Improved Audit Opinion achieved for 2017/18 Financial Year	1	1	0	N/A	N/A	N/A	N/A				
IDP056	Institutional Development & Building Capacity	Develop and submit department Standard Operating Procedures to Management & Portfolio Committee for approval by 30 September 2018	Develop and submit department Standard Operating Procedures to Management & Portfolio Committee for approval by 30 September 2018	1	1	0	N/A	N/A	N/A	N/A				
IDP060	Sound Financial Management	Number of formal residential properties that receive piped water, electricity (excluding Eskom areas), waste water sanitation/sewerage, (credit and pre-paid water) that is connected to municipal water, electricity	Number of formal residential properties which are billed for water or have pre-paid meters as at 30 June 2019	37 102	37 102	37102	37102	37102	37102	37102				

				FI	NANCIAL	SERVICE	S							
	KPA	Indicator	Unit	Annual				Year t	o Date as	at End M	larch	2019		
IDP/REF NO	Key Focus Area	(Activity/Project/ Key actions)	Of Measure	Annual Target 2018/19	Q1 Target	Q1 Actual	Q2 Target	Q2 Actual	Q3 Target	Q3 Actual	R	Dept. SDBIP Comments	Dept. Corrective Measures	POE
		infrastructure network, including refuse removal once per week and billed for service as at 30 June												
IDP064	Sound Financial Management	Provide free basic services; water, electricity, sanitation and refuse removal to indigent households	Report on % of HH earning less than 2Xsocial grant plus 25% per month with access to FBS	12	3	3	3	3	3	3				

<sup>\*</sup>N/A — Not Applicable — Meaning there is no target set for the quarter

					COMM	UNITY SE	RVICES							
	KPA	Indicator	Unit					Ye	ar to Date	as at En	d Ma	arch 2019		
IDP/REF NO	Key Focus Area	(Activity/Project/ Key actions)	of Measure	Annual Target 2018/19	Q1 Target	Q1 Actual	Q2 Target	Q2 Actual	Q3 Target	Q3 Actual	R	Dept. SDBIP Comments	Dept. Corrective Measures	POE
IDP054	Institutional Development & Building Capacity	Review the Spatial Development Framework and submit to council by 30 September 2018	Reviewed Spatial Development Framework submitted to Council by 30 September 2018	1	1	0	N/A	N/A	N/A	N/A				Council Minutes
IDP055	Institutional Development & Building Capacity	Develop and submit Integrated Human Settlement Plan to Council for approval by 30 September 2018	Developed and submitted Integrated Human Settlement Plan to Council for approval 30 September	1	1	0	N/A	N/A	N/A	N/A				Council Minutes
IDP056	Institutional Development & Building Capacity	Develop and submit department Standard Operating Procedures to Management & Portfolio Committee for approval by 30 September 2018	Develop and submit department Standard Operating Procedures to Management & Portfolio Committee for approval by 30 September 2018	1	1	0	N/A	N/A	N/A	N/A				Minutes of Management & Portfolio Committee meetings

					COMM	UNITY SE	RVICES							
	КРА	Indicator	Unit	Annual				Ye	ar to Date	as at En	d Ma	arch 2019		
IDP/REF NO	Key Focus Area	(Activity/Project/ Key actions)	of Measure	Target 2018/19	Q1 Target	Q1 Actual	Q2 Target	Q2 Actual	Q3 Target	Q3 Actual	R	Dept. SDBIP Comments	Dept. Corrective Measures	POE
IDP057	Deliver Basic Services	Conduct scheduled refuse removal services to all formal and informal housing areas throughout Ngwathe at least once per week	Number of formal and informal Households whose refuse was removed at least once per week	37102	37102	37102	37102	37102	37102	37102				Work Schedules of Refuse Removal Sections signed-off

	TECHNICAL SERVICES													
		Indicator	Unit					١	ear to Da	ate as at En	d Ma	arch 2019		
IDP/REF NO	KPA Key Focus Area	(Activity/Project/ Key actions)	Of Measure	Annual Target 2018/19	Q1 Target	Q1 Actual	Q2 Target	Q2 Actual	Q3 Target	Q3 Actual	R	Dept. SDBIP Comments	Dept. Corrective Measures	POE
IDP051	Basic Services and Infrastructure	Spend 96% of capital budget for fleet/equipment by 30 June 2019	96% of Capital Budget Spent by 30 June 2019	96%	20%	0%	40%	0%	60%	47%				Report
IDP052	Basic Services and Infrastructure	Limit Electricity losses to less than 10% annually (preceding 11months+reporting month's units purchased)	% Average electricity losses by 30 June 2019	10%	10%	5%	<10%	0%	<10%	0%				Report
IDP053	Basic Services and Infrastructure	Implement all electricity capital projects measured quarterly in terms of approved Electricity Capital Budget spent	96% of approved Capital Budget spent by 30 June 2019	96%	20%	10%	40%	40%	60%	47%				Report
IDP054	Basic Services and Infrastructure	Implement all Roads, Storm water infrastructure capital projects measured quarterly in terms of approved Capital Budget spent	96% of approved Capital Budget spent by 30 June 2019	96%	20%	23%	40%	90%	60%	47%				Report

	TECHNICAL SERVICES													
		Indicator	Unit					١	ear to Da	ite as at En	d Ma	arch 2019		
IDP/REF NO	KPA Key Focus Area	(Activity/Project/ Key actions)	Of Measure	Annual Target 2018/19	Q1 Target	Q1 Actual	Q2 Target	Q2 Actual	Q3 Target	Q3 Actual	R	Dept. SDBIP Comments	Dept. Corrective Measures	POE
IDP055	Basic Services and Infrastructure	Spend 96% of approved Capital Budget on resealing of streets (Actual expenditure and commitments divided by approved Capital Budget)	96% of approved Capital Budget spent by 30 June 2019	96%	20%	0%	40%	0%	60%	0%				Report
IDPO56	Basic Services and Infrastructure	Implement all Water Services Infrastructure capital projects measured quarterly in terms of approved Capital Budget Spent	96% of approved Capital Budget spent by 30 June 2019	96%	20%	15%	40%	50%	60%	45%				Report
IDP057	Basic Services and Infrastructure	Implement all Waste Water Services infrastructure capital projects measured quarterly in terms of approved Capital Budget Spent	96% of capital budget spent by 30 June 2019	96%	20%	10%	40%	65%	85%	45%				Report

	TECHNICAL SERVICES														
		Indicator	Unit					١	ear to Da	ite as at Er	End March 2019				
IDP/REF NO	KPA Key Focus Area	(Activity/Project/  Key actions)	Of Measure	Annual Target 2018/19	Q1 Target	Q1 Actual	Q2 Target	Q2 Actual	Q3 Target	Q3 Actual	R	Dept. SDBIP Comments	Dept. Corrective Measures	POE	
IDP058	Institutional Development & Building Capacity	Develop and submit department Standard Operating Procedures to Management & Portfolio Committee for approval by 30 September 2018	Develop and submit department Standard Operating Procedures to Management & Portfolio Committee for approval by 30 September 2018	1	1	0	N/A	N/A	N/A	N/A					
IDP059	Basic Services and Infrastructure	Implement all solid waste infrastructure capital projects measured quarterly in terms of approved capital budget spent	96% of capital budget spent by 30 June 2019	96%	20%	0%	40%	0%	60%	0%					

### Departmental Performance against Set SDBIP Targets Quarter 3, End March 2019

DEPARTMENT	QUARTER 3 TARGET	КРІ МЕТ	PERCENTAGE	KPI NOT MET	PERCENTAGE	NOT APPLICABLE	PERCENTAGE	KPI PARTLY MET	PERCENTAGE
OFFICE OF MAYOR	7	4	57%	1	14.2%	1	14.2%	1	14.2%
OFFICE OF SPEAKER	3	2	67%	-	-	1	33.3%	-	-
OFFICE OF MUNICIPAL MANAGER	12	6	50%	2	17%	2	17%	2	17%
CORPORATE SERVICES*	6	3	50%	1	16%	2	34%	-	-
FINANCIAL SERVICES	8	4	50%	1	13%	3	38%	-	-
COMMUNITY SERVICES	4	1	25%	-	-	3	75%	-	-
TECHNICAL SERVICES	9	-	-	3	33%	1	11%	5	56%
TOTALS	49	20	41%	8	16%	13	27%	8	16%

<sup>\*</sup>amendment to report....

NOTE!! Colour description – Green represents targets met,

Red represents targets not met,

Orange represents target almost met.