



The home of harmony, prosperity and growth

PERFORMANCE AGREEMENT

MADE AND ENTERED INTO BY AND BETWEEN:

AS REPRESENTED BY THE ACTING MUNICIPAL MANAGER

PHUMZILE PATIENCE NHLAPO

.....
FULL NAMES

AND

MUSAWENKOSI XULU

(ACTING CHIEF FINANCIAL OFFICER)

.....,
THE EMPLOYEE OF THE MUNICIPALITY

FOR THE

FINANCIAL YEAR: 01 JULY 2022 – 30 JUNE 2023

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ENTERED INTO BY AND BETWEEN:

The **Ngwathe Municipality** herein represented by _____
his capacity as the Municipal Manager (hereinafter referred to as the **Employer**)

And

MUSAWENKOSI XULU Employee of the Municipality
(hereinafter referred to as the **Employee**).

WHEREBY IT IS AGREED AS FOLLOWS:

1. INTRODUCTION

- 1.1 The **Employer** has entered into a contract of employment with the **Employee** in terms of section 57(1)(a) of the Local Government: Municipal Systems Act 32 of 2000 ("the Systems Act"). The **Employer** and the **Employee** are hereinafter referred to as "the Parties".
- 1.2 Section 57(1)(b) of the Systems Act, read with the Contract of Employment concluded between the parties, requires the parties to conclude an annual performance agreement.
- 1.3 The parties wish to ensure that they are clear about the goals to be achieved, and secure the commitment of the **Employee** to a set of outcomes that will secure local government policy goals.
- 1.4 The parties wish to ensure that there is compliance with Sections 57(4A), 57(4B) and 57(5) of the Systems Act.

2. PURPOSE OF THIS AGREEMENT

The purpose of this Agreement is to -

- 2.1 comply with the provisions of Section 57(1)(b),(4A),(4B) and (5) of the Act as well as the employment contract entered into between the parties;
- 2.2 specify objectives and targets defined and agreed with the employee and to communicate to the employee the employer's expectations of the employee's performance and accountabilities in alignment with the Integrated Development Plan, Service Delivery and Budget Implementation Plan (SDBIP) and the Budget of the municipality;
- 2.3 specify accountabilities as set out in a performance plan, which forms an annexure to the performance agreement;

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- 2.4 monitor and measure performance against set targeted outputs;
- 2.5 use the performance agreement as the basis for assessing whether the employee has met the performance expectations applicable to his or her job;
- 2.6 in the event of outstanding performance, to appropriately reward the employee; and
- 2.7 give effect to the employer's commitment to a performance-orientated relationship with its employee in attaining equitable and improved service delivery.

3 COMMENCEMENT AND DURATION

- 3.1 This Agreement will commence on the **01 July 2022** and will remain in force until **30 June 2023** thereafter a new Performance Agreement and Performance Plan shall be concluded between the parties for the next financial year or any portion thereof.
- 3.2 The parties will review the provisions of this Agreement during June each year. The parties will conclude a new Performance Agreement, Personal Development Plan and Performance Plan that replaces this Agreement at least once a year by not later than the beginning of each successive financial year.
- 3.3 This Agreement will terminate on the termination of the **Employee's** contract of employment for any reason.
- 3.4 The content of this Agreement may be revised at any time during the above-mentioned period to determine the applicability of the matters agreed upon.
- 3.5 If at any time during the validity of this Agreement the work environment alters (whether as a result of government or council decisions or otherwise) to the extent that the contents of this Agreement are no longer appropriate, the contents shall immediately be revised.

4 PERFORMANCE OBJECTIVES

- 4.1 The Performance Plan (Annexure A) sets out-
 - 4.1.1 the performance objectives and targets that must be met by the **Employee**; and
 - 4.1.2 the time frames within which those performance objectives and targets must be met.
- 4.2 The performance objectives and targets reflected in Annexure A are set by the **Employer** in consultation with the **Employee** and based on the Integrated Development Plan, Service Delivery and Budget Implementation Plan (SDBIP) and the Budget of the **Employer**, and shall include key objectives; key performance indicators; target dates and weightings.

- 4.2.1 The key objectives describe the main tasks that need to be done.
- 4.2.2 The key performance indicators provide the details of the evidence that must be provided to show that a key objective has been achieved.
- 4.2.3 The target dates describe the timeframe in which the work must be achieved.
- 4.2.4 The weightings show the relative importance of the key objectives to each other.
- 4.3 The **Employee's** performance will, in addition, be measured in terms of contributions to the goals and strategies set out in the **Employer's** Integrated Development Plan.

5 PERFORMANCE MANAGEMENT SYSTEM

- 5.1 The **Employee** agrees to participate in the performance management system that the **Employer** adopts or introduces for the **Employer**, management and municipal staff of the **Employer**.
- 5.2 The **Employee** accepts that the purpose of the performance management system will be to provide a comprehensive system with specific performance standards to assist the **Employer**, management and municipal staff to perform to the standards required.
- 5.3 The **Employer** will consult the **Employee** about the specific performance standards that will be included in the performance management system as applicable to the **Employee**.
- 5.4 The **Employee** undertakes to actively focus towards the promotion and implementation of the KPAs (including special projects relevant to the employee's responsibilities) within the local government framework.
- 5.5 The criteria upon which the performance of the **Employee** shall be assessed shall consist of two components, both of which shall be contained in the Performance Agreement.
 - 5.5.1 The **Employee** must be assessed against both components, with a weighting of 80:20 allocated to the Key Performance Areas (KPAs) and the Core Competency Requirements (CCRs) respectively.
 - 5.5.2 Each area of assessment will be weighted and will contribute a specific part to the total score.
 - 5.5.3 KPAs covering the main areas of work will account for 80% and CCRs will account for 20% of the final assessment.

- 5.6 The **Employee's** assessment will be based on his / her performance in terms of the outputs / outcomes (performance indicators) identified as per attached Performance Plan (**Annexure A**), which are linked to the KPA's, and will constitute 80% of the overall assessment result as per the weightings agreed to between the **Employer** and **Employee**:

Key Performance Areas (80% of Total)	Weighting
KPA 1: Basic Service Delivery and Infrastructure Investment	10%
KPA 2: Local Economic Development	10%
KPA 3: Financial Viability and Financial Management	50%
KPA 4: Municipal Transformation and Institutional Development	10%
KPA 5: Good Governance and Community Participation	20%
Total	100%

- 5.7 In the case of managers directly accountable to the municipal manager, key performance areas related to the functional area of the relevant manager, must be subject to negotiation between the municipal manager and the relevant manager.
- 5.8 The CCRs will make up the other 20% of the **Employee's** assessment score. CCRs that are deemed to be most critical for the **Employee's** specific job should be selected (✓) from the list below as agreed to between the **Employer** and **Employee**. Three of the CCRs are compulsory for Municipal Managers:

LEADING COMPETENCIES			
Nr.	Competency Description	Driving Competencies	Weighting
1	Strategic Direction and Leadership	Impact and influence Institutional Performance Management Strategic Planning and Management Organisational Awareness	10
2	People Management	Human Capital Planning and Development Diversity Management Employee Relations Management Negotiation and Dispute Management	5
3	Program and Project Management	Program and Project Planning and Implementation Service Delivery Management Program and Project Monitoring and Evaluation	5
4	Financial Management	Budget Planning and Execution Financial Strategy and Delivery Financial Reporting and Monitoring	40
5	Change Leadership	Change and Vision and Strategy Process Design and Improvement Change Impact Monitoring and Evaluation	5
6	Governance Leadership	Policy Formulation Risk and Compliance Management Cooperative Governance	5
CORE COMPETENCIES			
Nr	Competency Description		
1	Moral Competence		5
2	Planning and Organising		5
3	Analysis and Innovation		5
4	Knowledge and Information Management		5
5	Communication		5
6	Resulting and Quality Focus		5
TOTAL			100
(NB: the sum total of weighted Leading and Core Competencies must always be equals to 100)			

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6. EVALUATING PERFORMANCE

- 6.1 The Performance Plan (Annexure A) to this Agreement sets out -
 - 6.1.1 the standards and procedures for evaluating the **Employee's** performance; and
 - 6.1.2 the intervals for the evaluation of the **Employee's** performance.
- 6.2 Despite the establishment of agreed intervals for evaluation, the **Employer** may in addition review the **Employee's** performance at any stage while the contract of employment remains in force.
- 6.3 Personal growth and development needs identified during any performance review discussion must be documented in a Personal Development Plan as well as the actions agreed to and implementation must take place within set time frames.
- 6.4 The **Employee's** performance will be measured in terms of contributions to the goals and strategies set out in the **Employer's** IDP.
- 6.5 The annual performance appraisal will involve:
 - 6.5.1 **Assessment of the achievement of results as outlined in the performance plan:**
 - (a) Each KPA should be assessed according to the extent to which the specified standards or performance indicators have been met and with due regard to ad hoc tasks that had to be performed under the KPA.
 - (b) An indicative rating on the five-point scale should be provided for each KPA.
 - (c) The applicable assessment rating calculator (refer to paragraph 6.5.3 below) must then be used to add the scores and calculate a final KPA score.
 - 6.5.2 **Assessment of the CCRs**
 - (a) Each CCR should be assessed according to the extent to which the specified standards have been met.
 - (b) An indicative rating on the five-point scale should be provided for each CCR.
 - (c) This rating should be multiplied by the weighting given to each CCR during the contracting process, to provide a score.
 - (d) The applicable assessment rating calculator (refer to paragraph 6.5.1) must then be used to add the scores and calculate a final CCR score.

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6.5.3 Overall rating

An overall rating is calculated by using the applicable assessment-rating calculator. Such overall rating represents the outcome of the performance appraisal.

6.6 The assessment of the performance of the **Employee** will be based on the following rating scale for KPA's and CCRs:

Level	Terminology	Description	Rating				
			1	2	3	4	5
5	Outstanding performance	Performance far exceeds the standard expected of an employee at this level. The appraisal indicates that the Employee has achieved above fully effective results against all performance criteria and indicators as specified in the PA and Performance plan and maintained this in all areas of responsibility throughout the year.					
4	Performance significantly above expectations	Performance is significantly higher than the standard expected in the job. The appraisal indicates that the Employee has achieved above fully effective results against more than half of the performance criteria and indicators and fully achieved all others throughout the year.					
3	Fully effective	Performance fully meets the standards expected in all areas of the job. The appraisal indicates that the Employee has fully achieved effective results against all significant performance criteria and indicators as specified in the PA and Performance Plan.					
2	Not fully effective	Performance is below the standard required for the job in key areas. Performance meets some of the standards expected for the job. The review/assessment indicates that the employee has achieved below fully effective results against more than half the key performance criteria and indicators as specified in the PA and Performance Plan.					
1	Unacceptable performance	Performance does not meet the standard expected for the job. The review/assessment indicates that the employee has achieved below fully effective results against almost all of the performance criteria and indicators as specified in the PA and Performance Plan. The employee has failed to demonstrate the commitment or ability to bring performance up to the level expected in the job despite management efforts to encourage improvement.					

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6.7 For purposes of evaluating the annual performance of the municipal manager, an evaluation panel constituted of the following persons must be established -

- 6.7.1 Municipal Manager;
- 6.7.2 Chairperson of the performance audit committee or the audit committee in the absence of a performance audit committee;
- 6.7.3 Member of the Mayoral committee
- 6.7.4 Municipal manager or Senior Manager from another municipality; and

6.8 The manager responsible for human resources of the municipality must provide secretariat services to the evaluation panels referred to in sub-regulations (d) and (e).

7. SCHEDULE FOR PERFORMANCE REVIEWS

7.1 The performance of each **Employee** in relation to his / her performance agreement shall be reviewed on the following dates with the understanding that reviews in the first and third quarter may be verbal if performance is satisfactory:

First quarter	:	<i>July – September 2022 on 9 October 2022</i>
Second quarter	:	<i>October – December 2022 on 8 January 2023</i>
Third quarter	:	<i>January – March 2023 on 9 April 2023</i>
Fourth quarter	:	<i>April – June 2023 on 9 July 2023</i>

7.2 The **Employer** shall keep a record of the mid-year review and annual assessment meetings.

7.3 Performance feedback shall be based on the **Employer's** assessment of the **Employee's** performance.

7.4 The **Employer** will be entitled to review and make reasonable changes to the provisions of Annexure "A" from time to time for operational reasons. The **Employee** will be fully consulted before any such change is made.

7.5 The **Employer** may amend the provisions of Annexure A whenever the performance management system is adopted, implemented and / or amended as the case may be. In that case the **Employee** will be fully consulted before any such change is made.

8. DEVELOPMENTAL REQUIREMENTS

The Personal Development Plan (PDP) for addressing developmental gaps is part of the attached Annexure A

9. OBLIGATIONS OF THE EMPLOYER

9.1 The Employer shall –

- 9.1.1 create an enabling environment to facilitate effective performance by the employee;
- 9.1.2 provide access to skills development and capacity building opportunities;
- 9.1.3 work collaboratively with the **Employee** to solve problems and generate solutions to common problems that may impact on the performance of the **Employee**;
- 9.1.4 on the request of the **Employee** delegate such powers reasonably required by the **Employee** to enable him / her to meet the performance objectives and targets established in terms of this Agreement; and
- 9.1.5 make available to the **Employee** such resources as the **Employee** may reasonably require from time to time to assist him / her to meet the performance objectives and targets established in terms of this Agreement.

10. CONSULTATION

- 10.1 The **Employer** agrees to consult the **Employee** timeously where the exercising of the powers will have amongst others –
 - 10.1.1 a direct effect on the performance of any of the **Employee's** functions;
 - 10.1.2 commit the **Employee** to implement or to give effect to a decision made by the **Employer**; and
 - 10.1.3 a substantial financial effect on the **Employer**.
- 10.2 The **Employer** agrees to inform the **Employee** of the outcome of any decisions taken pursuant to the exercise of powers contemplated in 10.1 as soon as is practicable to enable the **Employee** to take any necessary action without delay.

11. MANAGEMENT OF EVALUATION OUTCOMES

- 11.1 The evaluation of the employee's performance will form the basis for rewarding outstanding performance or correcting unacceptable performance.
- 11.2 A performance bonus of between 5% and 14% of all-inclusive annual remuneration package may be paid to the employee in recognition of outstanding performance to be constituted as follows:

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11.2.1 The performance bonus payment shall be categorised in two bands with some ranges per band. The first performance bonus (cash rewards) payment band ranges between 5% and 9% of the all-inclusive remuneration package, as follows:

- (i) A score of 130% -138% to qualify for 5% bonus;
- (ii) A score of above 138%-148% to qualify for 7% bonus;
- (iii) A score of above 148%-149% to qualify for 9%.

11.2.2 The second performance bonus (cash rewards) payment band ranges between 10% and 14% of the all-inclusive remuneration package, as follows:

- (i) A score of 150% - 155% to qualify for 10% bonus;
- (ii) A score of above 155% - 160% to qualify for 13% bonus;
- (iii) A score of above 160% to qualify for 14% bonus.

11.3 The performance achievement ranging between 100% and 129% shall be regarded as performance that does not meet the standard expected for the job. The review/assessment indicates that the employee has achieved below fully effective results against almost all of the performance criteria and indicators as specified in the PA and Performance Plan. This will imply that the employee has failed to demonstrate the commitment or ability to bring performance up to the level expected in the job despite management efforts to encourage improvement. This category of performance shall not be rewarded.

11.4 In the case of unacceptable performance, the Employer shall –

11.4.1 provide systematic remedial or developmental support to assist the Employee to improve his or her performance; and

11.4.2 after appropriate performance counselling and having provided the necessary guidance and/ or support as well as reasonable time for improvement in performance, the Employer may consider steps to terminate the contract of employment of the Employee on grounds of unfitness or incapacity to carry out his or her duties.

12. DISPUTE RESOLUTION

12.1 Any disputes about the nature of the Employee's performance agreement, whether it relates to key responsibilities, priorities, methods of assessment and/ or any other matter provided for, shall be mediated by:

12.1.1 the MEC for local government in the province within thirty (30) days of receipt of a formal dispute from the Employee; or

12.1.2 any other person appointed by the MEC.

12.2 In the event that the mediation process contemplated above fails, clause 19.3 of the Contract

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of Employment shall apply.

13. GENERAL

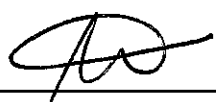
- 13.1 The contents of this agreement and the outcome of any review conducted in terms of Annexure A may be made available to the public by the Employer.
- 13.2 Nothing in this agreement diminishes the obligations, duties or accountabilities of the Employee in terms of his/ her contract of employment, or the effects of existing or new regulations, circulars, policies, directives or other instruments.

Thus done and signed at PARYS this 1ST day of AUGUST 2022

EMPLOYEE:

Signature:  Name Print: MUSAWE NKOSI XULU

WITNESSES

1. Signature:  Name Print: Richard Mabumbe

2. Signature: S. BOSAME Name Print: SEIPAT TBOAME

FOR AND ON BEHALF OF NGWATHE LOCAL MUNICIPALITY

Signature:  Name Print: Pumzile PATIENCE NDLA

WITNESSES

1. Signature:  Name Print: Dumeleng Motala

2. Signature:  Name Print: PUSELEISO NDLA

2022-23

PERFORMANCE

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PERFORMANCE PLAN

FOR

ACTING CHIEF FINANCIAL OFFICER

1. Purpose

The performance plan defines the Council's expectations of the Municipal Manager's performance agreement to which this document is attached and Section 57 (5) of the Municipal Systems Act, which provides that performance objectives and targets must be based on the key performance indicators as set in the Municipality's Integrated Development Plan (IDP) and as reviewed annually.

2. Key responsibilities

The following objects of local government will inform the Municipal Manager's performance against set performance indicators:

- 2.1 Provide democratic and accountable government for local communities.
- 2.2 Ensure the provision of services to communities in a sustainable manner.
- 2.3 Promote social and economic development.
- 2.4 Promote a safe and healthy environment.
- 2.5 Encourage the involvement of communities and community organisations in the matters of local government.

3. Key Performance Areas

In line with the IDP Framework Guide, Ngwathe has adopted the 5 Areas of Local Government Strategic Agenda as outlined in the Municipal Performance Regulations for Municipal Manager and Managers Accountable to the Municipal Manager of 2006 as own KPAs as outlined below:

KPA1: Basic Service Delivery and Infrastructure Investment;

KPA2: Local Economic Development;

KPA3: Financial Viability and Financial Management;

KPA4: Municipal Transformation and Institutional Development;

KPA5: Good Governance and Community Participation

IDP Ref No.	Strategic Objective	Priority Area	KPA	Planned Outputs	KPIs	Unit of Measure	Baseline /Actual 2021/22	Annual Performance Targets				POE	Weighting
								Annual Target 2022/23	1 st Quarter	2 nd Quarter	3 rd Quarter	4 th Quarter	
FOR THE PERIOD 1 JULY 2022 – 30 JUNE 2023													
KPI 65	To ensure sound budgeting and accounting systems compliant with applicable legislation	Compliance	Good Governance	Director to: Report progress on Audit plan in Senior Management Meetings	Number of Audit action plan is prepared, submitted Council, implemented by management and progress is monitored by June 2023	#	New KPI	3	N/A	1	1	1	departmental update audit action plan and minutes of meetings (where progress was reported)
KPI 66	To ensure sound budgeting and accounting systems compliant with applicable legislation	Budget Management	Financial Viability and Management	Develop and submit budget and all related policies in time and in line with MFMA	Number of MFMA Compliant Budget submitted and approved by Council in time by June 2023	#	1	1	N/A	N/A	N/A	1	Council minutes – MTREF Budget
KPI 67	To ensure sound budgeting and accounting systems compliant with applicable legislation	Budget Management	Financial Viability and Management	Introduce cost reflective tariffs	Number of Tariff obtained and approved by Council by June 2023	#	1	1	N/A	N/A	N/A	1	Council minutes – Report on approved Municipal tariffs
KPI 68	To ensure a financially viable municipality	Revenue Management	Financial Viability and Management	Develop the Finance Turnaround Plan inclusive of expanding income base and sweating unused municipal assets	Number of Finance Turnaround Plans inclusive of expanding income base and sweating unused municipal assets	#	1	1	N/A	N/A	1	N/A	Council minutes – Finance Turnaround Plan report

IDP Ref No.	Strategic Objective	Priority Area	KPA	Planned Outputs	KPI's	Unit of Measure	Baseline /Actual 2021/22	Annual Performance Targets Annual Target 2022/23	1 st Quarter	2 nd Quarter	3 rd Quarter	4 th Quarter	POE	Weighting
					developed and implemented by June 2023									
KPI 69	To ensure a financially viable municipality	Revenue Management	Financial Viability and Management	Develop and implement Revenue Enhancement Strategy	Number of Revenue Enhancement Strategy developed and implemented	#	1	1	N/A	1	N/A	N/A	Council minutes – Revenue enhancement strategy document	
KPI 70	To ensure a financially viable municipality	Revenue Management	Financial Viability and Management	Cleanse billing data	Number of household data cleansed by 30 June 2023	#	2,500	2500	625	625	625	625	Reports on number of household visited. Report on data cleansed and Council minutes	
KPI 71	To ensure a financially viable municipality	Revenue Management	Financial Viability and Management	Install 2000 water meters in Ngwathe	Number of water meters installed by June 2023	#	2000	2000	500	500	500	500	Quarterly report on meters installed. Council minutes	
KPI 72	To ensure a financially viable municipality	Revenue Management	Financial Viability and Management	Install 2000 electricity smart meters	Number of smart meters installed by June 2023	#	2000	2000	500	500	500	500	Reports on number of electricity meter installed and council minutes	
KPI 73	To ensure a financially viable municipality	Revenue Management	Financial Viability and Management	Resolve customer queries speedily	Percentage of Customer queries resolved within 21 days by	%	New KPI	100%	100%	100%	100%	100%	Register on customer queries. Report on queries	

IDP Ref No.	Strategic Objective	Priority Area	KPA	Planned Outputs	KPIs	Unit of Measure	Baseline /Actual 2021/22	Annual Performance Targets	Annual Target 2022/23	1 st Quarter	2 nd Quarter	3 rd Quarter	4 th Quarter	POE	Weighting
					June 2023										
KPI 74	To ensure efficient management of municipal finances	Financial Management	Financial Viability and Management	Purchase Financial Accounting Software Package	Number of Financial Accounting Software Package purchased by June 2023	#	1	1		N/A	1	N/A	N/A	Report on procurement of financial management system. Invoice and proof of payment	
KPI 75	To ensure effective management of municipal expenditure	Expenditure Management	Financial Viability and Management	Implement cost containment measures	Percentage on the reduction of avoidable costs by June 2023	%	New KPI	30%	30%	30%	30%	30%	30%	Monthly expenditure reports. Council minutes	
KPI 76	To ensure effective management of municipal expenditure	Expenditure Management	Financial Viability and Management	Develop Expenditure SOP's	Number of SOPs developed and implemented by June 2023	#	1	1		N/A	1	N/A	N/A	Report and approval on SOP's SOP Document	
KPI 77	To ensure effective management of municipal expenditure	Expenditure Management	Financial Viability and Management	Build the capacity of the SCM Section and improve turnaround time	Number on Capacity and turnaround time of SCM Unit improved by June 2023	#	1	1		N/A	1	N/A	N/A	Attendance register on SCM Training. Progress report on turn- around time and council minutes	

IDP Ref No.	Strategic Objective	Priority Area	KPA	Planned Outputs	KPIs	Unit of Measure	Baseline /Actual 2021/22	Annual Performance Targets Annual Target 2022/23	1 st Quarter	2 nd Quarter	3 rd Quarter	4 th Quarter	POE	Weighting
KPI 78	To ensure effective management of municipal assets	Asset Management	Financial Viability and Management	Purchase and utilise compliant Fixed Asset Register System	Number of suitable Fixed Asset Register System purchased by June 2023	#	1	1	1	N/A	N/A	N/A	Proof of Fixed Asset Register System purchased. Proof of payment	
KPI 79	To ensure effective financial reporting compliant with applicable legislation	Financial Reporting	Financial Viability and Management	Submit s71 and 72 reports to Council within set timeframes	Number of s71 and 72 reports submitted to Council within by June 2023	#	12	12	3	3	3	3	National Treasury acknowledgment reports. Section 71 and 72 reports and council minutes	
KPI 80	To ensure effective financial reporting compliant with applicable legislation	Financial Reporting	Financial Viability and Management	Submit compliant AFS within prescribed timeframes	Number of Compliant AFS submitted within prescribed timeframes by August 2023	#	1	1	1	N/A	N/A	N/A	Auditor general acknowledgment of receipts AFS. AFS report to council and minutes of council.	
KPI 81	To ensure effective financial reporting compliant with applicable legislation	Financial Reporting	Financial Viability and Management	Purchase the SOLAR System to ensure compliance with MSCOA	Number of SOLAR System purchased and utilised by June 2023	#	1	1	N/A	1	N/A	N/A	Report on procurement of financial management system. Proof of payment	

Key Performance Areas (80% of Total)		Weighting
KPA 1: Basic Service Delivery and Infrastructure Investment		10%
KPA 2: Local Economic Development		10%
KPA 3: Financial Viability and Financial Management		50%
KPA 4: Municipal Transformation and Institutional Development		10%
KPA 5: Good Governance and Community Participation		20%
Total		100%

PERFORMANCE PLAN FOR ACTING CHIEF FINANCIAL OFFICER for the Period: 2022 - 2023

Signed and accepted by: _____

M XULU

Acting Chief Financial Officer

Date: 01/08/2022

Signed by the Acting Municipal Manager on behalf of the Council: _____

Date: 01/08/2022