



Mid-Term Budget and Performance Assessment Report for
2025/26 Financial Year

Accounting Officer's Quality Certification

I, **Dr. F.P Mothamaha**, the Municipal Manager of **Ngwathe Local Municipality**, hereby certify that:

The mid-year budget and performance assessment for the period of 1 July 2025 to 31 December 2025 as presented herein has been prepared in accordance with Municipal Finance Management Act and regulations made under this Act.

Dr. F.P Mothamaha

Municipal Manager of Ngwathe Local Municipality, FC203

Signature: _____

Date: _____

By fostering a culture of excellence, care, and responsibility, we can build a municipality that delivers services effectively, upholds transparency, and earns the trust of its people.

In conclusion, I am confident that the mid-term report results as contained in this report provide an overall institutional performance results for the mid-term. Based on these results and the outlook of the remaining term of this financial year, I hereby recommend adjustment of the municipality's 2025/26 Budget.

A handwritten signature in black ink, appearing to read "Victoria De Beer", is written over a horizontal line.

Cllr Victoria De Beer-Mthombeni

Executive Mayor

1.4 Mid-term budget tables

The budget tables as presented below therefore provide a pictorial perspective of the financial performance and financial position of the municipality for the period under review, followed by a detailed narrative explanation of material variances, which seek to provide a contextual perspective and elaborative meaning to the figures, with specific focus to vital line items of the statements, that serve as key drivers of performance and service delivery.

The order of the table and summarised explanation of what each table entails is provided herewith as follows:

Table C1 – Monthly Budget Statement Summary: *This table summarises the whole of municipality's financial performance, financial position and cash flow for the period under review.*

Table C2 – Monthly Budget Statement – Financial Performance (functional classification): *Table C2 focuses solely on operating revenue and expenditure based on the functions carried out by the municipality.*

Table C3 – Monthly Budget Statement – Financial Performance (revenue and expenditure by municipal vote): *Table C3 also provides details of operating revenue and expenditure by vote, in other words by department, instead of function or nature of revenue and expenditure as presented in schedule C2 and C4 respectively.*

Table C4 – Monthly Budget Statement – Financial Statement (revenue & expenditure): *Similarly to table C2, table C4 provides operating revenue and operating expenditure based on their nature rather than function.*

Table C5 – Monthly Budget Statement – Capital Expenditure (municipal vote, functional classification and funding): *Table C5 focuses on capital expenditure by department and by function and also outline the respective sources of funding available towards the capital expenditure.*

Table C6 – Monthly Budget Statement – Financial Position: *Table C6 focuses on assets and liabilities of the municipality. It presents information of what is commonly known as the "Balance Sheet"*

Table C7 – Monthly Budget Statement – Cash Flow: *Finally, table C7 focuses and provides details of how cash flow was managed for the period under review.*

FS203 Ngwathe - Table C1 Monthly Budget Statement Summary - M06 December

Net cash from (used) financing Cash/cash equivalents at the month/year end	– (376 871)	229 526 775	229 526 775	– (130 491)	(54) (130 491)	115 266 258	168 396 748	147% 149%	229 527 103
Debtors & creditors analysis	0-30 Days	31-60 Days	61-90 Days	91-120 Days	121-150 Dys	151-180 Dys	181 Dys-1 Yr	Over 1Yr	Total
<u>Debtors Age Analysis</u>									
Total By Income Source	46 496	34 788	32 330	35 435	32 860	34 936	155 862	151 795	1 167 859
<u>Creditors Age Analysis</u>									
Total Creditors	90 252	14 795	52 820	55 201	2 239	4 629	17 020	2 905 125	3 142 081

Energy sources		429 316	552 349	558 506	9 257	239 792	276 817	(37 025)	-13%	558 506
Water management		216 302	144 095	146 595	11 122	59 758	72 333	(12 575)	-17%	146 595
Waste water management		75 579	50 255	53 755	2 686	19 003	25 663	(6 660)	-26%	53 755
Waste management		56 435	50 390	51 390	1 299	12 961	24 364	(11 402)	-47%	51 390
<i>Other</i>		-	-	-	-	-	-	-		-
Total Expenditure - Functional	3	1 395 767	1 386 503	1 386 503	75 394	644 192	688 539	(44 347)	-6%	1 386 503
Surplus/ (Deficit) for the year		(355 534)	712 175	712 175	96 329	(50 882)	360 800	(411 682)	1,141 026	199

1.4.4 Table C4 – Monthly Budget Statement – Financial Statement (revenue & expenditure)

FS203 Ngwathe - Table C4 Monthly Budget Statement - Financial Performance (revenue and expenditure) - M06 December

Description	Ref	2024/25	Budget Year 2025/26							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
Revenue										
Exchange Revenue										
Service charges - Electricity		269 974	424 305	424 305	25 614	141 641	212 153	(70 511)	-33%	424 305
Service charges - Water		57 363	68 991	68 991	2 887	28 542	34 495	(5 954)	-17%	68 991
Service charges - Waste Water Management		60 314	56 038	56 038	4 954	29 357	28 019	1 338	5%	56 038
Service charges - Waste management		35 303	28 511	28 511	3 475	20 872	14 256	6 616	46%	28 511
Sale of Goods and Rendering of Services		1 886	2 127	2 127	152	1 333	1 063	269	25%	2 127
Agency services								-		
Interest								-		
Interest earned from Receivables		101 053	55 807	55 807	5 304	35 581	27 904	7 677	28%	55 807
Interest from Current and Non Current Assets		6 203	7 159	7 159	235	1 272	3 579	(2 307)	-64%	7 159
Dividends		-	-	-	-	-	-	-		-
Rent on Land								-		
Rental from Fixed Assets		353	382	382	30	189	191	(2)	-1%	382
Licence and permits		-	-	-	-	-	-	-		-
Special rating levies								-		
Operational Revenue		385	98	98	18	111	49	62	127%	98
Non-Exchange Revenue								-		
Property rates		108 441	887 483	887 483	9 403	58 111	443 742	(385 631)	-87%	887 483
Surcharges and Taxes								-		
Fines, penalties and forfeits		378	148 590	148 590	27	706	74 295	(73 589)	-99%	148 590
Licence and permits		-	-	-	-	-	-	-		-
Transfers and subsidies - Operational		254 095	296 280	296 280	96 230	219 455	148 140	71 316	48%	296 280
Interest		-	-	-	-	-	-	-		-
Fuel Levy								-		
Operational Revenue		-	-	-	-	-	-	-		-
Gains on disposal of Assets		(62)	-	-	-	-	-	-		-
Other Gains		4 555	-	-	-	-	-	-		-
Discontinued Operations								-		
Total Revenue (excluding capital transfers and contributions)		900 241	1 975 771	1 975 771	148 329	537 170	987 885	(450 715)	-46%	1 975 771

1.4.5 Table C5 – Monthly Budget Statement – Capital Expenditure (municipal vote, functional classification and funding)

Vote Description	Ref	2024/25	Budget Year 2025/26							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
Multi-Year expenditure appropriation	2									
Vote 01 - Corporate Services		–	4 000	4 000	–	1 408	2 000	(592)	-30%	4 000
Vote 02 - Municipal Manager		–	2 000	2 000	–	95	1 000	(905)	-91%	2 000
Vote 03 - Financial Services		–	–	–	–	–	–	–		–
Vote 04 - Technical Services		42 052	54 375	54 375	8 279	21 115	27 187	(6 073)	-22%	54 375
Vote 05 - Community Services		192	1 000	1 000	–	–	500	(500)	-100%	1 000
Vote 06 - Local Economic Development		–	24 400	24 400	595	1 231	12 200	(10 969)	-90%	24 400
Vote 07 -		–	–	–	–	–	–	–		–
Vote 08 -		–	–	–	–	–	–	–		–
Vote 09 -		–	–	–	–	–	–	–		–
Vote 10 -		–	–	–	–	–	–	–		–
Vote 11 -		–	–	–	–	–	–	–		–
Vote 12 -		–	–	–	–	–	–	–		–
Vote 13 -		–	–	–	–	–	–	–		–
Vote 14 -		–	–	–	–	–	–	–		–
Vote 15 - Other		–	–	–	–	–	–	–		–
Total Capital Multi-year expenditure	4,7	42 244	85 775	85 775	8 874	23 848	42 887	(19 039)	-44%	85 775
Single Year expenditure appropriation	2									
Vote 01 - Corporate Services		4 711	–	–	–	–	–	–		–
Vote 02 - Municipal Manager		–	–	–	–	–	–	–		–
Vote 03 - Financial Services		4 853	–	–	–	–	–	–		–
Vote 04 - Technical Services		85 195	73 371	73 371	10 519	30 363	36 686	(6 322)	-17%	73 371
Vote 05 - Community Services		6 537	12 061	12 061	–	4 350	6 031	(1 681)	-28%	12 061
Vote 06 - Local Economic Development		–	–	–	–	–	–	–		–
Vote 07 -		–	–	–	–	–	–	–		–
Vote 08 -		–	–	–	–	–	–	–		–
Vote 09 -		–	–	–	–	–	–	–		–
Vote 10 -		–	–	–	–	–	–	–		–
Vote 11 -		–	–	–	–	–	–	–		–
Vote 12 -		–	–	–	–	–	–	–		–
Vote 13 -		–	–	–	–	–	–	–		–
Vote 14 -		–	–	–	–	–	–	–		–
Vote 15 - Other		–	–	–	–	–	–	–		–
Total Capital single-year expenditure	4	101 295	85 433	85 433	10 519	34 713	42 716	(8 003)	-19%	85 433
Total Capital Expenditure		143 539	171 207	171 207	19 393	58 561	85 604	(27 043)	-32%	171 207
Capital Expenditure - Functional Classification										
Governance and administration		9 564	6 000	6 000	–	1 503	3 000	(1 497)	-50%	6 000
Executive and council		–	2 000	2 000	–	95	1 000	(905)	-91%	2 000

1.4.6 Table C6 – Monthly Budget Statement – Financial Position

FS203 Ngwathe - Table C6 Monthly Budget Statement - Financial Position - M06 December

Description	Ref	2024/25	Budget Year 2025/26			
		Audited Outcome	Original Budget	Adjusted Budget	YearTD actual	Full Year Forecast
R thousands	1					
ASSETS						
Current assets						
Cash and cash equivalents		6 068	583 976	583 976	(22 154)	583 976
Trade and other receivables from exchange transactions		219 891	191 110	191 110	276 571	191 110
Receivables from non-exchange transactions		37 582	95 210	95 210	66 161	95 210
Current portion of non-current receivables						
Inventory		2 541	556 346	556 346	2 461	556 346
VAT		341 320	626 374	626 374	397 093	626 374
Other current assets						
Total current assets		607 402	2 053 017	2 053 017	720 132	2 053 017
Non current assets						
Investments						
Investment property		293 909	172 881	172 881	293 909	172 881
Property, plant and equipment		1 698 987	1 624 906	1 624 906	1 737 291	1 624 906
Biological assets						
Living and non-living resources						
Heritage assets						
Intangible assets		(0)	133 202	133 202	(0)	133 202
Trade and other receivables from exchange transactions						
Non-current receivables from non-exchange transactions						
Other non-current assets						
Total non current assets		1 992 896	1 930 989	1 930 989	2 031 200	1 930 989
TOTAL ASSETS		2 600 298	3 984 006	3 984 006	2 751 332	3 984 006
LIABILITIES						
Current liabilities						
Bank overdraft		-	-	-	-	-
Financial liabilities		-	-	-	-	-
Consumer deposits		5 161	5 311	5 311	5 110	5 311
Trade and other payables from exchange transactions		2 994 593	1 978 634	1 978 634	3 215 099	1 978 634
Trade and other payables from non-exchange transactions		5 250	179 197	179 197	7 970	179 197
Provision		204 166	171 814	171 814	204 166	171 814
VAT		21 324	131 262	131 262	(1 528)	131 262
Other current liabilities		-	-	-	-	-
Total current liabilities		3 230 494	2 466 217	2 466 217	3 430 817	2 466 217
Non current liabilities						
Financial liabilities		-	-	-	-	-
Provision		-	-	-	-	-
Long term portion of trade payables		-	-	-	-	-
Other non-current liabilities		-	-	-	-	-
Total non current liabilities		-	-	-	-	-
TOTAL LIABILITIES		3 230 494	2 466 217	2 466 217	3 430 817	2 466 217

1.4.7 Table C7 – Monthly Budget Statement – Cash Flow

FS203 Ngwathe - Table C7 Monthly Budget Statement - Cash Flow - M06 December

Description	Ref	2024/25	Budget Year 2025/26							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
CASH FLOW FROM OPERATING ACTIVITIES										
Receipts										
Property rates		63 590	887 483	887 483	6 055	30 657	443 742	(413 085)	-93%	887 483
Service charges		187 966	577 845	577 845	16 771	96 129	288 922	(192 794)	-67%	577 845
Other revenue		121 039	–	–	13 574	80 063	–	80 063	#DIV/0!	–
Transfers and Subsidies - Operational		252 574	296 280	296 280	96 271	221 397	148 140	73 257	49%	296 280
Transfers and Subsidies - Capital		135 891	122 907	122 907	13 133	56 918	61 454	(4 536)	-7%	122 907
Interest		5 372	64 772	64 772	866	4 427	32 386	(27 959)	-86%	64 772
Dividends		–	–	–	–	–	–	–		–
Payments										
Suppliers and employees		(1 062 704)	(1 161 945)	(1 161 945)	(128 260)	(567 613)	(580 973)	(13 359)	2%	(1 161 945)
Interest		–	(69 648)	(69 648)	–	–	(34 824)	(34 824)	100%	(69 648)
Transfers and Subsidies		–	–	–	–	–	–	–		–
NET CASH FROM/(USED) OPERATING ACTIVITIES		(296 271)	717 694	717 694	18 409	(78 022)	358 847	436 869	122%	717 694
CASH FLOWS FROM INVESTING ACTIVITIES										
Receipts										
Proceeds on disposal of PPE		(62)	–	–	12	79	–	79	#DIV/0!	–
Decrease (increase) in non-current receivables								–		
Decrease (increase) in non-current investments								–		
Payments										
Capital assets		(143 539)	(196 889)	(196 889)	(19 393)	(58 561)	(98 444)	(39 883)	41%	(196 889)
NET CASH FROM/(USED) INVESTING ACTIVITIES		(143 600)	(196 889)	(196 889)	(19 382)	(58 483)	(98 444)	(39 962)	41%	(196 889)
CASH FLOWS FROM FINANCING ACTIVITIES										
Receipts										
Short term loans								–		
Borrowing long term/refinancing		–	–	–	–	–	–	–		–
Increase (decrease) in consumer deposits		–	229	229	–	(54)	115	(168)	-147%	229
Payments										
Repayment of borrowing								–		
NET CASH FROM/(USED) FINANCING ACTIVITIES		–	229	229	–	(54)	115	168	147%	229
NET INCREASE/ (DECREASE) IN CASH HELD		(439 872)	521 035	521 035	(972)	(136 558)	260 518			521 035
Cash/cash equivalents at beginning:		63 001	5 740	5 740	(129 518)	6 068	5 740			6 068
Cash/cash equivalents at month/year end:		(376 871)	526 775	526 775	(130 491)	(130 491)	266 258			527 103

(ii) Depreciation

Depreciation represents reasonable wear and tear allowance on various assets of the municipality and is non-cash expenditure item, however, if not projected correctly, may result in unauthorised expenditure and therefore result in unwarranted audit findings.

From the budget statements, it is evident that depreciation was provided for the period under review. However, a budget adjustment will still be considered in order to ensure that provision for depreciation is provided is adjusted in order take into account the month of December 2025. The YTD variance of - 25% on depreciation is due to journals that were not processed due to system errors.

(iii) Other materials, contracted services and other operating expenditure

From the presented budget statements, it is evident that there are abnormal variances between other materials, contracted services and other operating expenditure. For contracted services the municipality is sitting at 27% based on the YTD actual of of R38.7 million against the YTD budget of R30.5 million; this is due to more expenditure incurred on legal cost, building and facilities, professional services and catering. Other materials there is a downward variance of 11%.

During 2024/25, a number of misclassifications were identified and will be corrected as part of the adjustment budget. The process is currently still underway to identify and correct transacting misclassifications that might have occurred between 1 July 2025 to current.

One issue that was identified in the mSCOA implementation was that the incorrect funding code were used when doing all previous budgets, and will be corrected going forward.

Part of the long term solutions is provide training to various user departments who are responsible for initiating procurement of requisitions which already contain vote numbers against which a procurement is made, but importantly, measures have already been put in place to strengthen controls and ensuring that requisitions are thoroughly reviewed both at the supply chain unit before procurement is finalised and at the expenditure section before a transaction if finally processed on the financial system.

The current review process of misallocations, which should be completed before the adjustment budget is finalised, will shed a clear light on whether any adjustment is required on various expenditure items, and if so, to what an extent.

Part 2: Supporting Documentation

2.1 Debtors Analysis

FS203 Ngwathe - Supporting Table SC3 Monthly Budget Statement - aged debtors - M06 December

Description	NT Code	Budget Year 2025/26										Actual Bad Debts Written Off against Debtors	Impairment - Bad Debts i.to Council Policy
		0-30 Days	31-60 Days	61-90 Days	91-120 Days	121-150 Days	151-180 Days	181 Dys-1 Yr	Over 1Yr	Total	Total over 90 days		
R thousands													
Debtors Age Analysis By Income Source													
Trade and Other Receivables from Exchange Transactions - Water	1200	7 011	6 705	7 480	11	6 559	6 650	21 551	90 783	146 750	125 554	-	-
Trade and Other Receivables from Exchange Transactions - Electricity	1300	16 092	8 318	5 789	4 658	4 938	4 205	24 883	109 989	178 870	148 672	-	-
Receivables from Non-exchange Transactions - Property Rates	1400	8 309	6 104	5 548	13 463	5 095	8 402	25 765	197 448	270 134	250 173	-	-
Receivables from Exchange Transactions - Waste Water Management	1500	5 536	4 860	4 929	4 639	4 480	4 390	23 739	114 325	166 896	151 572	-	-
Receivables from Exchange Transactions - Waste Management	1600	3 796	3 294	3 164	3 148	3 143	3 068	14 371	70 021	104 005	93 751	-	-
Receivables from Exchange Transactions - Property Rental Debtors	1700												
Interest on Arrear Debtor Accounts	1810	5 711	5 430	5 385	9 484	8 613	8 188	45 375	211 060	299 246	282 720	-	-
Recoverable unauthorised, irregular, fruitless and wasteful expenditure	1820												
Other	1900	41	78	35	34	32	34	178	1 525	1 957	1 802	-	-
Total By Income Source	2000	46 496	34 788	32 330	35 435	32 860	34 936	155 862	795 151	1 167 859	1 054 245	-	-
2024/25 - totals only													
Debtors Age Analysis By Customer Group													
Organs of State	2200	5 477	6 300	5 387	5 632	5 754	8 546	28 071	169 067	234 234	217 070	-	-
Commercial	2300	20 183	10 927	9 218	10 584	6 597	6 153	41 052	238 042	342 756	302 428	-	-
Households	2400	20 829	17 514	17 719	29 815	20 502	20 232	86 703	387 891	601 205	545 142	-	-
Other	2500	8	47	5	5	6	6	37	151	266	206	-	-
Total By Customer Group	2600	46 496	34 788	32 330	46 037	32 860	34 936	155 862	795 151	1 178 460	1 064 846	-	-

2.3 Investment Portfolio Analysis

DC20 Ngwathe Local Municipality - Supporting Table SC5 Monthly Budget Statement - investment portfolio - Mid-Year Assessment															
Investments by maturity Name of institution & investment ID	Ref	Period of Investment		Type of Investment	Capital Guarantee (Yes/ No)	Variable or Fixed interest rate	Interest Rate *	Commission Paid (Rands)	Commission Recipient	Expiry date of investment	Opening balance	Interest to be realised	Partial / Premature Withdrawal (4)	Investment Top Up	Closing Balance
		Yrs/Months													
R thousands															
Municipality															
NEDBANK 7288009165/17		31 Days		Short-Term Deposit	Yes	Fixed	3				12 807	32			12 839
NEDBANK 7288009165/17		31 Days		Short-Term Deposit	Yes	Fixed	0				-				-
ABSA 2067390363		60 Days		Short-Term Deposit	Yes	Fixed	3,92				13 607				13 607
ABSA 2068681892		60 Days		Short-Term Deposit	Yes	Fixed	3,92				9 612				9 612
ABSA 2068681892		60 Days		Short-Term Deposit	Yes	Fixed	3,92				17 197	93			17 291
STANDARD 728670534/008		60 Days		Short-Term Deposit	Yes	Fixed	0				-				-
STANDARD 728670534/008		60 Days		Short-Term Deposit	Yes	Fixed	4,63				13 018				13 018
STANDARD 728670534/006		90 Days		Short-Term Deposit	Yes	Fixed	0				14 461	109			14 570
STANDARD 728670534/010		60 Days		Short-Term Deposit	Yes	Fixed	4,55				-				-
STANDARD 728670534/010		60 Days		Short-Term Deposit	Yes	Fixed	4,6				-				-
Municipality sub-total Entities											80 701	234	-	-	80 935
Entities sub-total											-		-	-	-
TOTAL INVESTMENTS AND INTEREST	2										80 701		-	-	80 935

FS203 Ngwathe - Supporting Table SC7(1) Monthly Budget Statement - transfers and grant expenditure - M06 December

Budget Year 2025/26										
Description	Ref	2024/25								
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
EXPENDITURE										
Operating expenditure of Transfers and Grants										
National Government:		233 453	266 830	266 778	16 154	114 638	133 395	(18 757)	-14,1%	266 778
Energy Efficiency and Demand Side Management Grant		-	-	-	-	-	-	-	-	-
Equitable Share		229 547	259 174	259 122	15 936	111 586	129 567	(17 981)	-13,9%	259 122
Expanded Public Works Programme Integrated Grant		1 995	2 553	2 553	189	676	1 277	(601)	-47,0%	2 553
Local Government Financial Management Grant		1 622	3 190	3 190	1	1 817	1 595	222	13,9%	3 190
Municipal Disaster Relief Grant		-	-	-	-	-	-	-	-	-
Municipal Infrastructure Grant		288	1 913	1 913	28	559	956	(397)	-41,6%	1 913
Provincial Government:		-	-	-	-	-	-	-	-	-
Infrastructure Grant		-	-	-	-	-	-	-	-	-
District Municipality:		-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
Other grant providers:		-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
Total operating expenditure of Transfers and Grants:		233 453	266 830	266 778	16 154	114 638	133 395	(18 757)	-14,1%	266 778
Capital expenditure of Transfers and Grants										
National Government:		119 959	122 907	122 907	16 464	50 488	61 454	(10 966)	-17,8%	122 907
Integrated National Electrification Programme Grant		14 798	11 135	11 135	748	5 739	5 568	171	3,1%	11 135
Local Government Financial Management Grant		-	-	-	-	-	-	-	-	-
Municipal Infrastructure Grant		37 973	36 339	36 339	5 051	15 413	18 170	(2 757)	-15,2%	36 339
Regional Bulk Infrastructure Grant		59 498	60 000	60 000	9 158	23 961	30 000	(6 039)	-20,1%	60 000
Water Services Infrastructure Grant		7 690	15 433	15 433	1 508	5 376	7 717	(2 341)	-30,3%	15 433
Provincial Government:		-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
District Municipality:		-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
Other grant providers:		1 762	-	-	-	-	-	-	-	-
Development Bank of South Africa		-	-	-	-	-	-	-	-	-
Discount Benefit Scheme (Housing		1 762	-	-	-	-	-	-	-	-
Total capital expenditure of Transfers and Grants		121 721	122 907	122 907	16 464	50 488	61 454	(10 966)	-17,8%	122 907
TOTAL EXPENDITURE OF TRANSFERS AND GRANTS		355 174	389 737	389 686	32 618	165 126	194 848	(29 722)	-15,3%	389 686

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TOTAL MANAGERS AND STAFF			325 974	342 212	342 212	27 273	174 034	171 106	2 928	2%	342 212
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the Internal Audit the final report is submitted to the Audit Committee, MPAC, MAYCO and Council for review and oversight. The next section of the report focuses on mid-year analysis which was performed on the top layer SDBIP and the departmental SDBIP for the period ending 31 December 2025:

3.3.1. Analysis of Top-Layer 2025-26 SDBIP

This performance summary is based on the **68 performance indicators and its corresponding targets** in the Top Layer SDBIP that were due for reporting at the end of the quarter under review i.e. Quarter Two (2) of 2025-26. The performance was recorded as follows:

- A total target of **46 performance indicators and its corresponding targets** were achieved (from the **68 performance indicators and targets** due for reporting at the end of second quarter) This accounts for **67.6%** target achievement while **15 performance indicators and its corresponding target** were not achieved, translating to **22%** negative variance. **8 performance indicators and its corresponding targets are partially achieved translating to 11%.**

It should be noted that the aforementioned SDBIP information was internally audited as such no additional processes and timeframes will be required which are beyond the legislated period for reporting and therefore are accommodated at this stage of performance reporting.

The table below summarises the performance per Key Performance Area (KPA) for the period under review.

Table 1: Statistical Summary of Q2 performance per KPA

Assessment Criteria	KPA 1: Basic Service Delivery and Infrastructure Development	KPA 2 Local Economic Development and Tourism	KPA 3: Municipal Transformation and Organisational Development	KPA 4: Financial Management and Viability	KPA 5: Good Governance and Public Participation	Total
Total number of targets	32	14	17	15	56	134
Total number of targets not applicable	8	7	8	10	33	66
Total number of targets applicable	24	7	9	5	23	68
Total number of targets achieved	14	6	8	3	15	46
Total number of targets not achieved	6	0	1	0	8	15
Total number of targets partially achieved	5	0	1	2	0	8

The table below summarises the individual performance per departments for the quarter under review:

Table 2: Statistical summary of quarter two (2) performance per department

	Department	Q1 Percentage target achievement per Department	Total Number of Targets for 2025-26 FY	Targets not due for reporting at the end of (Q2)	Targets due for reporting at the end of (Q2)	Targets Achieved (Q2)	Targets not Achieved (Q2)	Target partially Achieved (Q2)	Percentage target achievement per Department (Q2)
1	Office of the Municipal Manager	60%	19	13	6	3	3	0	50%
2	Budget and Treasury (Finance)	85.7%	15	10	5	3	0	2	60%
3	Planning and Local Economic Development	62.5%	15	7	8	6	0	1	75%
4	Technical Services	22.7%	25	5	20	11	6	4	50%
5	Community Services	66.6%	9	1	6	5	0	1	83.3%
6	Corporate Support Service	70%	17	9	8	7	1	1	87.7%
7	Office of the Executive Mayor	83.3%	21	14	7	7	0	0	100%
8	Office of the Speaker	66.6%	16	6	10	5	5	0	50%
9	TOTAL	56.4%	135	65	70	47	15	9	67.1%

Annexure A: Detailed Internally Audited Top Layer Second Quarter Performance Assessment Report

KPA 1: Basic Service Delivery and Infrastructure Development														
Strategic Objectives and Performance Indicators														
For the Period 1 July 2025 – 30 June 2026														
IDP Strategic Objectives	SO ID	Key Performance Indicator (KPI)	KPI ID/Ref. No.	KPI Owner	Unit of measure	Baseline	Annual Target	Quarter 2 Targets	Quarter 2 Actual Performance	Verification by PMS Unit	Assurance by Internal audit	Reason for under-performance	Proposed corrective measure	Source of evidence (as per TID)
To ensure sustainable provision of electricity.	2	571 of new household electricity connections completed by 30 June 2026	KPI01	Dir. TS	Number of New household electricity connections completed by 30 June 2026	799 of new household electricity connections completed by 30 June 2025	571 of new household electricity connections completed by 30 June 2026	N/A	Achieved: Although the KPI was not due for reporting. The site has been established and digging and construction of the planting of poles has commenced for the Quarter under review	The following have been provided: Request for proposal for appointment of contractor for construction of the electrification of various township dated 11 September 2025; 2025/26 Electrification programme report dated 25 December 2025; and project dashboard report indicating site establishment	1. Target is Achieved 2. We take note of the progress report.	N/A	N/A	INEP Reports
To ensure sustainable provision of electricity.	2	20% Reduction in electricity distribution losses by 30 June 2026	KPI02	Dir. TS	% (percentage) Reduction in electricity distribution losses by 30 June 2026	60% Reduction in electricity distribution losses by 30 June 2025.	20% Reduction in electricity distribution losses by 30 June 2026	5% Reduction in electricity distribution losses by 31 December 2025	Achieved: 5% reduction in electricity distribution losses by 31 December 2025	Signed electricity distribution analysis report and Eskom Tax invoice have been provided	1. Target is Achieved	N/A	N/A	Signed Electricity Distribution Analysis Report



KPA 1: Basic Service Delivery and Infrastructure Development														
Strategic Objectives and Performance Indicators														
For the Period 1 July 2025 – 30 June 2026														
IDP Strategic Objectives	SO ID	Key Performance Indicator (KPI)	KPI ID/Ref. No.	KPI Owner	Unit of measure	Baseline	Annual Target	Quarter 2 Targets	Quarter 2 Actual Performance	Verification by PMS Unit	Assurance by Internal audit	Reason for under-performance	Proposed corrective measure	Source of evidence (as per TID)
To ensure the provision of sustainable sanitation to the community.	3	1 (One) Credible Sanitation Master Plan reviewed by 30 June 2026	KPI05	Dir. TS	Number of Credible Sanitation Master Plan reviewed by 30 June 2026	N/A	1 (One) Credible Sanitation Master Plan reviewed by 30 June 2026	N/A	N/A	N/A	N/A	N/A	N/A	Developed Sanitation Master Plan
To ensure the provision of trafficable roads and storm-water infrastructure.	4	50% Construction of level bridge in Phiritona (Ward 1) by 30 June 2026	KPI06	Dir. TS	% Construction of level bridge in Phiritona (Ward 1) by 30 June 2026	New KPI	50% Construction of level bridge in Phiritona (Ward 1) by 30 June 2026	10% Construction of level bridge in Phiritona (Ward 1) – (Appointment of Contractor) by 31 December 2025	Not Achieved: 0% Construction of level bridge in Phiritona design report was not Completed by 30 December 2025.	Progress report has been provided.	1. Target is not Achieved	The project is on hold. NLM is awaiting approval by Cogta for additional budget funding	Cogta to approve budget maintenance by Cogta approximately by 30 March 2026	MIG Reports
To ensure the provision of trafficable roads and storm-water infrastructure.	4	100% Construction of 2km paved access road and storm water in Mokwallo by 30 June 2026	KPI07	Dir. TS	% Construction of 2km paved access road and storm water in Mokwallo by 30 June 2026	New KPI	100% Construction of 2km paved access road and storm water in Mokwallo by 30 June 2026	N/A	N/A	N/A	N/A	N/A	N/A	MIG Reports

KPA 1: Basic Service Delivery and Infrastructure Development														
Strategic Objectives and Performance Indicators														
For the Period 1 July 2025 – 30 June 2026														
IDP Strategic Objectives	SO ID	Key Performance Indicator (KPI)	KPI ID/Ref. No.	KPI Owner	Unit of measure	Baseline	Annual Target	Quarter 2 Targets	Quarter 2 Actual Performance	Verification by PMS Unit	Assurance by Internal audit	Reason for under-performance	Proposed corrective measure	Source of evidence (as per TID)
To ensure provision of social services to communities.	5	50% Completion of Refurbishment of Mosepedi hall in Tumahole for sporting purposes by 30 June 2026 (Phase 1)	KPI11	Dir. TS	% Completion of Refurbishment of Mosepedi hall in Tumahole for sporting purposes by 30 June 2026 (Phase 1)	1 (one) Hall and facilities (i.e Mosepedi hall) upgraded by 30 June 2025	50% Completion of Refurbishment of Mosepedi hall in Tumahole for sporting purposes (Phase 1) by 30 June 2026	Appointment of contractor for refurbishment of Mosepedi hall in Tumahole for sporting purposes in Tumahole completed by 31 December 2025 (Phase 1)	Achieved. 50% Completion of Refurbishment of Mosepedi hall in Tumahole for sporting purposes (Phase 1) by 31 December 2025	Appointment letters have been provided dated 09 May 2025.	1. Target is Achieved	N/A	N/A	MIG Reports
To ensure the provision of sustainable sanitation to the community.	3	100% Completion of 3km Waterborne Sanitation network in Phirtona/Heilbron by 31 December 2025	KPI2	Dir. TS	% Completion of 3km Waterborne Sanitation network in Phirtona/Heilbron by 31 December 2025	New KPI	100% Completion of 3km Waterborne Sanitation network in Phirtona/Heilbron by 31 December 2025	100% Completion of 3km Waterborne Sanitation network in Phirtona/Heilbron by 31 December 2025	Partially Achieved. 70% Completion of 3km Waterborne Sanitation network in Phirtona/Heilbron by 31 December 2025.	Appeal letters have been provided	1. Target is Partially Achieved	NLM appealed on the Destea fine, requesting it be reduced and reduction fine was granted by Office of the MEC on the 24 November 2025.	NLM accepted the reduction fine and payment was effected by 15 December 2025. The remaining works will resume and be completed by 30 June 2026. Due to the delay of the administration fine of DESTEA	MIG and WSIG Reports

KPA 1: Basic Service Delivery and Infrastructure Development														
Strategic Objectives and Performance Indicators						For the Period 1 July 2025 – 30 June 2026								
IDP Strategic Objectives	SO ID	Key Performance Indicator (KPI)	KPI ID/Ref. No.	KPI Owner	Unit of measure	Baseline	Annual Target	Quarter 2 Targets	Quarter 2 Actual Performance	Verification by PMS Unit	Assurance by Internal audit	Reason for under-performance	Proposed corrective measure	Source of evidence (as per TID)
To ensure the provision of sustainable sanitation to the community.	3	100% Completion of Replacement of R59 Sewer line in Tumahole by 30 June 2026 (Schedule 6B)	KPI16	Dir. TS	% Completion of Replacement of R59 Sewer line in Tumahole by 30 June 2026 (Schedule 6B)	New KPI	100% Completion of Replacement of R59 Sewer line in Tumahole by 30 June 2026 (Schedule 6B)	Appointment of Service Provider for Replacement of R59 Sewer line in Tumahole completed by 31 December 2025 (Schedule 6B)	Achieved. Appointment of Service Provider and the for Replacement of R59 Sewer line in Tumahole completed by 31 December 2025 (Schedule 6B)	Appointment of contracts have not been provided	1. Target is Achieved. 2. Management should file a copy of (a) the service provider's acceptance letter for the work that will be done.	N/A	MISA and Cogta to implement the project (Schedule 6B)	MIG Reports
To ensure the provision of sustainable sanitation to the community.	3	50% Completion of Upgrading of existing Outfall sewer line in Mokwallo by 30 June 2026 (Schedule 6B)	KPI17	Dir. TS	% Completion of Upgrading of existing Outfall sewer line in Mokwallo by 30 June 2026 (Schedule 6B)	New KPI	50% Completion of Upgrading of existing Outfall sewer line in Mokwallo by 30 June 2026 (Schedule 6B)	Appointment of Contractors for upgrading of existing Outfall sewer line in Mokwallo completed by 31 December 2025	Achieved. Appointment of Contractors for upgrading of existing Outfall sewer line in Mokwallo completed by 31 December 2025	Appointment of contracts havebeen provided	1. Target is Achieved 2. (a) Management should file both copy of appointment letter, and (b) the service provider's acceptance letter for the work that will be done.	N/A	MISA and Cogta to implement the project (Schedule 6B)	MIG Reports

KPA 1: Basic Service Delivery and Infrastructure Development														
Strategic Objectives and Performance Indicators														
For the Period 1 July 2025 – 30 June 2026														
IDP Strategic Objectives	SO ID	Key Performance Indicator (KPI)	KPI ID/Ref. No.	KPI Owner	Unit of measure	Baseline	Annual Target	Quarter 2 Targets	Quarter 2 Actual Performance	Verification by PMS Unit	Assurance by internal audit	Reason for under-performance	Proposed corrective measure	Source of evidence (as per ID)
To ensure sustainable provision of safe, reliable and quality water to the community.	1	60% Completion of Refurbishment of Koppies WTW by 30 June 2026	KPI20	Dir. TS	% Completion of Refurbishment of Koppies WTW by 30 June 2026	New KPI	60% Completion of Refurbishment of Koppies WTW by 30 June 2026	Appointment Service Provider for Refurbishment of Koppies WTW completed by 31 December 2025	Not Achieved. No Appointment of a Service Provider for Refurbishment of Koppies WTW completed by 31 December 2025	Confirmation letter indicating non-achievement has been provided.	1. Target is not Achieved	NLM Technical Report and business plan was completed by 30 March 2025 and submitted to DWS for approval and funding	The KPI will be removed from the Technical SDBIP until the project is approved and funded by DWS.	RBIG Reports
To ensure the provision of sustainable sanitation to the community.	3	96% Wastewater quality compliance rate according to the water use license by 30 June 2026	KPI 21	Dir. TS	% (percentage) rate of Wastewater quality compliance according to the water use license by 30 June 2026	96% Wastewater quality compliance rate according to the water use license by 30 June 2025	96% Wastewater quality compliance rate according to the water use license by 30 June 2026	95% Wastewater quality compliance rate according to the water use license by 31 December 2025	Not Achieved. 36% Wastewater quality compliance rate according to the water use license by 31 December 2025	Progress report and certificate analysis	1. Target is Partially Achieved. 2. Mng. Should file Wastewater Corrective Action Plan that was developed by 30 June 2025	lack of skills, effluent quality complianc e,draft policies and by-laws, budget not sufficient.	Continue to implement Wastewater Corrective Action Plan that was developed by 30 June 2025 on a quarterly basis	Green drop reports

KPA 1: Basic Service Delivery and Infrastructure Development														
Strategic Objectives and Performance Indicators														
For the Period 1 July 2025 – 30 June 2026														
IDP Strategic Objectives	SO ID	Key Performance Indicator (KPI)	KPI ID/Ref. No.	KPI Owner	Unit of measure	Baseline	Annual Target	Quarter 2 Targets	Quarter 2 Actual Performance	Verification by PMS Unit	Assurance by Internal audit	Reason for under-performance	Proposed corrective measure	Source of evidence (as per TID)
To ensure sustainable provision of safe, reliable and quality water to the community.	1	95% Compliance rate of drinking water to SANS241 by 30 June 2026	KPI 24	Dir. TS	%(percentage) Compliance rate of drinking water to SANS241by 30 June 2026	95% Compliance rate of drinking water to SANS241 by 30 June 2025	95% Compliance rate of drinking water to SANS241 by 30 June 2026	95% Compliance rate of drinking water to SANS241 by 31 December 2025	Partially Achieved. 69% Compliance rate of drinking water to SANS241 by 31 December 2025	Progress report has been provided.	1. Target is Partially Achieved. 2. Mng. Should file Water Corrective Action Plan that was developed by 30 June 2025. 3. Mng. should also file DWS report - as progress report on Water Quality	Non Compliance with the water use licence, which include lack of skills, effluent quality compliance ,draft policies and by-laws, budget not sufficient.	Continue to implement Water Corrective Action Plan that was developed by 30 June 2025 on a quarterly basis	Blue Drop Reports

KPA 1: Basic Service Delivery and Infrastructure Development														
Strategic Objectives and Performance Indicators														
For the Period 1 July 2025 – 30 June 2026														
IDP Strategic Objectives	SO ID	Key Performance Indicator (KPI)	KPI ID/Ref. No.	KPI Owner	Unit of measure	Baseline	Annual Target	Quarter 2 Targets	Quarter 2 Actual Performance	Verification by PMS Unit	Assurance by Internal audit	Reason for under-performance	Proposed corrective measure	Source of evidence (as per TID)
									Supervisors across all 5 town was done in a form of workshop/capacity building on the 23-24 October 2025					
To ensure environmental sustainability in Ngwathe.	6	42 000 households and businesses in municipal area with access to weekly refuse removal services by 30 June 2026	KPI 27	Dir. CS	Number of households and businesses in municipal area with access to weekly refuse removal services by 30 June 2026	42 000 households and businesses in municipal area with access to weekly refuse removal services at 30 June 2025	42 000 households and businesses in municipal area with access to weekly refuse removal services by 30 June 2026	42 000 households and businesses in municipal area with access to weekly refuse removal services by 31 December 2025	Achieved: 42 000 households and businesses in municipal area with access to weekly refuse removal services by 31 December 2025	Community Services Management Reports ; billing records and area maps have been provided	1. Target is Achieved	N/A	N/A	Community Services Management Reports (photometric evidence will serve as an annexure)

KPA 1: Basic Service Delivery and Infrastructure Development														
Strategic Objectives and Performance Indicators						For the Period 1 July 2025 – 30 June 2026								
IDP Strategic Objectives	SO ID	Key Performance Indicator (KPI)	KPI ID/Ref. No.	KPI Owner	Unit of measure	Baseline	Annual Target	Quarter 2 Targets	Quarter 2 Actual Performance	Verification by PMS Unit	Assurance by internal audit	Reason for under-performance	Proposed corrective measure	Source of evidence (as per TID)
To ensure environmental sustainability in Ngwathe.	6	300 premises inspected for fire safety and compliance by 30 June 2026	KPI 30	Dir. CS	Number of premises inspected for fire safety and compliance by 30 June 2026	300 premises inspected for fire safety and compliance by 30 June 2025	300 premises inspected for fire safety and compliance by 30 June 2026	75 premises inspected for fire safety and compliance by 31 December 2025	Partially Achieved: A total of 44 out of 75 Fire Safety Inspections were done for quarter 2.	Signed Community Services Management Report have been provided	1. Target is Partially Achieved	There was an Acting person appointed on the position of the Chief Fire and Rescue and he was not quiet clear with the process thereof	There's a newly qualified Chief Fire and Rescue appointed from the 5th of January 2026 with expertise on how to go about the inspections. Progress on the requirement of the KPI will be achieved in Quarter 3 of the 2025-26FY	Community Services Management Reports (photometric evidence will serve as an annexure)

KPA 2: Local Economic Development														
Strategic Objectives and Performance Indicators							Annual Performance Targets							
For the Period 1 July 2025 – 30 June 2026														
IDP Strategic Objectives	SO ID	Key Performance Indicator (KPI)	KPI ID/Ref. No.	KPI Owner	Unit of measure	Baseline	Annual Target	Quarter 2 Targets	Quarter 2 Actual Performance	Verification by PMS Unit	Assurance by Internal audit	Reason for under-performance	Proposed corrective measure	Source of evidence (as per TID)
To create an enabling environment that stimulates economic growth and creates jobs.	7	Spatial Development Framework reviewed and approved by Council by 30 September 2025	KPI 33	Dir. LED	Date of approval by Council of reviewed Spatial Development Framework	N/A	Spatial Development Framework reviewed and approved by Council by 30 September 2026	N/A	N/A	N/A	N/A	N/A	N/A	1. Reviewed Spatial Development Framework & 2. Council resolution
To create an enabling environment that stimulates economic growth and creates jobs.	7	Land Use Scheme reviewed and approved by Council by 31 March 2026	KPI34	Dir. LED	Date of approval by Council of reviewed Land Use Scheme	New KPI	Land Use Scheme reviewed and approved by Council by 31 March 2026	N/A	N/A	N/A	N/A	N/A	N/A	1. Reviewed Land Use Scheme & 2. Council resolution
To create an enabling environment that stimulates economic growth and creates jobs.	7	6 Investment marketing billboards erected on strategic locations of the municipality by 30 June 2026	KPI35	Dir. LED	Number of investment marketing billboards erected on strategic locations of the municipality by 30 June 2026	New KPI	6 Investment marketing billboards erected on strategic locations of the municipality by 30 June 2026	N/A	N/A	N/A	N/A	N/A	N/A	Signed LED Activity Reports
To create an enabling environment that stimulates economic growth and creates jobs.	7	Development of LED Strategy and submit it for Council approval by 30 June 2026	KPI36	Dir. LED	Date of submission of the developed LED for approval by Council	New KPI	Development of LED Strategy and submit it for Council approval by 30 June 2026	N/A	N/A	N/A	N/A	N/A	N/A	1. Developed LED Strategy & 2. Council resolution

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KPA 3: Municipal Transformation and Organisational Development														
Strategic Objectives and Performance Indicators						Annual Performance Targets								
For the Period 1 July 2025 – 30 June 2026														
IDP Strategic Objectives	SO ID	Key Performance Indicator (KPI)	KPI ID/Ref. No.	KPI Owner	Unit of measure	Baseline	Annual Target	Quarter 2 Targets	Quarter 2 Actual Performance	Verification by PMS Unit	Assurance by Internal audit	Reason for under-performance	Proposed corrective measure	Source of evidence (as per TID)
To ensure good governance and participation of communities.	14	100% of Council resolutions distributed internally to responsible departments within 7 working days after each Council meeting by 30 June 2026	KPI 50	Dir: CpS	% of Council resolutions distributed internally to responsible departments within 7 working days after each Council meeting by 30 June 2026	98% of Council resolutions distributed internally to responsible departments within 7 working days after each Council meeting by 30 June 2026	100% of Council resolutions distributed internally to responsible departments within 7 working days after each Council meeting by 30 June 2026	100% of Council resolutions distributed internally to responsible departments within 7 working days after each Council meeting by 31 December 2025	Achieved: Council resolutions distributed internally to responsible departments within 7 working days after each Council meeting by 31 December 2025	Email transcript dated 18 December and Execution of Council resolutions has been provided.	1. Target is Achieved	N/A	N/A	Signed Corporate Service Monthly Activity Report
To ensure good governance and participation of communities.	14	90% of Council Resolutions implemented within prescribed timeframe stipulated on resolutions register by 30 June 2026	KPI 51	MM	% (percentage) of Council Resolutions implemented within prescribed timeframe stipulated on resolutions register by 30 June 2025	87% of Council Resolutions implemented within prescribed timeframe stipulated on resolutions register by 30 June 2025	90% of Council Resolutions implemented within prescribed timeframe stipulated on resolutions register by 30 June 2026	90% of Council Resolutions implemented within prescribed timeframe stipulated on resolutions register by 31 December 2025	Achieved: 90% of Council Resolutions implemented within prescribed timeframe stipulated on resolutions register by 31 December 2025	Resolutions Register has been provided	1. Achieved	N/A	N/A	Signed Corporate Service Monthly activity Reports

KPA 3: Municipal Transformation and Organisational Development														
Strategic Objectives and Performance Indicators					Annual Performance Targets									
For the Period 1 July 2025 – 30 June 2026														
IDP Strategic Objectives	SO ID	Key Performance Indicator (KPI)	KPI ID/Ref. No.	KPI Owner	Unit of measure	Baseline	Annual Target	Quarter 2 Targets	Quarter 2 Actual Performance	Verification by PMS Unit	Assurance by Internal audit	Reason for under-performance	Proposed corrective measure	Source of evidence (as per TID)
To ensure effective organisational and management of human resources	8	20% of new employees coming from employment equity target groups employed in the three highest levels of management in compliance with the municipality's approved Employment Equity Plan by 30 June 2026	KPI 54	Dir. CpS	% (percentage) of new employees coming from employment equity target groups employed in the three highest levels of management in compliance with the municipality's approved Employment Equity Plan by 30 June 2026	69% of employment equity targets met as at 30 June 2024	20% (percentage) of new employees coming from employment equity target groups employed in the three highest levels of management in compliance with the municipality's approved Employment Equity Plan by 30 June 2026	N/A	N/A	N/A	N/A	N/A	N/A	Signed Employment Equity reports
To ensure effective organisational and management of human resources	8	1 (One) consolidated EE Report submitted to Department of Labour by 15 January 2026 [EEA2 and EEA4]	KPI 55	Dir. CpS	Number of consolidated EE Reports submitted to Department of Labour by 15 January 2026 [EEA2 and EEA4]	1 (One) consolidated EE Report submitted to Department of Labour as at 15 January 2025 [EEA2 and EEA4]	1 (One) consolidated EE Report submitted to Department of Labour by 15 January 2026 [EEA2 and EEA4]	N/A	N/A	N/A	N/A	N/A	N/A	1. Signed Employment Equity Plan & 2. Email Transcript
To ensure effective organisational and management of human resources	8	2025/26 WSP, annual training report (ATR) & PIVOTAL report compiled and	KPI 56	Dir. CpS	Date of submission of compiled WSP, annual training report (ATR) & PIVOTAL report to LGSETA	30 April 2025 Submission date in 2024/25 financial year	2025/26 WSP, annual training report (ATR) & PIVOTAL report compiled and submitted to LGSETA by 30 April 2027	N/A	N/A	N/A	N/A	N/A	N/A	Email transcript to LGSETA

KPA 3: Municipal Transformation and Organisational Development														
Strategic Objectives and Performance Indicators										Annual Performance Targets				
For the Period 1 July 2025 – 30 June 2026														
IDP Strategic Objectives	SO ID	Key Performance Indicator (KPI)	KPI ID/Ref. No.	KPI Owner	Unit of measure	Baseline	Annual Target	Quarter 2 Targets	Quarter 2 Actual Performance	Verification by PMS Unit	Assurance by internal audit	Reason for under-performance	Proposed corrective measure	Source of evidence (as per TID)
To ensure effective organisational and management of human resources	8	4 Quarterly LLF meetings held per annum by 30 June 2026	KPI60	Dir. CpS	Number of quarterly LLF meetings held per annum by 30 June 2026	10 (ten) of LLF meetings held per annum as at 30 June 2025	4 Quarterly LLF meetings held per annum by 30 June 2026	1 Quarterly LLF meeting per by 30 December 2025	Not Achieved: 1 Quarterly LLF meeting held per annum by 31 December 2025	The following have been provided: Minutes of the LLF meeting dated 09 December 2025 and attendance register	1. Target is not Achieved	N/A	N/A	1. Minutes of LLF meetings & 2. Attendance Register
To ensure effective organisational and management of human resources	8	2025/26 Annual leave plans for all employees completed by 30 September 2025	KPI61	Dir. CpS	Date of completion of 2025/26 Annual leave plans for all employees	New	2025/26 Annual leave plans for all employees completed by 30 September 2025	N/A	N/A	N/A	N/A	N/A	N/A	Approved annual leave plan
To ensure effective mitigation of risks to the municipality	13	4 Quarterly ICT Steering Committee meetings held by 30 June 2026	KPI62	Dir. CpS	Number of quarterly ICT Steering Committee meetings held by 30 June 2026	New KPI	4 Quarterly ICT Steering Committee meetings held by 30 June 2026	1 Quarterly ICT Steering Committee meeting held by 31 December 2025	Achieved: 1 quarterly ICT Steering Committee was held on the 18 December 2025	The following have been provided: Signed Minutes of the ICT Steering Committee meeting and attendance register	1. Target is Achieved	N/A	N/A	Signed ICT Steering Committee Reports
To ensure effective mitigation of risks to the municipality	13	4 Quarterly ICT status reports by 30 June 2026	KPI63	Dir. CpS	Number of quarterly ICT status reports by 30 June 2026	New KPI	4 Quarterly ICT status reports by 30 June 2026	1 Quarterly ICT status report by 31 December 2025	Achieved: 1 Quarterly ICT status Report was submitted by 31 December 2025	ICT status Report date 31 December has been provided	1. Target is Achieved	N/A	N/A	Signed Corporate Service Monthly Activity Report

KPA 4: Financial Viability and Management														
Strategic Objectives and Performance Indicators							Annual Performance Targets							
For the Period 1 July 2025 – 30 June 2026														
IDP Strategic Objectives	SO ID	Key Performance Indicator (KPI)	KPI ID/Ref. No.	KPI Owner	Unit of measure	Baseline	Annual Target	Quarter 2 Targets	Quarter 2 Actual Performance	Verification by PMS Unit	Assurance by Internal audit	Reason for under-performance	Proposed corrective measure	Source of evidence (as per TID)
To ensure effective financial reporting compliant with applicable legislation.	12	2024/25 Fixed Asset Register (FAR) compiled and updated in line with GRAP requirements and submitted to the A-G on or before 31 August 2025	KPI 65	CFO	Date of submission of 2024/25 Fixed Asset Register (FAR) compiled and updated in line with GRAP requirements	2023/24 Fixed Asset Register (FAR) submitted to the A-G by 31 August 2024	2024/25 Fixed Asset Register (FAR) compiled and updated in line with GRAP requirements and submitted to the A-G on or before 31 August 2025	N/A	N/A	N/A	N/A	N/A	N/A	Updated 2024-25 Fixed Assets Register
To ensure effective financial reporting compliant with applicable legislation.	12	12 Monthly budget statements (s71 of MFMA) compiled and submitted to the Mayor not later than 10 working days after the end of each month by 30 June 2026	KPI 66	CFO	Number of monthly budget statements (s71 of MFMA) compiled and submitted to the Mayor not later than 10 working days after the end of each month by 30 June 2025	12 Monthly budget statements (s71 of MFMA) compiled and submitted to the Mayor by 30 June 2025	12 Monthly budget statements (s71 of MFMA) compiled and submitted to the Mayor not later than 10 working days after the end of each month by 30 June 2026	3 Monthly (i.e September, October & November 2025) budget statements (s71 of MFMA) compiled and submitted to the Mayor not later than 10 working days after the end of each month by 31 December 2025	Achieved: 3monthly budget statements were submitted	The following were submitted: Signed acknowledgment of receipts dated 12 December 2025, 12 November and	1. Target is Achieved	N/A	N/A	1. 3 monthly Budget Statements & 2. Email transmission reports OR signed acknowledgment confirming submission to the Executive Mayor

KPA 4: Financial Viability and Management														
Strategic Objectives and Performance Indicators							Annual Performance Targets							
For the Period 1 July 2025 – 30 June 2026														
IDP Strategic Objectives	SO ID	Key Performance Indicator (KPI)	KPI ID/Ref. No.	KPI Owner	Unit of measure	Baseline	Annual Target	Quarter 2 Targets	Quarter 2 Actual Performance	Verification by PMS Unit	Assurance by Internal audit	Reason for under-performance	Proposed corrective measure	Source of evidence (as per TID)
To ensure sound budgeting and accounting systems compliant with applicable legislation.	9	Prepare 2026/27 annual budget (MTREF) compliant with MFMA and approved by Council by 31	KPI 70	CFO	Date of approval of 2026/27 annual budget (MTREF) compliant with MFMA by Council	2025/26 annual budget (MTREF) compliant with MFMA and approved by Council by 31 May 2025	Prepare 2026/27 annual budget (MTREF) compliant with MFMA and approved by Council by 31 May 2026	N/A	N/A	N/A	N/A	N/A	N/A	1. 2026/27 Annual Budget MTREF & 2. Council resolution
To ensure effective financial reporting compliant with applicable legislation.	12	Compiled 2024/25 Annual Financial Statement submitted to the Auditor-General by 31 August 2025	KPI 71	CFO	Date of submission of compiled 2023/24 Annual Financial Statement to the Auditor-General.	2023/24 Annual Financial Statement submitted to the Auditor-General by 31 August 2024	Compiled 2024/25 Annual Financial Statement submitted to the Auditor-General by 31 August 2025	N/A	N/A	N/A	N/A	N/A	N/A	1. 2024-25 AFS & 2. Email transcript
To ensure effective management of municipal expenditure.	11	Undisputed and valid creditors' invoices paid with 30 days of receipt of invoice as per Sec 65(2)(e) of the MFMA by 30 June 2026	KPI 72	CFO	Number of days undisputed and valid creditors' invoices paid from date of receipt of invoice as per Sec 65(2)(e) of the MFMA by 30 June 2026	Undisputed and valid creditors' invoices paid with 321 days of receipt of invoice as at 30 June 2025	Undisputed and valid creditors' invoices paid with 30 days of receipt of invoice as per Sec 65(2)(e) of the MFMA by 30 June 2026	Undisputed and valid creditors' invoices paid with 30 days of receipt of invoice as per Sec 65(2)(e) of the MFMA by 31 December 2025	Partially Achieved: in the second quarter total number of creditors were 511 and total number of creditors paid within 30 days were 307	Creditors age analysis report from SOLAR	1. Target is Partially Achieved			Creditors Age analysis report from SOLAR

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KPA 5: Good Governance and Public Participation														
Strategic Objectives and Performance Indicators						Annual Performance Targets								
For the Period 1 July 2025 – 30 June 2026														
IDP Strategic Objectives	SO ID	Key Performance Indicator (KPI)	KPI ID/Ref. No.	KPI Owner	Unit of measure	Baseline	Annual Target	Quarter 2 Targets	Quarter 2 Actual Performance	Verification by PMS Unit	Assurance by Internal audit	Reason for under-performance	Proposed corrective measure	Source of evidence (as per TID)
To ensure good governance and participation of communities.	14	90% of customer complaints handled / processed within 24 hrs by 30 June 2026	KPI 80	Mng: MMO	% of customer complaints handled / processed within 24 hrs by 30 June 2026	90% of customer complaints handled / processed within 24 hrs as at 30 June 2025	90% of customer complaints handled / processed within 24 hrs by 30 June 2026	90% of customer complaints handled / processed within 24 hrs by 31 December 2025	Not Achieved	Customer services Reports have been provided	1. Target is not Achieved 2. Mng. should also file a signed report attesting to the target's accomplishment.	90% achievement is un-verifiable	Customer care system needs to be procured	Signed Customer Service Reports
To ensure good governance and participation of communities.	14	2024/25 Annual Report tabled in council on or before 31 January 2026	KPI 81	Mng: PMS	Date of tabling of 2024/25 Annual Report in council	2024/25 Annual Report tabled in council on or before 31 January 2025	2024/25 Annual Report tabled in council on or before 31 January 2026	N/A	N/A	N/A	N/A	N/A	N/A	Council Resolution
To ensure good governance and participation of communities.	14	Annual review of IDP for 2026/27 financial year completed and submitted to Council by 31 May 2026	KPI 82	Mng: IDP	Date reviewed IDP for 2025/26 financial year completed and submitted to Council	Annual review of IDP for 2025/26 financial year completed and submitted to Council by 31 May 2025	Annual review of IDP for 2026/27 financial year completed and submitted to Council by 31 May 2026	N/A	N/A	N/A	N/A	N/A	N/A	1. Reviewed IDP for 2026-27 FY & 2. Council Resolution
To ensure good governance and participation of communities.	14	2026/27 IDP Process plan adopted by Council on or before 31 August 2025	KPI 83	Mng: IDP	Date of approval of 2026/27 IDP Process plan by Council	2025/26 IDP Process plan adopted by Council on or before 31 August 2024	2026/27 IDP Process plan adopted by Council on or before 31 August 2025	N/A	N/A	N/A	N/A	N/A	N/A	1. 2026-27 IDP process plan & 2. Council Resolution
To ensure good governance and participation of communities.	14	Reduce repeat A-G audit findings in the 2024/25 audit report by 50% by 30 June 2026	KPI 84	Mng: MMO	% Reduction in repeat A-G audit findings in the 2024/25 audit report by 30 June 2026	Reduce repeat A-G audit findings in the 2023/24 audit report by 50% by 30 June 2025	Reduce repeat A-G audit findings in the 2024/25 audit report by 50% by 30 June 2026	N/A	N/A	N/A	N/A	N/A	N/A	1. Audit Action Plan & 2. Audit Report

KPA 5: Good Governance and Public Participation														
Strategic Objectives and Performance Indicators						Annual Performance Targets								
For the Period 1 July 2025 – 30 June 2026														
IDP Strategic Objectives	SO ID	Key Performance Indicator (KPI)	KPI ID/Ref. No.	KPI Owner	Unit of measure	Baseline	Annual Target	Quarter 2 Targets	Quarter 2 Actual Performance	Verification by PMS Unit	Assurance by Internal audit	Reason for under-performance	Proposed corrective measure	Source of evidence (as per TID)
KPI 49	14	2025/26 Internal Audit charter reviewed and approved by the Audit Committee by 30 June 2025	KPI 88	Mng: IA	Date of approval of 2025/26 reviewed Internal Audit charter by the Audit Committee	2025/26 Internal Audit charter reviewed and approved by the Audit Committee by 30 June 2025	2025/26 Internal Audit charter reviewed and approved by the Audit Committee by 30 June 2026	N/A	N/A	N/A	N/A	N/A	N/A	1. 2025-26 Reviewed Internal Audit Charter & Minutes of Audit Committee
To ensure good governance and participation of communities.	14	4 Internal audit reports produced by 30 June 2026	KPI 89	Mng: IA	Number of internal audit reports produced by 30 June 2026	4 Internal audit reports produced as at 30 June 2025	4 Internal audit reports produced by 30 June 2026	1 Internal audit report produced by 31 December 2025	Achieved: 1 Internal audit report is at 40% (Review stage Two audit projects planned and conducted. 1st Quarter PMS review -100 %. Debtors (accounts receivables). 99% of activities have been completed.	Internal audit reports	1. Target is Achieved	. Target set is not aligned to our Internal Audit Plan. 2. Second quarter audit activities are completed and reported in the 3rd quarter. 3. Actual work is done; the report is at the review stage. 4. Internal Audit is under staff, and the encounter was reported numerous by Auditor-General of South, Provincial Treasury and also reported to Audit Committee, to date to action has been taken by management to address the matter.	N/A	Signed Internal Audit Reports

KPA 5: Good Governance and Public Participation														
Strategic Objectives and Performance Indicators							Annual Performance Targets							
For the Period 1 July 2025 – 30 June 2026														
IDP Strategic Objectives	SO ID	Key Performance Indicator (KPI)	KPI ID/Ref. No.	KPI Owner	Unit of measure	Baseline	Annual Target	Quarter 2 Targets	Quarter 2 Actual Performance	Verification by PMS Unit	Assurance by Internal audit	Reason for under-performance	Proposed corrective measure	Source of evidence (as per TID)
participation of communities.		to the Municipal Manager by the 25 th January 2026 for the purpose tabling to council in terms of MFMA section 127(2)			Municipal Manager for the purpose tabling to council in terms of MFMA section 127(2)	to the Municipal Manager by the 25 th January 2025 for the purpose tabling to council in terms of MFMA section 127(2)	Annual Report to the Municipal Manager by the 25 th January 2026 for the purpose tabling to council in terms of MFMA section 127(2)							
To ensure good governance and participation of communities.	14	6 Draft performance agreements for 2026/27 financial year for senior managers submitted to the Municipal Manager by 20 June 2026	KPI 95	Mng: PMS	Number of draft performance agreements for 2026/27 financial year for senior managers submitted to the Municipal Manager by 20 June 2026	6 Draft performance agreements for 2024/25 financial year for senior managers submitted to the Municipal Manager as at 20 June 2025	6 Draft performance agreements for 2026/27 financial year for senior managers submitted to the Municipal Manager by 20 June 2026	N/A	N/A	N/A	N/A	N/A	N/A	Signed Performance Agreements
To ensure effective mitigation of risks to the municipality	13	2025/26 Risk register compiled and approved by the Municipal Manager by 31 August 2025	KPI 96	CRO	Date of approval by the Municipal manager of 2026/26 Risk register compiled	2024/25 Risk register compiled and approved by the Municipal Manager by 31 August 2024	2025/26 Risk register compiled and approved by the Municipal Manager by 31 August 2025	N/A	N/A	N/A	N/A	N/A	N/A	Signed/approved Risk Register

KPA 5: Good Governance and Public Participation														
Strategic Objectives and Performance Indicators						Annual Performance Targets								
For the Period 1 July 2025 – 30 June 2026														
IDP Strategic Objectives	SO ID	Key Performance Indicator (KPI)	KPI ID/Ref. No.	KPI Owner	Unit of measure	Baseline	Annual Target	Quarter 2 Targets	Quarter 2 Actual Performance	Verification by PMS Unit	Assurance by Internal audit	Reason for under-performance	Proposed corrective measure	Source of evidence (as per TID)
To ensure good governance and participation of communities.	14	(20) ID Campaigns implemented in Parys, Vredefort, Koppies, Edenville & Heilbron held by 30 June 2026	KPI 100	Mng: OSpk	Number of ID Campaigns implemented in Parys, Vredefort, Koppies, Edenville & Heilbron held by 30 June 2026	New KPI	(20) ID Campaigns implemented in Parys, Vredefort, Koppies, Edenville & Heilbron held by 30 June 2026	(5) ID Campaigns implemented in Parys, Vredefort, Koppies, Edenville & Heilbron (one each town) held by 31 December 2025	Achieved: (5) ID Campaigns implemented in Parys, Vredefort, Koppies, Edenville & Heilbron (one each town) held by 31 December 2025	The following have been submitted: Signed ID Campaign Report and attendance registers	1. Target is Achieved. 2. We unable to locate attendance register for Heilbron unit.	N/A	N/A	Signed ID Campaign Report
To ensure good governance and participation of communities.	14	(2) Ministers Fraternal hosted by 30 June 2026	KPI 101	Mng: OSpk	Number of Ministers Fraternal hosted by 30 June 2026	New KPI	(2) Ministers Fraternal hosted by 30 June 2026	(1) Ministers Fraternal hosted by 31 December 2025	Achieved: (1) Ministers Fraternal hosted by 31 December 2025	The following have been provided: Signed Stakeholder Engagement Report; attendance register and invitation	1. Target is Achieved.	N/A	N/A	Signed Stakeholder Engagement Report

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KPA 5: Good Governance and Public Participation														
Strategic Objectives and Performance Indicators						Annual Performance Targets								
For the Period 1 July 2025 – 30 June 2026														
IDP Strategic Objectives	SO ID	Key Performance Indicator (KPI)	KPI ID/Ref. No.	KPI Owner	Unit of measure	Baseline	Annual Target	Quarter 2 Targets	Quarter 2 Actual Performance	Verification by PMS Unit	Assurance by Internal audit	Reason for under-performance	Proposed corrective measure	Source of evidence (as per TID)
To ensure good governance and participation of communities.	14	19 Ward meetings (1 meeting per ward) held each quarter by 30 June 2026	KPI110	Mng: OSpk	Number of Ward meetings held each quarter by 30 June 2026	New KPI	19 Ward meetings (1 meeting per ward) held each quarter by 30 June 2026	19 Ward meetings (1 meeting per ward) held by 31 December 2025	Not Achieved: 0 Ward meetings held by 31 December 2025	Confirmation letter indicating reasons for under-performance has been provided	1. Target is not Achieved	Q2 2025 was dedicated to verification activities, delaying ward committee meeting rollout.	Establish and fill the vacant position on Q3	Signed Ward Meeting Reports
To ensure good governance and participation of communities.	14	Develop a municipal Citizen's Charter by 31 December 2025	KPI111	Mng: OSpk	Date of development of a municipal Citizen's Charter	New KPI	Develop a municipal Citizen's Charter by 31 December 2025	Develop a municipal Citizen's Charter by 31 December 2025	Not Achieved: A municipal Citizen's Charter was not develop by 31 December 2025	Confirmation letter indicating reasons for under-performance has been provided	1. Target is not Achieved	Competing legislative priorities delayed procurement	External facilitation support will be procured to ensure finalization and adoption within Q3	Citizen's charter
To ensure good governance and participation of communities.	14	19 Ward based plans signed-off by 30 September 2025	KPI112	Mng: OSpk	Number of ward based plans signed-off by 30 September 2025	New KPI	19 Ward based plans signed-off by 30 September 2025	N/A	N/A	N/A	N/A	N/A	N/A	Ward based plans



KPA 5: Good Governance and Public Participation														
Strategic Objectives and Performance Indicators							Annual Performance Targets							
For the Period 1 July 2025 – 30 June 2026														
IDP Strategic Objectives	SO ID	Key Performance Indicator (KPI)	KPI ID/Ref. No.	KPI Owner	Unit of measure	Baseline	Annual Target	Quarter 2 Targets	Quarter 2 Actual Performance	Verification by PMS Unit	Assurance by Internal audit	Reason for under-performance	Proposed corrective measure	Source of evidence (as per TID)
To ensure provision of social services to communities.	5	1 Commemoration of Mandela Day 31 July 2025	KPI117	Mng: OEM	Number of Commemoration of Mandela Day 31 July 2025	New KPI	1 Commemoration of Mandela Day by 31 July 2025	N/A	N/A	N/A	N/A	N/A	N/A	Signed Commemoration of Manadela Day Report
To ensure provision of social services to communities.	5	Commemoration of Tumahole Day by 31 July 2025	KPI118	Mng: OEM	Date of Commemoration of Tumahole Day	New KPI	Commemoration of Tumahole Day by 31 July 2025	N/A	N/A	N/A	N/A	N/A	N/A	Signed Commemoration of Tumahole Day Report
To ensure provision of social services to communities.	5	1 Women's Day Celebration by 31 August 2025	KPI119	Mng: OEM	Number of Women's Day Celebration by 31 August 2025	New KPI	1 Women's Day Celebration by 31 August 2025	N/A	N/A	N/A	N/A	N/A	N/A	Signed womens day report

KPA 5: Good Governance and Public Participation														
Strategic Objectives and Performance Indicators							Annual Performance Targets							
For the Period 1 July 2025 – 30 June 2026														
IDP Strategic Objectives	SO ID	Key Performance Indicator (KPI)	KPI ID/Ref. No.	KPI Owner	Unit of measure	Baseline	Annual Target	Quarter 2 Targets	Quarter 2 Actual Performance	Verification by PMS Unit	Assurance by Internal audit	Reason for under-performance	Proposed corrective measure	Source of evidence (as per TID)
To ensure provision of social services to communities.	5	Commemoration of Worker's Day by 30 June 2026	KPI123	Mng: OEM	Date of Commemoration of Worker's Day	New KPI	Commemoration of Worker's Day by 30 June 2026	N/A	N/A	N/A	N/A	N/A	N/A	Signed Workers Day Report
To ensure provision of social services to communities.	5	Commemoration of World Cancer Day by 31 December 2025	KPI124	Mng: OEM	Date of Commemoration of World Cancer Day	New KPI	Commemoration of World Cancer Day by 31 December 2025	Commemoration of World Cancer by 31 December 2025	Achieved: Commemoration of World Cancer by 31 October 2025	The following has been provided: Signed World Cancer Day report and Photometric evidence and attendance register	1. Target is Achieved. 2. Mng. should develop multiyear timetable that specifies when other locations will be visited and/or host programs.	N/A	N/A	Signed World Cancer Day report
To ensure provision of social services to communities.	5	Commemoration of World's AIDS Day by 31 December 2025	KPI125	Mng: OEM	Date of Commemoration of World's AIDS	New KPI	Commemoration of World's AIDS Day by 31 December 2025	Commemoration of World's AIDS Day by 31 December 2025	Achieved: Commemoration of World's AIDS Day by 5 December 2025 in Heilbron	The following have been provided: Signed Report World Aids; Poster and Photometric evidence and attendance register	1. Target is Achieved. 2. Mng. should develop multiyear timetable that specifies when other locations will be visited and/or host programs.	N/A	N/A	Signed World Aids Days Report

KPA 5: Good Governance and Public Participation														
Strategic Objectives and Performance Indicators						Annual Performance Targets								
For the Period 1 July 2025 – 30 June 2026														
IDP Strategic Objectives	SO ID	Key Performance Indicator (KPI)	KPI ID/Ref. No.	KPI Owner	Unit of measure	Baseline	Annual Target	Quarter 2 Targets	Quarter 2 Actual Performance	Verification by PMS Unit	Assurance by Internal audit	Reason for under-performance	Proposed corrective measure	Source of evidence (as per TID)
To ensure provision of social services to communities.	5	Commemoration of LGBTQ by 30 June 2026	KPI128	Mng: OEM	Date of Commemoration of LGBTQ	New KPI	Commemoration of LGBTQ by 30 June 2026	N/A	N/A	N/A	N/A	N/A	N/A	Signed LGBTQ Report
To ensure provision of social services to communities.	5	Awareness campaign on drugs and substance abuse held by 30 September 2025	KPI129	Mng: OEM	Date Awareness campaign on drugs and substance abuse held	New KPI	Awareness campaign on drugs and substance abuse held by 30 September 2025	N/A	N/A	N/A	N/A	N/A	N/A	Signed Drugs and Substance abuse awareness campaign Report
To ensure provision of social services to communities.	5	Awareness campaign on 15 Days of Activism against Women and Children held by 31 December 2025	KPI130	Mng: OEM	Date Awareness campaign on 15 Days of Activism against Women and Children held	New KPI	Awareness campaign on 15 Days of Activism against Women and Children 31 December 2025	Awareness campaign on 15 Days of Activism against Women and Children 31 December 2025	Achieved: Awareness campaign on 15 Days of Activism against Women and Children 9 December 2025 at Master Naked Sports Centre	The following have been provided: Signed 15 Days awareness campaign on 15 Days of Activism against Women and Children 9 December 2025 at Master Naked Sports Centre and Photometric evidence and	1. Target is Achieved. 2. Mng. should develop multiyear timetable that specifies when other locations will be visited and/or host programs. 3. Mng. should reference attendance register with	N/A	Signed 15 Days awareness campaign on 15 Days of Activism against Women and Children report	

Recommendations

It is recommended that, in line with regulation 5 of Schedule C of Municipal Budget and Reporting Regulations, 2009, a resolution is hereby presented that:

- council note the mid-year budget and performance assessment report referred to in section 72 of Municipal Finance Management Act;
- based on this report, an adjustment budget be prepared and submitted for approval by Council not later than 28 February 2025;



Mid-Term Budget and Performance Assessment Report for
2025/26 Financial Year

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Accounting Officer's Quality Certification

I, **Dr. F.P Mothamaha**, the Municipal Manager of **Ngwathe Local Municipality**, hereby certify that:

The mid-year budget and performance assessment for the period of 1 July 2025 to 31 December 2025 as presented herein has been prepared in accordance with Municipal Finance Management Act and regulations made under this Act.

Dr. F.P Mothamaha

Municipal Manager of Ngwathe Local Municipality, FC203

Signature: _____

Date: _____

Part 1: In Year Report

1.1 Executive Mayor's Report

In line with Chapter 7 of the Constitution of the Republic of South Africa, Ngwathe Local Municipality's executive and legislative authority is vested in its Municipal Council. In carrying out its mandate, to govern on its own initiative, the municipality must ensure consistent compliance with applicable national and provincial legislations.

With the foregoing background in mind, section 72 of Municipal Finance Management Act 2003, read together with schedule C of Municipal Budget and Reporting Regulations, 2009 prescribe that the accounting officer of a municipality must, by 25 January of each year, assess the performance of the municipality during the first half of the financial year, taking into account, the monthly statements referred to in section 71 for the first half of the financial year and the targets set in the service delivery and budget implementation plan, the past year's annual report and the progress made in resolving the problems identified in the annual report.

Honorable Speaker, Councilors, and Municipal Manager, it is my privilege to extend a warm welcome to each of you. We are hopeful that 2026 will be a year of progress and prosperity for both our municipality and the citizens we serve. While we embrace the opportunities of this new year, it is important to remember that we are already midway through our financial cycle. Like any other municipality striving for growth, we must reflect on the past six months; acknowledging our achievements, learning from our shortcomings, and ensuring that we build on the successes attained thus far.

The municipality's primary objective is to maintain a positive cash flow while working to stabilize its financial position. This will be achieved by strengthening our cash reserves and enhancing the quality of services delivered to the community. The projected cash flow outlook is based on anticipated revenue collections from monthly billing and the recovery of outstanding debtors. For the 2025/26 financial year, the average collection rate to date stands at 44%.

As political leaders of Ngwathe Local Municipality, we hold the responsibility to drive meaningful progress in eliminating poverty, unemployment, and inequality. This can only be achieved through strong and constructive oversight of municipal administration, particularly in their execution of the council-approved Service Delivery and Budget Implementation Plan (SDBIP).

We are deeply committed to the principles of good governance, accountability, and excellence, and we are confident in our ability to transform audit outcomes in pursuit of a clean audit. The foundation for clean administration and improved audit performance lies not only with municipal officials but with all stakeholders, Council, administration, business, and residents. Each must embrace their individual and collective responsibilities with integrity, dignity, and accountability.

By fostering a culture of excellence, care, and responsibility, we can build a municipality that delivers services effectively, upholds transparency, and earns the trust of its people.

In conclusion, I am confident that the mid-term report results as contained in this report provide an overall institutional performance results for the mid-term. Based on these results and the outlook of the remaining term of this financial year, I hereby recommend adjustment of the municipality's 2025/26 Budget.

A handwritten signature in black ink, appearing to read 'V. De Beer', is written over a horizontal line.

Cllr Victoria De Beer-Mthombeni

Executive Mayor

1.2 Resolutions

In line with regulation 5 of Schedule C of Municipal Budget and Reporting Regulations, 2009, a resolution is hereby presented that:

- council note the mid-year budget and performance assessment report referred to in section 72 of Municipal Finance Management Act;
- based on this report, an adjustment budget be prepared and submitted for approval by Council not later than 28 February 2025;

1.3 Executive Summary

The Municipal Budget and Reporting Regulations, 2009 gives a contextual framework to section 17, 71 and 72 of Municipal Finance Management Act, and in relation to section 72, which is a precursor for a this report, prescribes how a the municipality's mid-term budget and performance assessment report must be logically organised and presented.

This mid-term budget and performance assessment report is an accountability document for the Ngwathe Local Municipality that sets out and explain: -

- a) the municipality's performance in relation to the approved annual budget and any adjustment budget before the main adjustment budget; with specific focus on the financial and non-financial impact
- b) actual targets achieved compared to planned targets for the first half of the financial year;
- c) any material variance from the service delivery and budget implementation plan;
- d) any remedial actions taken or to be taken to toe ensure that projected revenue and expenditure remain within the municipality's budget projections; and
- e) any potential impact of the national government and the provincial government's mid-term budget presented has on the municipality, its budget and planned performance targets.

On pre-determined objectives early indicators are that, the performance against the output and goals of the Service Delivery and Budget Implementation Plan (SDBIP) are on track. However, some few projects are still lagging behind agreed targets dates for various reasons.

Notwithstanding the challenges as indicated on the top layers SDBIP performance analysis attached herewith as **Annexure A**, the municipality is still on course to achieve what was pre-determined during the beginning of the 2025/26 financial year.

1.4 Mid-term budget tables

The budget tables as presented below therefore provide a pictorial perspective of the financial performance and financial position of the municipality for the period under review, followed by a detailed narrative explanation of material variances, which seek to provide a contextual perspective and elaborative meaning to the figures, with specific focus to vital line items of the statements, that serve as key drivers of performance and service delivery.

The order of the table and summarised explanation of what each table entails is provided herewith as follows:

Table C1 – Monthly Budget Statement Summary: *This table summarises the whole of municipality's financial performance, financial position and cash flow for the period under review.*

Table C2 – Monthly Budget Statement – Financial Performance (functional classification): *Table C2 focuses solely on operating revenue and expenditure based on the functions carried out by the municipality.*

Table C3 – Monthly Budget Statement – Financial Performance (revenue and expenditure by municipal vote): *Table C3 also provides details of operating revenue and expenditure by vote, in other words by department, instead of function or nature of revenue and expenditure as presented in schedule C2 and C4 respectively.*

Table C4 – Monthly Budget Statement – Financial Statement (revenue & expenditure): *Similarly to table C2, table C4 provides operating revenue and operating expenditure based on their nature rather than function.*

Table C5 – Monthly Budget Statement – Capital Expenditure (municipal vote, functional classification and funding): *Table C5 focuses on capital expenditure by department and by function and also outline the respective sources of funding available towards the capital expenditure.*

Table C6 – Monthly Budget Statement – Financial Position: *Table C6 focuses on assets and liabilities of the municipality. It presents information of what is commonly known as the "Balance Sheet"*

Table C7 – Monthly Budget Statement – Cash Flow: *Finally, table C7 focuses and provides details of how cash flow was managed for the period under review.*

1.4.1 Table C 1 – Monthly Budget Statement Summary

FS203 Ngwathe - Table C1 Monthly Budget Statement Summary - M06 December

Description	2024/25	Budget Year 2025/26							
	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands									
Financial Performance									
Property rates	108 441	887 483	887 483	9 403	58 111	443 742	(385 631)	-87%	887 483
Service charges	422 953	577 845	577 845	36 929	220 411	288 922	(68 511)	-24%	577 845
Investment revenue	6 203	7 159	7 159	235	1 272	3 579	(2 307)	-64%	7 159
Transfers and subsidies - Operational	254 095	296 280	296 280	96 230	219 455	148 140	71 316	0	296 280
Other own revenue	108 549	207 004	207 004	5 532	37 921	103 502	(65 581)	-63%	207 004
Total Revenue (excluding capital transfers and contributions)	900 241	1 975 771	1 975 771	148 329	537 170	987 885	(450 715)	-46%	1 975 771
Employee costs	325 974	342 212	342 212	27 273	174 034	171 106	2 928	2%	342 212
Remuneration of Councillors	18 347	20 295	20 295	1 493	8 957	10 148	(1 190)	-12%	20 295
Depreciation and amortisation	77 157	53 774	53 774	–	20 257	26 887	(6 630)	-25%	53 774
Interest	117 198	69 648	69 648	337	52 871	34 824	18 047	52%	69 648
Inventory consumed and bulk purchases	454 496	618 746	615 403	25 497	296 176	308 036	(11 859)	-4%	615 403
Transfers and subsidies	180	180	180	15	88	90	(2)	-2%	180
Other expenditure	402 415	281 650	284 993	20 781	91 807	140 733	(48 925)	-35%	284 993
Total Expenditure	1 395 767	1 386 503	1 386 503	75 394	644 192	691 823	(47 631)	-7%	1 386 503
Surplus/(Deficit)	(495 527)	589 267	589 267	72 934	(107 021)	296 062	(403 084)	-136%	589 267
Transfers and subsidies - capital (monetary allocations)	139 992	122 907	122 907	23 395	56 139	61 454	(5 315)	-9%	122 907
Transfers and subsidies - capital (in-kind)	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) after capital transfers & contributions	(355 534)	712 175	712 175	96 329	(50 882)	357 516	(408 398)	-114%	712 175
Share of surplus/ (deficit) of associate	–	–	–	–	–	–	–	–	–
Surplus/ (Deficit) for the year	(355 534)	712 175	712 175	96 329	(50 882)	357 516	(408 398)	-114%	712 175
Capital expenditure & funds sources									
Capital expenditure	143 539	171 207	171 207	19 393	58 561	85 604	(27 043)	-32%	171 207
Capital transfers recognised	121 721	122 907	122 907	16 464	50 488	61 454	(10 966)	-18%	122 907
Borrowing	–	–	–	–	–	–	–	–	–
Internally generated funds	21 818	48 300	48 300	2 929	8 073	24 150	(16 077)	-67%	48 300
Total sources of capital funds	143 539	171 207	171 207	19 393	58 561	85 604	(27 043)	-32%	171 207
Financial position									
Total current assets	607 402	2 053 017	2 053 017		720 132				2 053 017
Total non current assets	1 992 896	1 930 989	1 930 989		2 031 200				1 930 989
Total current liabilities	3 230 494	2 466 217	2 466 217		3 430 817				2 466 217
Total non current liabilities	–	–	–		–				–
Community wealth/Equity	(560 980)	805 614	805 614		(679 467)				805 614
Cash flows									
Net cash from (used) operating	(296 271)	717 694	717 694	18 409	(78 022)	358 847	436 869	122%	717 694
Net cash from (used) investing	(143 600)	(196 889)	(196 889)	(19 382)	(58 483)	(98 444)	(39 962)	41%	(196 889)

FS203 Ngwathe - Table C1 Monthly Budget Statement Summary - M06 December

Net cash from (used) financing Cash/cash equivalents at the month/year end	– (376 871)	229 526 775	229 526 775	– (130 491)	(54) (130 491)	115 266 258	168 396 748	147% 149%	229 527 103
Debtors & creditors analysis	0-30 Days	31-60 Days	61-90 Days	91-120 Days	121-150 Dys	151-180 Dys	181 Dys-1 Yr	Over 1Yr	Total
<u>Debtors Age Analysis</u>									
Total By Income Source	46 496	34 788	32 330	35 435	32 860	34 936	155 862	795 151	1 167 859
<u>Creditors Age Analysis</u>									
Total Creditors	90 252	14 795	52 820	55 201	2 239	4 629	17 020	2 905 125	3 142 081

1.4.2 Table C2 – Monthly Budget Statement – Financial Performance (functional classification)

FS203 Ngwathe - Table C2 Monthly Budget Statement - Financial Performance (functional classification) - M06 December

Description	Ref	2024/25	Budget Year 2025/26							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
Revenue - Functional										
Governance and administration		346 220	1 279 072	1 279 072	108 125	261 581	639 536	(377 955)	-59%	1 279 072
Executive and council		-	-	-	-	-	-	-	-	-
Finance and administration		346 220	1 279 072	1 279 072	108 125	261 581	639 536	(377 955)	-59%	1 279 072
Internal audit		-	-	-	-	-	-	-	-	-
Community and public safety		1 058	1 370	1 370	115	739	685	54	8%	1 370
Community and social services		910	1 150	1 150	105	661	575	86	15%	1 150
Sport and recreation		148	220	220	10	78	110	(32)	-29%	220
Public safety		-	-	-	-	-	-	-	-	-
Housing		-	-	-	-	-	-	-	-	-
Health		-	-	-	-	-	-	-	-	-
Economic and environmental services		43 114	38 622	38 622	8 727	16 185	19 311	(3 126)	-16%	38 622
Planning and development		714	370	370	39	367	185	182	98%	370
Road transport		42 400	38 252	38 252	8 688	15 819	19 126	(3 307)	-17%	38 252
Environmental protection		-	-	-	-	-	-	-	-	-
Trading services		649 840	779 614	779 614	54 756	314 804	389 807	(75 003)	-19%	779 614
Energy sources		315 108	464 532	464 532	28 229	160 718	232 266	(71 548)	-31%	464 532
Water management		166 586	161 714	161 714	15 028	71 843	80 857	(9 014)	-11%	161 714
Waste water management		103 573	97 749	97 749	7 441	48 406	48 875	(469)	-1%	97 749
Waste management		64 573	55 620	55 620	4 059	33 837	27 810	6 027	22%	55 620
Other	4	-	-	-	-	-	-	-	-	-
Total Revenue - Functional	2	1 040 233	2 098 678	2 098 678	171 724	593 309	1 049 339	(456 030)	-43%	2 098 678
Expenditure - Functional										
Governance and administration		437 879	344 314	344 314	27 499	192 434	171 442	20 992	12%	344 314
Executive and council		88 709	91 746	92 046	6 891	43 645	45 993	(2 349)	-5%	92 046
Finance and administration		349 169	252 568	252 268	20 608	148 790	125 449	23 341	19%	252 268
Internal audit		-	-	-	-	-	-	-	-	-
Community and public safety		85 366	114 488	113 488	8 422	60 760	57 101	3 659	6%	113 488
Community and social services		63 466	94 475	93 475	7 055	51 367	47 095	4 272	9%	93 475
Sport and recreation		10 755	9 227	9 227	517	3 972	4 614	(641)	-14%	9 227
Public safety		8 927	8 422	8 422	779	4 401	4 211	190	5%	8 422
Housing		2 218	2 364	2 364	72	1 020	1 182	(162)	-14%	2 364
Health		-	-	-	-	-	-	-	-	-
Economic and environmental services		94 891	130 612	118 456	15 108	59 484	60 819	(1 335)	-2%	118 456
Planning and development		723	20 368	20 368	6 372	10 775	10 184	591	6%	20 368
Road transport		94 168	110 245	98 088	8 736	48 709	50 635	(1 926)	-4%	98 088
Environmental protection		-	-	-	-	-	-	-	-	-
Trading services		777 632	797 089	810 246	24 365	331 514	399 176	(67 663)	-17%	810 246

Energy sources		429 316	552 349	558 506	9 257	239 792	276 817	(37 025)	-13%	558 506
Water management		216 302	144 095	146 595	11 122	59 758	72 333	(12 575)	-17%	146 595
Waste water management		75 579	50 255	53 755	2 686	19 003	25 663	(6 660)	-26%	53 755
Waste management		56 435	50 390	51 390	1 299	12 961	24 364	(11 402)	-47%	51 390
<i>Other</i>		-	-	-	-	-	-	-		-
Total Expenditure - Functional	3	1 395 767	1 386 503	1 386 503	75 394	644 192	688 539	(44 347)	-6%	1 386 503
									-	
Surplus/ (Deficit) for the year		(355 534)	712 175	712 175	96 329	(50 882)	360 800	(411 682)	1,141 026 199	712 175

1.4.3 Table C3 – Monthly Budget Statement – Financial Performance (revenue and expenditure by municipal vote)

FS203 Ngwathe - Table C3 Monthly Budget Statement - Financial Performance (revenue and expenditure by municipal vote) - M06
December

Vote Description	Ref	2024/25	Budget Year 2025/26							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
Revenue by Vote	1									
Vote 01 - Corporate Services		4 661	-	-	-	-	-	-	-	-
Vote 02 - Municipal Manager		-	-	-	-	-	-	-	-	-
Vote 03 - Financial Services		341 560	1 279 072	1 279 072	108 125	261 581	639 536	(377 955)	-59,1%	1 279 072
Vote 04 - Technical Services		627 667	762 247	762 247	59 386	296 786	381 123	(84 337)	-22,1%	762 247
Vote 05 - Community Services		66 345	57 360	57 360	4 213	34 943	28 680	6 263	21,8%	57 360
Vote 06 - Local Economic Development		-	-	-	-	-	-	-	-	-
Vote 07 -		-	-	-	-	-	-	-	-	-
Vote 08 -		-	-	-	-	-	-	-	-	-
Vote 09 -		-	-	-	-	-	-	-	-	-
Vote 10 -		-	-	-	-	-	-	-	-	-
Vote 11 -		-	-	-	-	-	-	-	-	-
Vote 12 -		-	-	-	-	-	-	-	-	-
Vote 13 -		-	-	-	-	-	-	-	-	-
Vote 14 -		-	-	-	-	-	-	-	-	-
Vote 15 - Other		-	-	-	-	-	-	-	-	-
Total Revenue by Vote	2	1 040 233	2 098 678	2 098 678	171 724	593 309	1 049 339	(456 030)	-43,5%	2 098 678
Expenditure by Vote	1									
Vote 01 - Corporate Services		101 225	73 323	73 323	10 327	49 659	36 662	12 997	35,5%	73 323
Vote 02 - Municipal Manager		88 709	91 746	92 046	6 891	43 645	45 993	(2 349)	-5,1%	92 046
Vote 03 - Financial Services		247 929	179 245	178 945	10 281	99 127	88 788	10 340	11,6%	178 945
Vote 04 - Technical Services		815 513	856 944	856 944	31 802	367 321	427 757	(60 437)	-14,1%	856 944
Vote 05 - Community Services		142 254	168 110	168 110	9 766	74 808	84 055	(9 247)	-11,0%	168 110
Vote 06 - Local Economic Development		137	17 135	17 135	6 328	9 632	8 568	1 064	12,4%	17 135
Vote 07 -		-	-	-	-	-	-	-	-	-
Vote 08 -		-	-	-	-	-	-	-	-	-
Vote 09 -		-	-	-	-	-	-	-	-	-
Vote 10 -		-	-	-	-	-	-	-	-	-
Vote 11 -		-	-	-	-	-	-	-	-	-
Vote 12 -		-	-	-	-	-	-	-	-	-
Vote 13 -		-	-	-	-	-	-	-	-	-
Vote 14 -		-	-	-	-	-	-	-	-	-
Vote 15 - Other		-	-	-	-	-	-	-	-	-
Total Expenditure by Vote	2	1 395 767	1 386 503	1 386 503	75 394	644 192	691 823	(47 631)	-6,9%	1 386 503
Surplus/ (Deficit) for the year	2	(355 534)	712 175	712 175	96 329	(50 882)	357 516	(408 398)	-114,2%	712 175

1.4.4 Table C4 – Monthly Budget Statement – Financial Statement (revenue & expenditure)

FS203 Ngwathe - Table C4 Monthly Budget Statement - Financial Performance (revenue and expenditure) - M06 December

2025/26 Budget Statement - Financial Performance (Revenue and Expenditure) - 30 December										
Description	Ref	2024/25	Budget Year 2025/26							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
Revenue										
Exchange Revenue										
Service charges - Electricity		269 974	424 305	424 305	25 614	141 641	212 153	(70 511)	-33%	424 305
Service charges - Water		57 363	68 991	68 991	2 887	28 542	34 495	(5 954)	-17%	68 991
Service charges - Waste Water Management		60 314	56 038	56 038	4 954	29 357	28 019	1 338	5%	56 038
Service charges - Waste management		35 303	28 511	28 511	3 475	20 872	14 256	6 616	46%	28 511
Sale of Goods and Rendering of services		1 886	2 127	2 127	152	1 333	1 063	269	25%	2 127
Agency services								-		
Interest								-		
Interest earned from Receivables		101 053	55 807	55 807	5 304	35 581	27 904	7 677	28%	55 807
Interest from Current and Non Current Assets		6 203	7 159	7 159	235	1 272	3 579	(2 307)	-64%	7 159
Dividends		-	-	-	-	-	-	-		-
Rent on Land								-		
Rental from Fixed Assets		353	382	382	30	189	191	(2)	-1%	382
Licence and permits		-	-	-	-	-	-	-		-
Special rating levies								-		
Operational Revenue		385	98	98	18	111	49	62	127%	98
Non-Exchange Revenue								-		
Property rates		108 441	887 483	887 483	9 403	58 111	443 742	(385 631)	-87%	887 483
Surcharges and Taxes								-		
Fines, penalties and forfeits		378	148 590	148 590	27	706	74 295	(73 589)	-99%	148 590
Licence and permits		-	-	-	-	-	-	-		-
Transfers and subsidies - Operational		254 095	296 280	296 280	96 230	219 455	148 140	71 316	48%	296 280
Interest		-	-	-	-	-	-	-		-
Fuel Levy								-		
Operational Revenue		-	-	-	-	-	-	-		-
Gains on disposal of Assets		(62)	-	-	-	-	-	-		-
Other Gains		4 555	-	-	-	-	-	-		-
Discontinued Operations								-		
Total Revenue (excluding capital transfers and contributions)		900 241	1 975 771	1 975 771	148 329	537 170	987 885	(450 715)	-46%	1 975 771

FS203 Ngwathe - Table C4 Monthly Budget Statement - Financial Performance (revenue and expenditure) - M06 December

Description	Ref	2024/25	Budget Year 2025/26							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
Expenditure By Type	-									
Employee related costs		325 974	342 212	342 212	27 273	174 034	171 106	2 928	2%	342 212
Remuneration of councillors		18 347	20 295	20 295	1 493	8 957	10 148	(1 190)	-12%	20 295
Bulk purchases - electricity		359 105	465 959	465 959	5 110	216 508	232 979	(16 471)	-7%	465 959
Inventory consumed		95 391	152 787	149 444	20 387	79 668	75 056	4 612	6%	149 444
Debt impairment		216 123	103 707	103 707	-	-	50 424	(50 424)	-100%	103 707
Depreciation and amortisation		77 157	53 774	53 774	-	20 257	26 887	(6 630)	-25%	53 774
Interest		117 198	69 648	69 648	337	52 871	34 824	18 047	52%	69 648
Contracted services		60 329	60 854	60 854	8 333	38 671	30 534	8 137	27%	60 854
Transfers and subsidies		180	180	180	15	88	90	(2)	-2%	180
Irrecoverable debts written off		-	-	-	-	-	-	-	-	-
Operational costs		97 260	117 089	120 432	12 447	53 136	59 775	(6 638)	-11%	120 432
Losses on Disposal of Assets		28 703	-	-	-	-	-	-	-	-
Other Losses		-	-	-	-	-	-	-	-	-
Total Expenditure		1 395 767	1 386 503	1 386 503	75 394	644 192	691 823	(47 631)	-7%	1 386 503

1.4.5 Table C5 – Monthly Budget Statement – Capital Expenditure (municipal vote, functional classification and funding)

Vote Description	Ref	2024/25	Budget Year 2025/26							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
Multi-Year expenditure appropriation	2									
Vote 01 - Corporate Services		–	4 000	4 000	–	1 408	2 000	(592)	-30%	4 000
Vote 02 - Municipal Manager		–	2 000	2 000	–	95	1 000	(905)	-91%	2 000
Vote 03 - Financial Services		–	–	–	–	–	–	–		–
Vote 04 - Technical Services		42 052	54 375	54 375	8 279	21 115	27 187	(6 073)	-22%	54 375
Vote 05 - Community Services		192	1 000	1 000	–	–	500	(500)	-100%	1 000
Vote 06 - Local Economic Development		–	24 400	24 400	595	1 231	12 200	(10 969)	-90%	24 400
Vote 07 -		–	–	–	–	–	–	–		–
Vote 08 -		–	–	–	–	–	–	–		–
Vote 09 -		–	–	–	–	–	–	–		–
Vote 10 -		–	–	–	–	–	–	–		–
Vote 11 -		–	–	–	–	–	–	–		–
Vote 12 -		–	–	–	–	–	–	–		–
Vote 13 -		–	–	–	–	–	–	–		–
Vote 14 -		–	–	–	–	–	–	–		–
Vote 15 - Other		–	–	–	–	–	–	–		–
Total Capital Multi-year expenditure	4,7	42 244	85 775	85 775	8 874	23 848	42 887	(19 039)	-44%	85 775
Single Year expenditure appropriation	2									
Vote 01 - Corporate Services		4 711	–	–	–	–	–	–		–
Vote 02 - Municipal Manager		–	–	–	–	–	–	–		–
Vote 03 - Financial Services		4 853	–	–	–	–	–	–		–
Vote 04 - Technical Services		85 195	73 371	73 371	10 519	30 363	36 686	(6 322)	-17%	73 371
Vote 05 - Community Services		6 537	12 061	12 061	–	4 350	6 031	(1 681)	-28%	12 061
Vote 06 - Local Economic Development		–	–	–	–	–	–	–		–
Vote 07 -		–	–	–	–	–	–	–		–
Vote 08 -		–	–	–	–	–	–	–		–
Vote 09 -		–	–	–	–	–	–	–		–
Vote 10 -		–	–	–	–	–	–	–		–
Vote 11 -		–	–	–	–	–	–	–		–
Vote 12 -		–	–	–	–	–	–	–		–
Vote 13 -		–	–	–	–	–	–	–		–
Vote 14 -		–	–	–	–	–	–	–		–
Vote 15 - Other		–	–	–	–	–	–	–		–
Total Capital single-year expenditure	4	101 295	85 433	85 433	10 519	34 713	42 716	(8 003)	-19%	85 433
Total Capital Expenditure		143 539	171 207	171 207	19 393	58 561	85 604	(27 043)	-32%	171 207
Capital Expenditure - Functional Classification										
Governance and administration		9 564	6 000	6 000	–	1 503	3 000	(1 497)	-50%	6 000
Executive and council		–	2 000	2 000	–	95	1 000	(905)	-91%	2 000

Vote Description R thousands	Ref	2024/25	Budget Year 2025/26							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
Finance and administration	1	9 564	4 000	4 000	–	1 408	2 000	(592)	-30%	4 000
Internal audit								–		
Community and public safety		6 537	13 061	13 061	–	4 350	6 531	(2 181)	-33%	13 061
Community and social services		6 537	13 061	13 061	–	4 350	6 531	(2 181)	-33%	13 061
Sport and recreation		–	–	–	–	–	–	–		–
Public safety		–	–	–	–	–	–	–		–
Housing		–	–	–	–	–	–	–		–
Health								–		
Economic and environmental services		16 596	37 893	37 893	595	2 401	18 947	(16 546)	-87%	37 893
Planning and development		192	24 400	24 400	595	1 231	12 200	(10 969)	-90%	24 400
Road transport		16 404	13 493	13 493	–	1 170	6 747	(5 577)	-83%	13 493
Environmental protection								–		
Trading services		110 842	114 253	114 253	18 798	50 308	57 126	(6 818)	-12%	114 253
Energy sources		22 926	17 635	17 635	3 082	9 758	8 818	940	11%	17 635
Water management		68 659	78 742	78 742	12 267	36 644	39 371	(2 727)	-7%	78 742
Waste water management		19 257	17 876	17 876	3 450	3 906	8 938	(5 032)	-56%	17 876
Waste management		–	–	–	–	–	–	–		–
Other								–		
Total Capital Expenditure - Functional Classification	3	143 539	171 207	171 207	19 393	58 561	85 604	(27 043)	-32%	171 207
Funded by:	6									
National Government		119 959	122 907	122 907	16 464	50 488	61 454	(10 966)	-18%	122 907
Provincial Government								–		
District Municipality								–		
Transfers and subsidies - capital (monetary allocations) (Nat / Prov Departm Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporatons, Higher Educ Institutions)		1 762	–	–	–	–	–	–		–
Transfers recognised - capital		121 721	122 907	122 907	16 464	50 488	61 454	(10 966)	-18%	122 907
Borrowing	6							–		
Internally generated funds		21 818	48 300	48 300	2 929	8 073	24 150	(16 077)	-67%	48 300
Total Capital Funding		143 539	171 207	171 207	19 393	58 561	85 604	(27 043)	-32%	171 207

1.4.6 Table C6 – Monthly Budget Statement – Financial Position

FS203 Ngwathe - Table C6 Monthly Budget Statement - Financial Position - M06 December

Description	Ref	2024/25	Budget Year 2025/26			
		Audited Outcome	Original Budget	Adjusted Budget	YearTD actual	Full Year Forecast
R thousands	1					
ASSETS						
Current assets						
Cash and cash equivalents		6 068	583 976	583 976	(22 154)	583 976
Trade and other receivables from exchange transactions		219 891	191 110	191 110	276 571	191 110
Receivables from non-exchange transactions		37 582	95 210	95 210	66 161	95 210
Current portion of non-current receivables						
Inventory		2 541	556 346	556 346	2 461	556 346
VAT		341 320	626 374	626 374	397 093	626 374
Other current assets						
Total current assets		607 402	2 053 017	2 053 017	720 132	2 053 017
Non current assets						
Investments						
Investment property		293 909	172 881	172 881	293 909	172 881
Property, plant and equipment		1 698 987	1 624 906	1 624 906	1 737 291	1 624 906
Biological assets						
Living and non-living resources						
Heritage assets						
Intangible assets		(0)	133 202	133 202	(0)	133 202
Trade and other receivables from exchange transactions						
Non-current receivables from non-exchange transactions						
Other non-current assets						
Total non current assets		1 992 896	1 930 989	1 930 989	2 031 200	1 930 989
TOTAL ASSETS		2 600 298	3 984 006	3 984 006	2 751 332	3 984 006
LIABILITIES						
Current liabilities						
Bank overdraft		-	-	-	-	-
Financial liabilities		-	-	-	-	-
Consumer deposits		5 161	5 311	5 311	5 110	5 311
Trade and other payables from exchange transactions		2 994 593	1 978 634	1 978 634	3 215 099	1 978 634
Trade and other payables from non-exchange transactions		5 250	179 197	179 197	7 970	179 197
Provision		204 166	171 814	171 814	204 166	171 814
VAT		21 324	131 262	131 262	(1 528)	131 262
Other current liabilities		-	-	-	-	-
Total current liabilities		3 230 494	2 466 217	2 466 217	3 430 817	2 466 217
Non current liabilities						
Financial liabilities		-	-	-	-	-
Provision		-	-	-	-	-
Long term portion of trade payables		-	-	-	-	-
Other non-current liabilities		-	-	-	-	-
Total non current liabilities		-	-	-	-	-
TOTAL LIABILITIES		3 230 494	2 466 217	2 466 217	3 430 817	2 466 217

NET ASSETS	2	(630 196)	1 517 789	1 517 789	(679 485)	1 517 789
<u>COMMUNITY WEALTH/EQUITY</u>						
Accumulated surplus/(deficit)		(560 980)	805 614	805 614	(679 467)	805 614
Reserves and funds		-	-	-	-	-
Other		-	-	-	-	-
TOTAL COMMUNITY WEALTH/EQUITY	2	(560 980)	805 614	805 614	(679 467)	805 614

1.4.7 Table C7 – Monthly Budget Statement – Cash Flow

FS203 Ngwathe - Table C7 Monthly Budget Statement - Cash Flow - M06 December

Description	Ref	2024/25	Budget Year 2025/26							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
CASH FLOW FROM OPERATING ACTIVITIES										
Receipts										
Property rates		63 590	887 483	887 483	6 055	30 657	443 742	(413 085)	-93%	887 483
Service charges		187 966	577 845	577 845	16 771	96 129	288 922	(192 794)	-67%	577 845
Other revenue		121 039	–	–	13 574	80 063	–	80 063	#DIV/0!	–
Transfers and Subsidies - Operational		252 574	296 280	296 280	96 271	221 397	148 140	73 257	49%	296 280
Transfers and Subsidies - Capital		135 891	122 907	122 907	13 133	56 918	61 454	(4 536)	-7%	122 907
Interest		5 372	64 772	64 772	866	4 427	32 386	(27 959)	-86%	64 772
Dividends		–	–	–	–	–	–	–		–
Payments										
Suppliers and employees		(1 062 704)	(1 161 945)	(1 161 945)	(128 260)	(567 613)	(580 973)	(13 359)	2%	(1 161 945)
Interest		–	(69 648)	(69 648)	–	–	(34 824)	(34 824)	100%	(69 648)
Transfers and Subsidies		–	–	–	–	–	–	–		–
NET CASH FROM/(USED) OPERATING ACTIVITIES		(296 271)	717 694	717 694	18 409	(78 022)	358 847	436 869	122%	717 694
CASH FLOWS FROM INVESTING ACTIVITIES										
Receipts										
Proceeds on disposal of PPE		(62)	–	–	12	79	–	79	#DIV/0!	–
Decrease (increase) in non-current receivables								–		
Decrease (increase) in non-current investments								–		
Payments										
Capital assets		(143 539)	(196 889)	(196 889)	(19 393)	(58 561)	(98 444)	(39 883)	41%	(196 889)
NET CASH FROM/(USED) INVESTING ACTIVITIES		(143 600)	(196 889)	(196 889)	(19 382)	(58 483)	(98 444)	(39 962)	41%	(196 889)
CASH FLOWS FROM FINANCING ACTIVITIES										
Receipts										
Short term loans								–		
Borrowing long term/refinancing		–	–	–	–	–	–	–		–
Increase (decrease) in consumer deposits		–	229	229	–	(54)	115	(168)	-147%	229
Payments										
Repayment of borrowing								–		
NET CASH FROM/(USED) FINANCING ACTIVITIES		–	229	229	–	(54)	115	168	147%	229
NET INCREASE/ (DECREASE) IN CASH HELD		(439 872)	521 035	521 035	(972)	(136 558)	260 518			521 035
Cash/cash equivalents at beginning:		63 001	5 740	5 740	(129 518)	6 068	5 740			6 068
Cash/cash equivalents at month/year end:		(376 871)	526 775	526 775	(130 491)	(130 491)	266 258			527 103

1.4.8 Explanation of material variances on the budget tables

1.4.8.1 Revenue:

(i) Investment Revenue

This revenue item represents interest earned on the municipality's call accounts. For the period under review, there's a variance of 257% between year to date actual and year to date budget which is mainly due to over provision of interest to be realized on cash and cash equivalent.

(ii) Transfers and Subsidies

Capital grants are recognised only when the condition of the grant has been met. The Capital expenditure shows the YTD movement of R58.6 million with the YTD Budget of R85.6 million, thus result to variance of negative R27 million translating to - 32%. The negative variance of -32% is as a result of internal generated funds capital.

The YTD actual capital expenditure (Conditional grants) incurred as at 31 December 2025 amounted to R50.5 million; translates to 68% of capital grants when compared to YTD Budget.

(iii) Other revenue

The YTD actual of other revenue is R110 851 against YTD budget of R48 870; translating to 128%. The upwards variation on operating revenue is due to revenue of sale of land incurred. The sale of land necessitates an adjustment on the budget in February.

1.4.8.2 Operating Expenditure:

(i) Employee related cost and remuneration of Councillors

The municipality budgeted a total amount of R362,5 million for employee related cost (inclusive of councillors) and YTD expenditure incurred amounts to R183 million which resulted in overspending of R1.7 million when compared to YTD Budget of R181 million. The calculated upwards variance for officials' is 2% based on actual YTD of R170 million versus the YDT budgeted amount of R167 million. On the other hand, for councillors the calculated negative variance is -12% based on the actual YTD of R8.9 million versus the YTD budget of R10.1 million. This is due to upper limits projections which will be implemented once it is gazetted.

(ii) Depreciation

Depreciation represents reasonable wear and tear allowance on various assets of the municipality and is non-cash expenditure item, however, if not projected correctly, may result in unauthorised expenditure and therefore result in unwarranted audit findings.

From the budget statements, it is evident that depreciation was provided for the period under review. However, a budget adjustment will still be considered in order to ensure that provision for depreciation is provided is adjusted in order take into account the month of December 2025. The YTD variance of - 25% on depreciation is due to journals that were not processed due to system errors.

(iii) Other materials, contracted services and other operating expenditure

From the presented budget statements, it is evident that there are abnormal variances between other materials, contracted services and other operating expenditure. For contracted services the municipality is sitting at 27% based on the YDT actual of of R38.7 million against the YTD budget of R30.5 million; this is due to more expenditure incurred on legal cost, building and facilities, professional services and catering. Other materials there is a downward variance of 11%.

During 2024/25, a number of misclassifications were identified and will be corrected as part of the adjustment budget. The process is currently still underway to identify and correct transacting misclassifications that might have occurred between 1 July 2025 to current.

One issue that was identified in the mSCOA implementation was that the incorrect funding code were used when doing all previous budgets, and will be corrected going forward.

Part of the long term solutions is provide training to various user departments who are responsible for initiating procurement of requisitions which already contain vote numbers against which a procurement is made, but importantly, measures have already been put in place to strengthen controls and ensuring that requisitions are thoroughly reviewed both at the supply chain unit before procurement is finalised and at the expenditure section before a transaction if finally processed on the financial system.

The current review process of misallocations, which should be completed before the adjustment budget is finalised, will shed a clear light on whether any adjustment is required on various expenditure items, and if so, to what an extent.

1.4.8.3 Financial Position

Most balance sheet items, such as cash, receivables (debtors) and payables etc were not initially correctly budgeted for. However, with the benefit of year to date actual figures, such items will be appropriately adjusted in the adjustment budget; in addition, the above will be in line with final audited 2024/25 Annual Financial Statements.

1.4.8.4 Cash Flow

At the end of December 2025 the report shows the total amount of R32.3 million on call investments and R 438 000 on Primary account, thus result to Cash and cash equivalents of R33.3 million at the end of December 2025.

Most cash flow items as presented has a similar effect as analysed under revenue and expenditure above due to the fact that the statement of financial position is also presented on a cash basis and therefore variances as analysed under revenue and expenditure above, are still applicable in this instance.

Part 2: Supporting Documentation

2.1 Debtors Analysis

FS203 Ngwathe - Supporting Table SC3 Monthly Budget Statement - aged debtors - M06 December

Description		Budget Year 2025/26												
	NT Code	0-30 Days	31-60 Days	61-90 Days	91-120 Days	121-150 Days	151-180 Days	181 DYS-1 Yr	Over 1Yr	Total	Total over 90 days	Actual Bad Debts Written Off against Debtors	Impairment - Bad Debts i.t.o Council Policy	
R thousands														
Debtors Age Analysis By Income Source														
Trade and Other Receivables from Exchange Transactions - Water	1200	7 011	6 705	7 480	11	6 559	6 650	21 551	90 783	146 750	125 554	-	-	
Trade and Other Receivables from Exchange Transactions - Electricity	1300	16 092	8 318	5 789	4 658	4 938	4 205	24 883	109 989	178 870	148 672	-	-	
Receivables from Non-exchange Transactions - Property Rates	1400	8 309	6 104	5 548	13 463	5 095	8 402	25 765	197 448	270 134	250 173	-	-	
Receivables from Exchange Transactions - Waste Water Management	1500	5 536	4 860	4 929	4 639	4 480	4 390	23 739	114 325	166 896	151 572	-	-	
Receivables from Exchange Transactions - Waste Management	1600	3 796	3 294	3 164	3 148	3 143	3 068	14 371	70 021	104 005	93 751	-	-	
Receivables from Exchange Transactions - Property Rental Debtors	1700									-	-	-	-	
Interest on Arrear Debtor Accounts	1810	5 711	5 430	5 385	9 484	8 613	8 188	45 375	211 060	299 246	282 720	-	-	
Recoverable unauthorised, irregular, fruitless and wasteful expenditure	1820									-	-	-	-	
Other	1900	41	78	35	34	32	34	178	1 525	1 957	1 802	-	-	
Total By Income Source	2000	46 496	34 788	32 330	35 435	32 860	34 936	155 862	795 151	1 167 859	1 054 245	-	-	
2024/25 - totals only										-	-			
Debtors Age Analysis By Customer Group														
Organs of State	2200	5 477	6 300	5 387	5 632	5 754	8 546	28 071	169 067	234 234	217 070	-	-	
Commercial	2300	20 183	10 927	9 218	10 584	6 597	6 153	41 052	238 042	342 756	302 428	-	-	
Households	2400	20 829	17 514	17 719	29 815	20 502	20 232	86 703	387 891	601 205	545 142	-	-	
Other	2500	8	47	5	5	6	6	37	151	266	206	-	-	
Total By Customer Group	2600	46 496	34 788	32 330	46 037	32 860	34 936	155 862	795 151	1 178 460	1 064 846	-	-	

2.2 Creditors Analysis

FS203 Ngwathe - Supporting Table SC4 Monthly Budget Statement - aged creditors - M06 December

Description		NT Code	Budget Year 2025/26								Prior year totals for chart (same period)	
			0 - 30 Days	31 - 60 Days	61 - 90 Days	91 - 120 Days	121 - 150 Days	151 - 180 Days	181 Days - 1 Year	Over 1 Year		Total
R thousands												
Creditors Age Analysis By Customer Type												
Bulk Electricity	0100	47 417	6	44 780	46 739	269	-	-	2 748 201	2 887 412		
Bulk Water	0200	5 123	4 945	5 371	4 596	-	-	-	156 859	176 894		
PAYE deductions	0300	5 521	-	-	-	(0)	-	-	-	5 521		
VAT (output less input)	0400									-		
Pensions / Retirement deductions	0500	3 813	-	-	-	-	-	-	-	3 813		
Loan repayments	0600									-		
Trade Creditors	0700	24 708	5 051	2 317	3 866	1 970	4 629	17 020	65	59 627		
Auditor General	0800	878	4 792	352	-	-	-	-	-	6 022		
Other	0900									-		
Medical Aid deductions	0950	2 791	-	-	-	-	-	-	-	2 791		
Total By Customer Type	1000	90 252	14 795	52 820	55 201	2 239	4 629	17 020	2 905 125	3 142 081	-	

2.3 Investment Portfolio Analysis

DC20 Ngwathe Local Municipality - Supporting Table SC5 Monthly Budget Statement - investment portfolio - Mid-Year Assessment															
Investments by maturity Name of institution & Investment ID R thousands	Ref	Period of Investment		Type of Investment	Capital Guarantee (Yes/ No)	Variable or Fixed Interest rate	Interest Rate *	Commission Paid (Rands)	Commission Recipient	Expiry date of Investment	Opening balance	Interest to be realised	Partial / Premature Withdrawal (4)	Investment Top Up	Closing Balance
		Yrs	Months												
Municipality															
NEDBANK 7288009165/17		31 Days		Short-Term Deposit	Yes	Fixed	3				12 807	32			12 839
NEDBANK 7288009165/17		31 Days		Short-Term Deposit	Yes	Fixed	0				-				-
ABSA 2067390363		60 Days		Short-Term Deposit	Yes	Fixed	3,92				13 607				13 607
ABSA 2068681892		60 Days		Short-Term Deposit	Yes	Fixed	3,92				9 612				9 612
ABSA 2068681892		60 Days		Short-Term Deposit	Yes	Fixed	3,92				17 197	93			17 291
STANDARD 728670534/008		60 Days		Short-Term Deposit	Yes	Fixed	0				-				-
STANDARD 728670534/008		60 Days		Short-Term Deposit	Yes	Fixed	4,63				13 018				13 018
STANDARD 728670534/006		90 Days		Short-Term Deposit	Yes	Fixed	0				14 461	109			14 570
STANDARD 728670534/010		60 Days		Short-Term Deposit	Yes	Fixed	4,55				-				-
STANDARD 728670534/010		60 Days		Short-Term Deposit	Yes	Fixed	4,6				-				-
Municipality sub-total Entities											80 701	234	-	-	80 935
Entities sub-total											-		-	-	-
TOTAL INVESTMENTS AND INTEREST		2									80 701		-	-	80 935

2.4 Allocations and grants receipts and expenditure

FS203 Ngwathe - Supporting Table SC6 Monthly Budget Statement - transfers and grant receipts - M06 December

Description R thousands	Ref	Budget Year 2025/26						
		2024/25 Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance
RECEIPTS:								
Operating Transfers and Grants	1,2	253 536	296 280	296 280	96 230	219 455	148 140	71 316
National Government:								
Energy Efficiency and Demand Side Management Grant		961	-	-	-	-	-	-
Equitable Share		248 094	288 814	288 814	96 271	216 610	144 407	72 203
Expanded Public Works Programme Integrated Grant		1 480	2 553	2 553	-	985	1 277	(291)
Local Government Financial Management Grant		3 000	3 000	3 000	(42)	1 860	1 500	360
Municipal Disaster Relief Grant		-	-	-	-	-	-	-
Municipal Infrastructure Grant		-	1 913	1 913	-	-	956	(956)
Other transfers and grants [insert description]		-	-	-	-	-	-	-
Provincial Government:								
Infrastructure Grant		-	-	-	-	-	-	-
Other transfers and grants [insert description]		-	-	-	-	-	-	-
District Municipality:								
[insert description]		-	-	-	-	-	-	-
Other grant providers:								
Local Government Water and Related Service SETA		559	-	-	-	-	-	-
Local Government Water and Related Service SETA		559	-	-	-	-	-	-
Total Operating Transfers and Grants	5	254 095	296 280	296 280	96 230	219 455	148 140	71 316
Capital Transfers and Grants								
National Government:								
Provincial Government:								
[insert description]		-	-	-	-	-	-	-
District Municipality:								
[insert description]		-	-	-	-	-	-	-
Other grant providers:								
[insert description]		-	-	-	-	-	-	-
Total Capital Transfers and Grants	5	-	-	-	-	-	-	-
TOTAL RECEIPTS OF TRANSFERS & GRANTS	5	254 095	296 280	296 280	96 230	219 455	148 140	71 316
								48,1%
								296 280

Description	Ref	2024/25	Budget Year 2025/26							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
EXPENDITURE										
<u>Operating expenditure of Transfers and Grants</u>										
National Government:		233 453	266 830	266 778	16 154	114 638	133 395	(18 757)	-14,1%	266 778
Energy Efficiency and Demand Side Management Grant/Equitable Share		-	-	-	-	-	-	-	-	-
Expanded Public Works Programme Integrated Grant		229 547	259 174	259 122	15 936	111 586	129 567	(17 981)	-13,9%	259 122
Local Government Financial Management Grant		1 995	2 553	2 553	189	676	1 277	(601)	-47,0%	2 553
Municipal Disaster Relief Grant		1 622	3 190	3 190	1	1 817	1 595	222	13,9%	3 190
Municipal Infrastructure Grant		-	-	-	-	-	-	-	-	-
Provincial Government:		288	1 913	1 913	28	559	956	(397)	-41,6%	1 913
Infrastructure Grant		-	-	-	-	-	-	-	-	-
District Municipality:		-	-	-	-	-	-	-	-	-
Other grant providers:		-	-	-	-	-	-	-	-	-
Total operating expenditure of Transfers and Grants:		233 453	266 830	266 778	16 154	114 638	133 395	(18 757)	-14,1%	266 778
<u>Capital expenditure of Transfers and Grants</u>										
National Government:		119 959	122 907	122 907	16 464	50 488	61 454	(10 966)	-17,8%	122 907
Integrated National Electrification Programme Grant		14 798	11 135	11 135	748	5 739	5 568	171	3,1%	11 135
Local Government Financial Management Grant		-	-	-	-	-	-	-	-	-
Municipal Infrastructure Grant		37 973	36 339	36 339	5 051	15 413	18 170	(2 757)	-15,2%	36 339
Regional Bulk Infrastructure Grant		59 498	60 000	60 000	9 158	23 961	30 000	(6 039)	-20,1%	60 000
Water Services Infrastructure Grant		7 690	15 433	15 433	1 508	5 376	7 717	(2 341)	-30,3%	15 433
Provincial Government:		-	-	-	-	-	-	-	-	-
District Municipality:		-	-	-	-	-	-	-	-	-
Other grant providers:		1 762	-	-	-	-	-	-	-	-
Development Bank of South Africa		-	-	-	-	-	-	-	-	-
Discount Benefit Scheme (Housing)		1 762	-	-	-	-	-	-	-	-
Total capital expenditure of Transfers and Grants		121 721	122 907	122 907	16 464	50 488	61 454	(10 966)	-17,8%	122 907
TOTAL EXPENDITURE OF TRANSFERS AND GRANTS		355 174	389 737	389 686	32 618	165 126	194 848	(29 722)	-15,3%	389 686

2.6 Councillor Allowances and Employee Benefits

FS203 Ngwathe - Supporting Table SC8 Monthly Budget Statement - councillor and staff benefits - M06 December

Summary of Employee and Councillor remuneration		Ref	Budget Year 2025/26									
			2024/25	Original Budget		Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands			A	B	C							
Councillors (Political Office Bearers plus Other)	1											D
			12 241	13 843	13 843	952	5 714	6 922	(1 208)	-17%	13 843	
			-	178	178	9	55	89	(34)	-38%	178	
			-	-	-	-	-	-	-	-	-	
			174	227	227	21	125	113	12	10%	227	
			1 684	1 754	1 754	140	843	877	(34)	-4%	1 754	
			-	-	-	-	-	-	-	-	-	
			4 249	4 293	4 293	370	2 220	2 146	74	3%	4 293	
			18 347	20 295	20 295	1 493	8 957	10 148	(1 190)	-12%	20 295	
		4		10,6%	10,6%						10,6%	
	Senior Managers of the Municipality	3										
				122	6 298	6 298	404	2 408	3 149	(741)	-24%	6 298
				0	1 295	1 295	0	2	648	(646)	-100%	1 295
			(2 381)	28	28	-	-	14	(14)	-100%	28	
			-	-	-	-	-	-	-	-	-	
			-	-	-	-	-	-	-	-	-	
			-	-	-	-	-	-	-	-	-	
			77	1 181	1 181	258	1 545	591	954	162%	1 181	
			-	-	-	-	-	-	-	-	-	
			-	-	-	-	-	-	-	-	-	
			-	-	-	-	-	-	-	-	-	
			-	-	-	-	-	-	-	-	-	
2												
4												
			(2 181)	8 803	8 803	662	3 955	4 401	(447)	-10%	8 803	
			-503,7%	-503,7%							-503,7%	
Sub Total - Senior Managers of Municipality												
% increase												

Ngwathe Local Municipality



Other Municipal Staff	Basic Salaries and Wages	201 594	214 649	15 874	106 940	107 324	(384)	0%	214 649
	Pension and UIF Contributions	32 126	33 683	3 016	18 047	16 842	1 205	7%	33 683
	Medical Aid Contributions	16 776	16 831	1 483	9 006	8 415	590	7%	16 831
	Overtime	36 236	28 026	3 007	17 605	14 013	3 591	26%	28 026
	Performance Bonus	15 038	15 798	1 389	7 937	7 899	38	0%	15 798
	Motor Vehicle Allowance	7 763	7 170	640	3 776	3 585	191	5%	7 170
	Cellphone Allowance								
	Housing Allowances	731	763	55	328	381	(54)	-14%	763
	Other benefits and allowances	12 836	12 566	977	5 387	6 283	(895)	-14%	12 566
	Payments in lieu of leave	5 057	3 894	168	1 055	1 947	(892)	-46%	3 894
2	Long service awards	-	31	-	-	15	(15)	-100%	31
	Post-retirement benefit obligations								
	Entertainment								
	Scarcity								
	Acting and post related allowance								
	In kind benefits								
	Sub Total - Other Municipal Staff	328 155	333 409	26 611	170 080	166 705	3 375	2%	333 409
	% increase		1,6%						1,6%
	Total Parent Municipality	344 321	362 506	28 765	182 992	181 254	1 738	1%	362 506
	Unpaid salary, allowances & benefits in arrears:		5,3%						5,3%
Board Members of Entities	Basic Salaries and Wages								
	Pension and UIF Contributions								
	Medical Aid Contributions								
	Overtime								
	Performance Bonus								
	Motor Vehicle Allowance								
	Cellphone Allowance								
	Housing Allowances								
	Other benefits and allowances								
	Board Fees								
5	Payments in lieu of leave								
	Long service awards								
	Post-retirement benefit obligations								
	Entertainment								
	Scarcity								
	Acting and post related allowance								
	In kind benefits								
	Sub Total - Executive members Board	-	-	-	-	-	-		-
	% increase								

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TOTAL MANAGERS AND STAFF			325 974	342 212	342 212	342 212	174 034	171 106	2 928	2%	342 212
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Part 3: Material variances to the service delivery and budget implementation plan

3.1 Performance Management System

Performance Management is prescribed in Chapter 6 of the Local Government: Municipal Systems Act No.32 of 2000 and the Local Government: Municipal Planning and Performance Management Regulations. 796 of August 2001.

Section 7 (1) of the aforementioned regulations state that "A municipality's performance management system must entail a framework that describes and represent how the municipality's cycle and processes of performance planning, monitoring, measurement, review, reporting and improvement will be conducted, organised and managed including determining the responsibilities of the different role players". This framework, *inter alia* reflects the linkage between Integrated Development Plan (IDP), Annual Budget, Service Delivery and Budget Implementation Plan (SDBIP) and Individual and Service Provider Performance.

3.2 Implementation of Performance Management System

Performance of the municipality is evaluated by means of a municipal score card (Top Layer Service Delivery and Budget Implementation Plan (SDBIP) at organisational level and through Departmental Service Delivery and Budget Implementation Plan (SDBIP) at Departmental level.

The SDBIP is a plan that converts the IDP and Annual Budget into measurable criteria on how, where and when the strategies, objectives and normal business process of the municipality is implemented. It also allocates responsibility to a department to deliver the service in terms of the approved IDP and Annual Budget. Both SDBIP was prepared and the top layer SDBIP was approved by the Executive Mayor on the 19 June 2025.

3.3 Performance Analysis

The SDBIP was distributed to the Municipal Manager and all Heads of Departments (Directors) together with a generic reporting tool aligned to the SDBIP for usage during all reporting interval as required in terms of the Ngwathe Local Municipality PMS Policy Framework. All departments are required to update on the reporting tool their actual performance against key performance indicators and targets for the quarter under review.

The actual results against monthly, quarterly, mid-year and annual targets are discussed quarterly during the management meetings to determine early warning indicators and discuss possible corrective measures if needed. After the report has been discussed at the management meeting with inputs and comments of

the Internal Audit the final report is submitted to the Audit Committee, MPAC, MAYCO and Council for review and oversight. The next section of the report focuses on mid-year analysis which was performed on the top layer SDBIP and the departmental SDBIP for the period ending 31 December 2025:

3.3.1. Analysis of Top-Layer 2025-26 SDBIP

This performance summary is based on the **68 performance indicators and its corresponding targets** in the Top Layer SDBIP that were due for reporting at the end of the quarter under review i.e. Quarter Two (2) of 2025-26. The performance was recorded as follows:

- A total target of **46 performance indicators and its corresponding targets** were achieved (from the **68 performance indicators and targets** due for reporting at the end of second quarter) This accounts for **67.6%** target achievement while **15 performance indicators and its corresponding target** were not achieved, translating to **22%** negative variance. **8 performance indicators and its corresponding targets are partially achieved translating to 11%.**

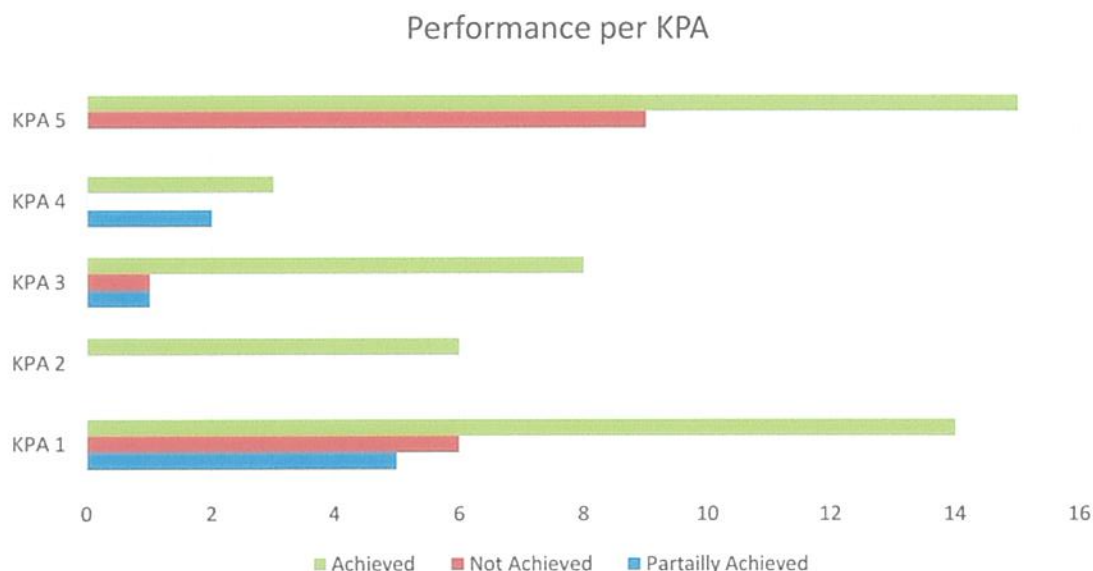
It should be noted that the aforementioned SDBIP information was internally audited as such no additional processes and timeframes will be required which are beyond the legislated period for reporting and therefore are accommodated at this stage of performance reporting.

The table below summarises the performance per Key Performance Area (KPA) for the period under review.

Table 1: Statistical Summary of Q2 performance per KPA

Assessment Criteria	KPA 1: Basic Service Delivery and Infrastructure Development	KPA 2 Local Economic Development and Tourism	KPA 3: Municipal Transformation and Organisational Development	KPA 4: Financial Management and Viability	KPA 5: Good Governance and Public Participation	Total
Total number of targets	32	14	17	15	56	134
Total number of targets not applicable	8	7	8	10	33	66
Total number of targets applicable	24	7	9	5	23	68
Total number of targets achieved	14	6	8	3	15	46
Total number of targets not achieved	6	0	1	0	8	15
Total number of targets partially achieved	5	0	1	2	0	8

Graph 1: Graphic illustration quarter two (2) performance per KPA



3.3.2. Analysis of Departmental 2025-26 SDBIP

The approved departmental SDBIP is made up of **135 performance indicators and targets**. The municipality PMS Unit is therefore responsible for the planning, monitoring and preparation of performance reports detailing the progression of indicators in achieving their stipulated target as required by legislation.

The performance summary is based on the **70 performance indicators and its corresponding targets** in the departmental SDBIP that were due for reporting at the end of the quarter under review. The performance was recorded as follows:

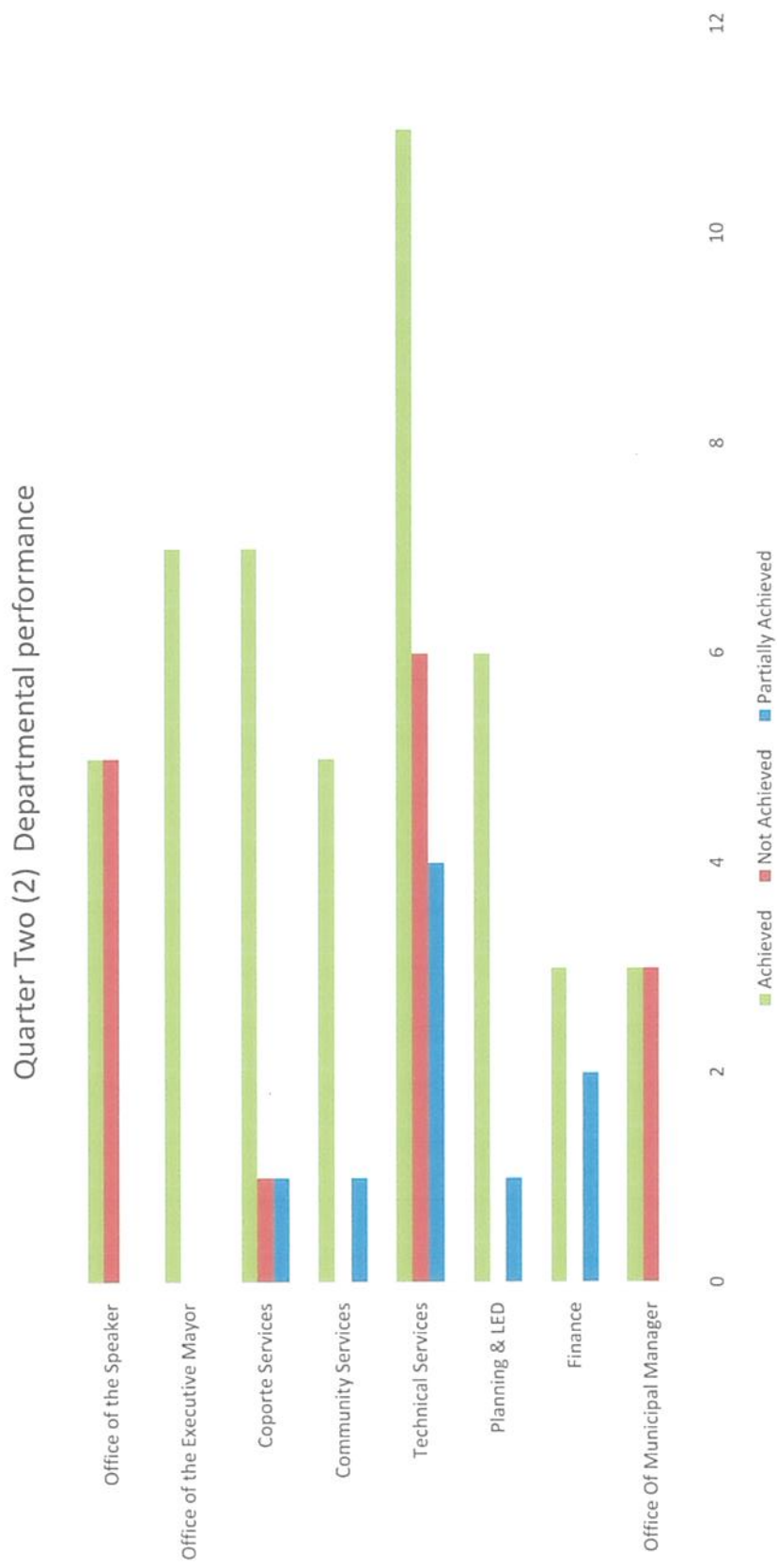
- A total target of **47 performance indicators and its corresponding targets** were achieved (from the **70 performance indicators and targets** due for reporting at the end of second quarter) This accounts for **67.1%** target achievement while **15 performance indicators and its corresponding targets** were not achieved, translating to **21.4%** negative variance. **9 performance indicators and its corresponding targets** are partially achieved translating to **12.8%**.

The table below summarises the individual performance per departments for the quarter under review:

Table 2: Statistical summary of quarter two (2) performance per department

	Department	Q1 Percentage target achievement per Department	Total Number of Targets for 2025-26 FY	Targets not due for reporting at the end of (Q2)	Targets due for reporting at the end of (Q2)	Targets Achieved (Q2)	Targets not Achieved (Q2)	Target partially Achieved (Q2)	Percentage target achievement per Department (Q2)
1	Office of the Municipal Manager	60%	19	13	6	3	3	0	50%
2	Budget and Treasury (Finance)	85.7%	15	10	5	3	0	2	60%
3	Planning and Local Economic Development	62.5%	15	7	8	6	0	1	75%
4	Technical Services	22.7%	25	5	20	11	6	4	50%
5	Community Services	66.6%	9	1	6	5	0	1	83.3%
6	Corporate Support Service	70%	17	9	8	7	1	1	87.7%
7	Office of the Executive Mayor	83.3%	21	14	7	7	0	0	100%
8	Office of the Speaker	66.6%	16	6	10	5	5	0	50%
9	TOTAL	56.4%	135	65	70	47	15	9	67.1%

Graph 2: Graphic illustration Quarter Two (2) performance per department



KPA 1: Basic Service Delivery and Infrastructure Development	
Strategic Objectives and Performance Indicators	

For the Period 1 July 2025 – 30 June 2026														
IDP Strategic Objectives	SO ID	Key Performance Indicator (KPI)	KPI ID/Ref. No.	KPI Owner	Unit of measure	Baseline	Annual Target	Quarter 2 Targets	Quarter 2 Actual Performance	Verification by PMS Unit	Assurance by internal audit	Reason for under-performance	Proposed corrective measure	Source of evidence (as per TID)
To ensure sustainable provision of electricity.	2	571 of new household electricity connections completed by 30 June 2026	KPI01	Dir: TS	Number of New household electricity connections completed by 30 June 2026	799 of new household electricity connections completed by 30 June 2025	571 of new household electricity connections completed by 30 June 2026	N/A	Achieved: Although the KPI was not due for reporting, The site has been established and digging and planting of poles has commenced for the Quarter under review	The following have been provided: Request for proposal for appointment of contractor for construction of the electrification of various township dated 11 September 2025; 2025/26 Electrification programme report dated 25 December 2025; and project dashboard report indicating site establishment	1. Target is Achieved 2. We take note of the progress report.	N/A	N/A	INEP Reports
To ensure sustainable provision of electricity.	2	20% Reduction in electricity distribution losses by 30 June 2026	KPI02	Dir: TS	% (percentage) Reduction in electricity distribution losses by 30 June 2026	60% Reduction in electricity distribution losses by 30 June 2025.	20% Reduction in electricity distribution losses by 30 June 2026	5% Reduction in electricity distribution losses by 31 December 2025	Achieved: 5% reduction in electricity distribution losses by 31 December 2025	Signed electricity distribution analysis report and Eskom Tax invoice have been provided	1. Target is Achieved	N/A	N/A	Signed Electricity Distribution Analysis Report

KPA 1: Basic Service Delivery and Infrastructure Development										
Strategic Objectives and Performance Indicators										
For the Period 1 July 2025 – 30 June 2026										
IDP Strategic Objectives	SO ID	Key Performance Indicator (KPI)	KPI ID/Ref. No.	KPI Owner	Unit of measure	Baseline	Annual Target	Quarter 2 Targets	Quarter 2 Actual Performance	Verification by PMS Unit
To ensure the provision of trafficable roads and storm-water infrastructure.	4	6 000 potholes patched by 30 June 2026	KPI03	Dir: TS	Number of potholes patched by 30 June 2025	40 000 m² of potholes patched by 30 June 2025	6 000 potholes patched by 30 June 2026	1 500 potholes patched by 31 December 2025	Achieved. 1679 m² potholes patched by 31 December 2025	Signed Internal Roads Maintenance Reports dated October-December 2025
									1. Target is Achieved	Reason for under-performance: N/A
										Proposed corrective measure: To speed up the procurement on tools and material. The tender to Appoint a panel for equipment's and material was cancelled and will be re-advertised and finalised by 30 March 2026
										Source of evidence (as per TID): Signed Internal Roads Maintenance Reports
To ensure the provision of trafficable roads and storm-water infrastructure.	4	60 storm water drainages cleaned / maintained by 30 June 2026	KPI 04	Dir: TS	Number of storm water drainages cleaned / maintained by 30 June 2026	1.8 Kms of storm water drainages built, rehabilitated, or replaced by 30 June 2024	60 storm water drainages cleaned / maintained by 30 June 2026	20 storm water drainages cleaned / maintained by 31 December 2025	Achieved. 840 km of storm water drainages cleaned and maintained for the Quarter under review	Signed Roads and Storm water systems maintenance report has been provided
									1. Target is Achieved 2. Techniques for measuring and setting goals need to be improved (e.g. 20 storm water drainages against 840 km).	Reason for under-performance: N/A
										Proposed corrective measure: To speed up the procurement on tools and material. The tender to Appoint a panel for equipment's and material was cancelled and will be re-advertised and finalised by 30 March 2026
										Source of evidence (as per TID): Signed Roads and Storm water systems maintenance reports

KPA 1: Basic Service Delivery and Infrastructure Development														
Strategic Objectives and Performance Indicators														
For the Period 1 July 2025 – 30 June 2026														
IDP Strategic Objectives	SO ID	Key Performance Indicator (KPI)	KPI ID/Ref. No.	KPI Owner	Unit of measure	Baseline	Annual Target	Quarter 2 Targets	Quarter 2 Actual Performance	Verification by PMS Unit	Assurance by Internal audit	Reason for under-performance	Proposed corrective measure	Source of evidence (as per TID)
To ensure the provision of sustainable sanitation to the community.	3	1 (One) Credible Sanitation Master Plan reviewed by 30 June 2026	KPI05	Dir: TS	Number of Credible Sanitation Master Plan reviewed by 30 June 2026	N/A	1 (One) Credible Sanitation Master Plan reviewed by 30 June 2026	N/A	N/A	N/A	N/A	N/A	N/A	Developed Sanitation Master Plan
To ensure the provision of trafficable roads and storm-water infrastructure.	4	50% Construction of level bridge in Phiritona (Ward 1) by 30 June 2026	KPI06	Dir: TS	% Construction of level bridge in Phiritona (Ward 1) by 30 June 2026	New KPI	50% Construction of level bridge in Phiritona (Ward 1) by 30 June 2026	10% Construction of level bridge in Phiritona (Ward 1) – (Appointment of Contractor) by 31 December 2025	Not Achieved: 0% Construction of level bridge in Phiritona design report was not Completed by 30 December 2025.	Progress report has been provided.	1. Target is not Achieved	The project is on hold. NLM is awaiting approval by Cogta for additional budget funding	Cogta to approve budget maintenance by Cogta approximately by 30 March 2026	MIG Reports
To ensure the provision of trafficable roads and storm-water infrastructure.	4	100% Construction of 2km paved access road and storm water in Mokwallo by 30 June 2026	KPI07	Dir: TS	% Construction of 2km paved access road and storm water in Mokwallo by 30 June 2026	New KPI	100% Construction of 2km paved access road and storm water in Mokwallo by 30 June 2026	N/A	N/A	N/A	N/A	N/A	N/A	MIG Reports

KPA 1: Basic Service Delivery and Infrastructure Development														
Strategic Objectives and Performance Indicators														
For the Period 1 July 2025 – 30 June 2026														
IDP Strategic Objectives	SO ID	Key Performance Indicator (KPI)	KPI ID/Ref. No.	KPI Owner	Unit of measure	Baseline	Annual Target	Quarter 2 Targets	Quarter 2 Actual Performance	Verification by PMS Unit	Assurance by Internal audit	Reason for under-performance	Proposed corrective measure	Source of evidence (as per TID)
To ensure sustainable provision of safe, reliable and quality water to the community.	1	100% Completion of Refurbishment of old Parys Water Treatment Works (COVID 19) in Parys by 30 June 2026	KPI08	Dir: TS	% Completion of Refurbishment of old Parys Water Treatment Works (COVID 19) in Parys by 30 June 2026	New KPI	100% Completion of Refurbishment of old Parys Water Treatment Works (COVID 19) in Parys by 30 June 2026	35% Completion of Refurbishment of old Parys Water Treatment Works (COVID 19) in Parys by 31 December 2025	Achieved: 37% Completion of Refurbishment of old Parys Water Treatment Works (COVID 19) in Parys by 31 December 2025	RBIG Certificate of Expenditures	1. Target is Achieved	N/A	N/A	MIG and RBIG Reports
To ensure the provision of trafficable roads and storm-water infrastructure.	4	50% Completion of Construction of pedestrian bridge in Phirtona by 30 June 2026	KPI09	Dir: TS	% Completion of Construction of pedestrian bridge in Phirtona by 30 June 2026	New KPI	50% Completion of Construction of pedestrian bridge in Phirtona by 30 June 2026	Appointment of Contractor for construction of pedestrian bridge in Phirtona completed by 31 December 2025	Not Achieved: No approved Design Report for construction of pedestrian bridge in Phirtona completed by 31 December 2025	Progress report has been provided.	1. Target is not Achieved	The project is on hold. NLM is awaiting approval by Cogta for additional budget funding	Cogta to approve budget maintenance by Cogta approximately by 30 March 2026	MIG Reports
To ensure sustainable provision of safe, reliable and quality water to the community.	1	100% Completion of Replacement of 15km water asbestos pipe in Parys by 30 September 2025.	KPI10	Dir: TS	% Completion of Replacement of 15km water asbestos pipe in Parys by 30 September 2025.	New KPI	100% Completion of Replacement of 15km water asbestos pipe in Parys by 30 September 2025.	N/A	N/A	N/A	N/A	N/A	N/A	MIG and RBIG Reports

KPA 1: Basic Service Delivery and Infrastructure Development														
Strategic Objectives and Performance Indicators														
For the Period 1 July 2025 – 30 June 2026														
IDP Strategic Objectives	SO ID	Key Performance Indicator (KPI)	KPI ID/Ref. No.	KPI Owner	Unit of measure	Baseline	Annual Target	Quarter 2 Targets	Quarter 2 Actual Performance	Verification by PMS Unit	Assurance by Internal audit	Reason for under-performance	Proposed corrective measure	Source of evidence (as per TID)
To ensure provision of social services to communities.	5	50% Completion of Refurbishment of Mosepedi hall in Tumahole for sporting purposes by 30 June 2026 (Phase 1)	KPI11	Dir. TS	% Completion of Refurbishment of Mosepedi hall in Tumahole for sporting purposes by 30 June 2026 (Phase 1)	1 (one) Hall and facilities (i.e Mosepedi hall) upgraded by 30 June 2025	50% Completion of Refurbishment of Mosepedi hall in Tumahole for sporting purposes (Phase 1) by 30 June 2026	Appointment of contractor for refurbishment of Mosepedi hall in Tumahole for sporting purposes in December 2025 (Phase 1)	Achieved. 50% Completion of Refurbishment of Mosepedi hall in Tumahole for sporting purposes (Phase 1) by 31 December 2025	Appointment letters have been provided dated 09 May 2025.	1. Target is Achieved	N/A	N/A	MIG Reports
To ensure the provision of sustainable sanitation to the community.	3	100% Completion of 3km Waterborne Sanitation network in Phirtona/Heilbron by 31 December 2025	KPI2	Dir. TS	% Completion of 3km Waterborne Sanitation network in Phirtona/Heilbron by 31 December 2025	New KPI	100% Completion of 3km Waterborne Sanitation network in Phirtona/Heilbron by 31 December 2025	100% Completion of 3km Waterborne Sanitation network in Phirtona/Heilbron by 31 December 2025	Partially Achieved. 70% Completion of 3km Waterborne Sanitation network in Phirtona/Heilbron by 31 December 2025.	Appeal letters have been provided	1. Target is Partially Achieved	NLM appealed on the Destea fine, requesting it be reduced and reduction fine was granted by Office of the MEC on the 24 November 2025.	NLM accepted the reduction fine and payment was effected by 15 December 2025. The remaining works will resume and be completed by 30 June 2026. Due to the delay of the administration fine of DESTEA	MIG and WSIG Reports

KPA 1: Basic Service Delivery and Infrastructure Development										
Strategic Objectives and Performance Indicators						For the Period 1 July 2025 – 30 June 2026				
IDP Strategic Objectives	SO ID	Key Performance Indicator (KPI)	KPI ID/Ref. No.	KPI Owner	Unit of measure	Baseline	Annual Target	Quarter 2 Targets	Quarter 2 Actual Performance	Verification by PMS Unit
To ensure the provision of trafficable roads and storm-water infrastructure.	4	35% Completion of 1.5km paved road and storm water in Tumahole by 30 June 2026.	KPI13	Dir: TS	% Completion of Construction of 1.5km paved road and storm water in Tumahole by 30 June 2026.	New KPI	35% Completion of Construction of 1.5km paved road and storm water in Tumahole by 30 June 2026	Appointment of contractors for Construction of 1.5km paved road and storm water in Tumahole completed by 30 September 2025.	Not Achieved. No Contractor appointed for Construction of 1.5km paved road and storm water in Tumahole by 31 December 2025.	Appointment of contracts have not been provided
									1. Target is not Achieved	The scope was revised to include the parking base.
										Appointment of a Contractor will be finalised by 30 March 2026
										MIG Reports
To ensure provision of social services to communities.	5	100% Provision of one (1) Specialized Vehicle (Compaction Truck) in Mokwallo / Vrededorf by 30 September 2025	KPI14	Dir: TS	Provision of one (1) Specialized Vehicle (Compaction Truck) in Mokwallo / Vrededorf by 30 September 2025	New KPI	100% Provision of one (1) Specialized Vehicle (Compaction Truck) in Mokwallo / Vrededorf by 30 September 2025	N/A	N/A	N/A
										MIG Reports
To ensure sustainable provision of safe, reliable and quality water to the community.	1	40% Completion of Upgrading of Water Treatment Works in Vrededorf by 30 June 2026	KPI15	Dir: TS	% Completion of Upgrading of Water Treatment Works in Vrededorf by 30 June 2026	New KPI	40% Completion of Upgrading of Water Treatment Works in Vrededorf by 30 June 2026	10% Completion of Upgrading of Water Treatment Works in Vrededorf by 31 December 2025	Achieved. 11% Completion of Upgrading of Water Treatment Works in Vrededorf by 31 December 2025	The following have been provided: MIG certificate of expenditure and revenue; and Progress report No 02 dated November 2025 indicating 11% work done.
										1. Target is Achieved.
										2. Management should also file copy of (a) Grant Bank statement to support expenditure certificate
										WSIG Reports

KPA 1: Basic Service Delivery and Infrastructure Development										
Strategic Objectives and Performance Indicators										
For the Period 1 July 2025 – 30 June 2026										
IDP Strategic Objectives	SO ID	Key Performance Indicator (KPI)	KPI ID/Ref. No.	KPI Owner	Unit of measure	Baseline	Annual Target	Quarter 2 Targets	Quarter 2 Actual Performance	Verification by PMS Unit
To ensure the provision of sustainable sanitation to the community.	3	100% Completion of Replacement of R59 Sewer line in Tumahole by 30 June 2026 (Schedule 6B)	KPI16	Dir: TS	% Completion of Replacement of R59 Sewer line in Tumahole by 30 June 2026 (Schedule 6B)	New KPI	100% Completion of Replacement of R59 Sewer line in Tumahole by 30 June 2026 (Schedule 6B)	Appointment of Service Provider for Replacement of R59 Sewer line in Tumahole completed by 31 December 2025 (Schedule 6B)	Achieved. Appointment of Service Provider and the for Replacement of R59 Sewer line in Tumahole completed by 31 December 2025 (Schedule 6B)	Appointment of contracts have not been provided
									1. Target is Achieved. 2. Management should file a copy of (a) the service provider's acceptance letter for the work that will be done.	N/A
									MISA and Cogta to implement the project (Schedule 6B)	MIG Reports
To ensure the provision of sustainable sanitation to the community.	3	50% Completion of Upgrading of existing Outfall sewer line in Mokwallo by 30 June 2026 (Schedule 6B)	KPI17	Dir: TS	% Completion of Upgrading of existing Outfall sewer line in Mokwallo by 30 June 2026 (Schedule 6B)	New KPI	50% Completion of Upgrading of existing Outfall sewer line in Mokwallo by 30 June 2026 (Schedule 6B)	Appointment of Contractors for upgrading of existing Outfall sewer line in Mokwallo completed by 31 December 2025	Achieved. Appointment of Contractors for upgrading of existing Outfall sewer line in Mokwallo completed by 31 December 2025	Appointment of contracts have been provided
									1. Target is Achieved. 2. (a) Management should file both copy of appointment letter, and (b) the service provider's acceptance letter for the work that will be done.	N/A
									MISA and Cogta to implement the project (Schedule 6B)	MIG Reports

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KPA 1: Basic Service Delivery and Infrastructure Development														
Strategic Objectives and Performance Indicators														
For the Period 1 July 2025 – 30 June 2026														
IDP Strategic Objectives	SO ID	Key Performance Indicator (KPI)	KPI ID/Ref. No.	KPI Owner	Unit of measure	Baseline	Annual Target	Quarter 2 Targets	Quarter 2 Actual Performance	Verification by PMS Unit	Assurance by Internal audit	Reason for under-performance	Proposed corrective measure	Source of evidence (as per TID)
To ensure sustainable provision of safe, reliable and quality water to the community.	1	25% Reduction in water distribution losses by 30 June 2026	KPI 22	Dir: TS	% (percentage) Reduction in water distribution losses by 30 June 2026	25% Reduction in water distribution losses by 30 June 2025	25% Reduction in water distribution losses by 30 June 2026	10% Reduction in water distribution losses by 31 December 2025	Not Achieved: 0% Reduction in water distribution losses by 31 December 2025	No evidence provided	1. Target is not Achieved	Lack of Water Conservative Demand Management (WCDM) Strategy	The NLM has submitted a draft Technical report to DWS for approval to fund WCDM by June 2026	Water Distribution Analysis Reports
To ensure sustainable provision of safe, reliable and quality water to the community.	1	60 sample tests conducted to measure water quality by 30 June 2026	KPI 23	Dir: TS	Number of sample tests conducted to measure water quality by 30 June 2026	60 Sample tests conducted to measure water quality by 30 June 2025	60 Sample tests conducted to measure water quality by 30 June 2026	15 Sample tests conducted to measure water quality by 31 December 2025	Achieved. 15 Sample test conducted to measure water quality by 31 December 2025	Water treatment reports have been provided	1. Target is Achieved	N/A	N/A	Water testing reports

KPA 1: Basic Service Delivery and Infrastructure Development										
Strategic Objectives and Performance Indicators						For the Period 1 July 2025 – 30 June 2026				
IDP Strategic Objectives	SO ID	Key Performance Indicator (KPI)	KPI ID/Ref. No.	KPI Owner	Unit of measure	Baseline	Annual Target	Quarter 2 Targets	Quarter 2 Actual Performance	Verification by PMS Unit
To ensure sustainable provision of safe, reliable and quality water to the community.	1	95% Compliance rate of drinking water to SANS241 by 30 June 2026	KPI 24	Dir: TS	%(percentage)) Compliance rate of drinking water to compliance to SANS241 by 30 June 2026	95% Compliance rate of drinking water to SANS241 by 30 June 2025	95% Compliance rate of drinking water to SANS241 by 30 June 2026	95% Compliance rate of drinking water to SANS241 by 31 December 2025	Partially Achieved. 69% Compliance rate of drinking water to SANS241 by 31 December 2025	Progress report has been provided.
									1. Target is Partially Achieved. 2. Mng. Should file Water Corrective Action Plan that was developed by 30 June 2025. 3. Mng. should also file DWS report - as progress report on Water Quality	Assurance by internal audit
									Continue to implement Water Corrective Action Plan that was developed by 30 June 2025 on a quarterly basis	Proposed corrective measure
									Non Compliance with the water use licence, which include lack of skills, effluent quality compliance, draft policies and by-laws, budget not sufficient.	Reason for under-performance
									Blue Drop Reports	Source of evidence (as per ID)

KPA 1: Basic Service Delivery and Infrastructure Development														
Strategic Objectives and Performance Indicators														
For the Period 1 July 2025 – 30 June 2026														
IDP Strategic Objectives	SO ID	Key Performance Indicator (KPI)	KPI ID/Ref. No.	KPI Owner	Unit of measure	Baseline	Annual Target	Quarter 2 Targets	Quarter 2 Actual Performance	Verification by PMS Unit	Assurance by Internal audit	Reason for under-performance	Proposed corrective measure	Source of evidence (as per ID)
To ensure environmental sustainability in Ngwathe.	6	9 Illegal dumping spots removed in the area of jurisdiction of NLM by 30 June 2025	KPI 25	Dir: CS	Number of illegal dumping spots removed in the area of jurisdiction of NLM by 30 June 2025	9 Illegal dumping spots removed in the area of jurisdiction of NLM by 30 June 2025	9 Illegal dumping spots removed in the area of jurisdiction of NLM by 30 June 2026	2 Illegal dumping spots removed in the area of jurisdiction of NLM by 31 December 2025	Achieved: 1 Illegal dumping site was cleaned at Vredefort on the 22 October 2025. 1 Illegal Dumping was cleaned at Koppies on the 17 November 2025	Community Services Management Reports and photometric evidence have been provided	1. Target is Achieved	N/A	N/A	Community Services Management Reports (photometric evidence will serve as an annexure)
To ensure environmental sustainability in Ngwathe.	6	4 Clean-up and environmental management awareness campaigns conducted in the area of jurisdiction of NLM by 30 June 2026	KPI 26	Dir: CS	Number of Clean-up and environmental management awareness campaigns conducted in the area of jurisdiction of NLM by 30 June 2026	4 Clean-up campaigns conducted in the area of jurisdiction of NLM by 30 June 2025	4 Clean-up and environmental management awareness campaigns conducted in the area of jurisdiction of NLM by 30 June 2026	1 Clean-up and environmental management awareness campaign conducted in the area of jurisdiction of NLM by 31 December 2025	Achieved: 1 Clean-up campaign was done at Parys Wetland on the 21 October 2025. Environmental Awareness and Education was done in Parys on the 17 October 2025. Environmental Awareness for	Community Services Management Reports ; Schedule for cleaning campaigns; attendance register ; minutes and photometric evidence have been provided.	1. Target is Achieved	N/A	N/A	Community Services Management Reports (photometric evidence will serve as an annexure)

KPA 1: Basic Service Delivery and Infrastructure Development														
Strategic Objectives and Performance Indicators						For the Period 1 July 2025 – 30 June 2026								
IDP Strategic Objectives	SO ID	Key Performance Indicator (KPI)	KPI ID/Ref. No.	KPI Owner	Unit of measure	Baseline	Annual Target	Quarter 2 Targets	Quarter 2 Actual Performance	Verification by PMS Unit	Assurance by Internal audit	Reason for under-performance	Proposed corrective measure	Source of evidence (as per TID)
									Supervisors across all 5 town was done in a form of workshop/capacity building on the 23-24 October 2025					
To ensure environmental sustainability in Ngwathe.	6	42 000 households and businesses in municipal area with access to weekly refuse removal services by 30 June 2026	KPI 27	Dir: CS	Number of households and businesses in municipal area with access to weekly refuse removal services by 30 June 2026	42 000 households and businesses in municipal area with access to weekly refuse removal services at 30 June 2025	42 000 households and businesses in municipal area with access to weekly refuse removal services by 30 June 2026	42 000 households and businesses in municipal area with access to weekly refuse removal services by 31 December 2025	Achieved: 42 000 households and businesses in municipal area with access to weekly refuse removal services by 31 December 2025	Community Services Management Reports ; billing reports and area maps have been provided	1. Target is Achieved	N/A	N/A	Community Services Management Reports (photometric evidence will serve as an annexure)

KPA 1: Basic Service Delivery and Infrastructure Development														
Strategic Objectives and Performance Indicators														
For the Period 1 July 2025 – 30 June 2026														
IDP Strategic Objectives	SO ID	Key Performance Indicator (KPI)	KPI ID/Ref. No.	KPI Owner	Unit of measure	Baseline	Annual Target	Quarter 2 Targets	Quarter 2 Actual Performance	Verification by PMS Unit	Assurance by Internal audit	Reason for under-performance	Proposed corrective measure	Source of evidence (as per TID)
To ensure provision of social services to communities.	5	1 (one) Cemetery management plan developed by 30 June 2026	KPI 28	Dir: CS	Number of cemetery management plans developed by 30 June 2026	N/A	1 (one) Cemetery Management Plan developed by 30 June 2026	N/A	N/A	N/A	N/A	N/A	N/A	Internal Reports, Cemetery Management Plan
To ensure environmental sustainability in Ngwathe.	6	Disaster Management Plan for the municipality reviewed and approved by Council by 30 June 2026	KPI 29	Dir: CS	Date of approval by Council of the reviewed Disaster Management Plan for the municipality by 30 June 2026	Disaster Management Plan for the municipality reviewed and approved by Council by 30 June 2025	Disaster Management Plan for the municipality reviewed and approved by Council by 30 June 2026	N/A	N/A	N/A	N/A	N/A	N/A	Reviewed Disaster Management Plan

KPA 1: Basic Service Delivery and Infrastructure Development														
Strategic Objectives and Performance Indicators														
For the Period 1 July 2025 – 30 June 2026														
IDP Strategic Objectives	SO ID	Key Performance Indicator (KPI)	KPI ID/Ref. No.	KPI Owner	Unit of measure	Baseline	Annual Target	Quarter 2 Targets	Quarter 2 Actual Performance	Verification by PMS Unit	Assurance by Internal audit	Reason for under-performance	Proposed corrective measure	Source of evidence (as per TID)
To ensure environmental sustainability in Ngwathe.	6	300 premises inspected for fire safety and compliance by 30 June 2026	KPI 30	Dir. CS	Number of premises inspected for fire safety and compliance by 30 June 2026	300 premises inspected for fire safety and compliance by 30 June 2025	300 premises inspected for fire safety and compliance by 30 June 2026	75 premises inspected for fire safety and compliance by 31 December 2025	Partially Achieved: A total of 44 out of 75 Fire Safety Inspections were done for quarter 2.	Signed Community Services Management Report have been provided	1. Target is Partially Achieved	There was an Acting person appointed on the position of the Chief Fire and Rescue and he was not quiet clear with the process thereof	There's a newly qualified Chief Fire and Rescue appointed from the 5th of January 2026 with expertise on how to go about the inspections. Progress on the requirement of the KPI will be achieved in Quarter 3 of the 2025-26FY	Community Services Management Reports (photometric evidence will serve as an annexure)

KPA 1: Basic Service Delivery and Infrastructure Development														
Strategic Objectives and Performance Indicators														
For the Period 1 July 2025 – 30 June 2026														
IDP Strategic Objectives	SO ID	Key Performance Indicator (KPI)	KPI ID/Ref. No.	KPI Owner	Unit of measure	Baseline	Annual Target	Quarter 2 Targets	Quarter 2 Actual Performance	Verification by PMS Unit	Assurance by Internal audit	Reason for under-performance	Proposed corrective measure	Source of evidence (as per TID)
To ensure environmental sustainability in Ngwathe.	6	100% Compliance with the required attendance time for all reported structural firefighting incidents by 30 June 2026	KPI31	Dir: CS	% (percentage) compliance with the required attendance time for all reported structural firefighting incidents by 30 June 2026	100% Compliance with the required attendance time for all reported structural firefighting incidents by 30 June 2025	100% Compliance with the required attendance time for all reported structural firefighting incidents by 30 June 2026	100% Compliance with the required attendance time for all reported structural firefighting incidents by 31 December 2025	Achieved: 100% Compliance with the required attendance time for all reported structural firefighting incidents by 31 December 2025	fire and safety compliance certificates have been provided	1. Target is Achieved	N/A	N/A	Community Services Management Reports (photometric evidence will serve as an annexure)
To ensure environmental sustainability in Ngwathe.	6	500 Trees planted across the municipality by 30 June 2026	KPI32	Dir: CS	Number of trees planted across the municipality by 30 June 2026	New KPI	500 Trees planted across the municipality by 30 June 2026	N/A	N/A	N/A	N/A	N/A	N/A	Community Services Management Reports (photometric evidence will serve as an annexure)

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KPA 2: Local Economic Development														
Strategic Objectives and Performance Indicators						Annual Performance Targets								
For the Period 1 July 2025 – 30 June 2026														
IDP Strategic Objectives	SO ID	Key Performance Indicator (KPI)	KPI ID/Ref. No.	KPI Owner	Unit of measure	Baseline	Annual Target	Quarter 2 Targets	Quarter 2 Actual Performance	Verification by PMS Unit	Assurance by Internal audit	Reason for under-performance	Proposed corrective measure	Source of evidence (as per TID)
To create an enabling environment that stimulates economic growth and creates jobs.	7	Upgrading of 4 facilities (i.e Parys Container Park, Vredefort / Mokwallo Bar, Heilbron / Phiritona Bar, Koppies Show Ground) for establishment of SME hub by 30 June 2026	KPI37	Dir: LED	Number of facilities graded (i.e Parys Container Park, Vredefort / Mokwallo Bar, Heilbron / Phiritona Bar, Koppies Show Ground) for establishment of SME hub by 30 June 2026	New KPI	Upgrading of 4 facilities (i.e Parys Container Park, Vredefort / Mokwallo Bar, Heilbron / Phiritona Bar, Koppies Show Ground) for establishment of SME hub by 30 June 2026	N/A	N/A	N/A	N/A	N/A	N/A	Signed LED Activity Reports
To create an enabling environment that stimulates economic growth and creates jobs.	7	Establishment of 2 new SME hubs (i.e in Tumahole and Edenville) by 30 June 2026	KPI38	Dir: LED	Number of new SME hubs established (i.e in Tumahole and Edenville) by 30 June 2026	New KPI	Establishment of 2 new SME hubs (i.e in Tumahole and Edenville) by 30 June 2026	N/A	N/A	N/A	N/A	N/A	N/A	Signed LED Activity Reports
To create an enabling environment that stimulates economic growth and creates jobs.	7	Support to 40 SMEs for growth by 30 June 2026	KPI39	Dir: LED	Number of SMEs supported for growth by 30 June 2026	New KPI	Support to 40 SMEs for growth by 30 June 2026	Support to 10 SMEs for growth by 31 December 2025	Achieved. 10 SMEs supported for growth by 31 December 2025	The following have been provided: Signed LED Activity Reports; 10 request for support letters from SME's; BBBEE Certified; CIDB; attendance register for handing over of tools; and	1. Target is Achieved	N/A	N/A	Signed LED Activity Reports

KPA 2: Local Economic Development														
Strategic Objectives and Performance Indicators						Annual Performance Targets								
For the Period 1 July 2025 – 30 June 2026														
IDP Strategic Objectives	SO ID	Key Performance Indicator (KPI)	KPI ID/Ref. No.	KPI Owner	Unit of measure	Baseline	Annual Target	Quarter 2 Targets	Quarter 2 Actual Performance	Verification by PMS Unit	Assurance by Internal audit	Reason for under-performance	Proposed corrective measure	Source of evidence (as per TID)
To create an enabling environment that stimulates economic growth and creates jobs.	7	Development of Tourism Strategy and submit it for Council approval by 30 June 2026	KPI40	Dir. LED	Date of submission of the developed Tourism Strategy for approval by Council	New KPI	Development of Tourism Strategy and submit it for Council approval by 30 June 2026	N/A	N/A	N/A	N/A	N/A	N/A	1. Developed Tourism Strategy & 2. Council resolution
To create an enabling environment that stimulates economic growth and creates jobs.	7	Development of Human Settlements Sector Plan and submit it for Council approval by 30 June 2026	KPI42	Dir. LED	Date of submission of the developed Human Settlements Sector Plan for approval by Council	New KPI	Development of Human Settlements Sector Plan and submit it for Council approval by 30 June 2026	N/A	N/A	N/A	N/A	N/A	N/A	1. Developed Human Settlement Sector Plans & 2. Council Resolution
To create an enabling environment that stimulates economic growth and creates jobs.	7	4 Quarterly reports on the progress of 2 000 municipal properties to be surveyed and registered by 30 June 2026	KPI43	Dir. LED	Number of quarterly reports on the progress of 2 000 municipal properties to be surveyed and registered by 30 June 2026	New KPI	4 Quarterly reports on the progress of 2 000 municipal properties to be surveyed and registered by 30 June 2026	1 Quarterly report on the progress of 2 000 municipal properties to be surveyed and registered by 31 December 2025	Achieved. Quarterly report on the progress of 2 000 municipal properties to be surveyed and registered has been compiled and submitted to PMS	The following have been provided: Signed Spatial Planning and Land use Management activity reports indicating 2000 municipal properties have not been survey	1. Target is Achieved	Reason for under-performance have not been provided department	Corrective measures have not been provided	Signed Spatial Planning and Land use Management activity reports

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KPA 2: Local Economic Development														
Strategic Objectives and Performance Indicators						Annual Performance Targets								
For the Period 1 July 2025 – 30 June 2026														
IDP Strategic Objectives	SO ID	Key Performance Indicator (KPI)	KPI ID/Ref. No.	KPI Owner	Unit of measure	Baseline	Annual Target	Quarter 2 Targets	Quarter 2 Actual Performance	Verification by PMS Unit	Assurance by Internal audit	Reason for under-performance	Proposed corrective measure	Source of evidence (as per TID)
To create an enabling environment that stimulates economic growth and creates jobs.	7	4 Quarterly reports on identified vacant land, land use applications, formalisations, issued contravention notices and issued illegal land use charge notices by 30 June 2026	KPI46	Dir: LED	Number of quarterly reports on identified vacant land, land use applications, formalisations, issued contravention notices and issued illegal land use charge notices by 30 June 2026	New KPI	4 Quarterly reports on identified vacant land, land use applications, formalisations, issued contravention notices and issued illegal land use charge notices by 30 June 2026	1 Quarterly report on identified vacant land, land use applications, formalisations, issued contravention notices and issued illegal land use charge notices by 31 December 2025	Achieved: 1 Quarterly report on identified vacant land, land use applications, formalisations, issued contravention notices and issued illegal land use charge notices has been compiled and submitted to PMS	The following have been provided: Signed Land use management activity reports; approved plans dated October - December 2025; Notices of contravention dated October - December 2025; and Plans Register for the second quarter of 2025-26 FY	1. Target is Achieved	N/A	N/A	Signed Land use management activity reports
To create an enabling environment that stimulates economic growth and creates jobs.	7	4 Quarterly reports on compliance for approved building plans, issued contravention notices, issued compliance certificates, issued occupation certificates and issued illegal building charge notices by 30 June 2026	KPI47	Dir: LED	Number of quarterly reports on compliance for approved building plans, issued contravention notices, issued compliance certificates, issued occupation certificates and issued illegal building charge notices by 30 June 2026	New KPI	4 Quarterly reports on compliance for approved building plans, issued contravention notices, issued compliance certificates, issued occupation certificates and issued illegal building charge notices by 30 June 2026	1 Quarterly report on compliance for approved building plans, issued contravention notices, issued compliance certificates, issued occupation certificates and issued illegal building charge notices by 31 December 2025	Achieved: 1 Quarterly report on compliance for approved building plans, issued contravention notices, issued compliance certificates, issued occupation certificates and issued illegal building charge notices has been compiled and submitted to PMS	The following have been provided: Signed Building Inspections Management Activity reports and POP	1. Target is Achieved	N/A	N/A	Signed Building Inspections Management Activity reports

KPA 3: Municipal Transformation and Organisational Development														
Strategic Objectives and Performance Indicators						Annual Performance Targets								
For the Period 1 July 2025 – 30 June 2026														
IDP Strategic Objectives	SO ID	Key Performance Indicator (KPI)	KPI ID/Ref. No.	KPI Owner	Unit of measure	Baseline	Annual Target	Quarter 2 Targets	Quarter 2 Actual Performance	Verification by PMS Unit	Assurance by Internal audit	Reason for under-performance	Proposed corrective measure	Source of evidence (as per ID)
To ensure good governance and participation of communities.	14	Annual schedule of Council meetings for 2026/27 financial year compiled and approved by Council by 30 June 2026	KPI 48	Dir: CpS	Date of approval by council of annual schedule of Council meetings for 2026/27 financial year	Annual schedule of Council meetings for 2026/27 financial year approved by Council by 30 June 2025	Annual schedule of Council meetings for 2026/27 financial year compiled and approved by Council by 30 June 2026	N/A	N/A	N/A	N/A	N/A	N/A	1. Annual schedule of council meetings & 2. Council resolution
To ensure good governance and participation of communities.	14	100% of agendas for scheduled Council meetings distributed to Councilors and officials at least 48 hours before the meeting by 30 June 2026	KPI 49	Dir: CpS	% of agendas for scheduled Council meetings distributed to Councilors and officials at least 48 hours before the meeting by 30 June 2025	98% of agendas for scheduled Council meetings distributed to Councilors and officials at least 48 hours before the meeting as at 30 June 2025	100% of agendas for scheduled Council meetings distributed to Councilors and officials at least 48 hours before the meeting by 30 June 2026	100% of agendas for scheduled Council meetings distributed to Councilors and officials at least 48 hours before the meeting by 31 December 2025	Achieved: 100% of agendas for council meetings distributed to Councilors and officials at least 48 hours before the meeting by 31 December 2025	Email transcripts dated 11 December has been provided.	1. Target is Achieved	N/A	N/A	Signed Corporate Service Monthly Activity Report

KPA 3: Municipal Transformation and Organisational Development														
Strategic Objectives and Performance Indicators						Annual Performance Targets								
For the Period 1 July 2025 – 30 June 2026														
IDP Strategic Objectives	SO ID	Key Performance Indicator (KPI)	KPI ID/Ref. No.	KPI Owner	Unit of measure	Baseline	Annual Target	Quarter 2 Targets	Quarter 2 Actual Performance	Verification by PMS Unit	Assurance by Internal audit	Reason for under-performance	Proposed corrective measure	Source of evidence (as per TID)
To ensure good governance and participation of communities.	14	100% of Council resolutions distributed internally to responsible departments within 7 working days after each Council meeting by 30 June 2026	KPI 50	Dir: CpS	% of Council resolutions distributed internally to responsible departments within 7 working days after each Council meeting by 30 June 2026	98% of Council resolutions distributed internally to responsible departments within 7 working days after each Council meeting by 30 June 2026	100% of Council resolutions distributed internally to responsible departments within 7 working days after each Council meeting by 30 June 2026	100% of Council resolutions distributed internally to responsible departments within 7 working days after each Council meeting by 31 December 2025	Achieved: Council resolutions distributed internally to responsible departments within 7 working days after each Council meeting by 31 December 2025	Email transcript dated 18 December and Execution of Council resolutions has been provided.	1. Target is Achieved	N/A	N/A	Signed Corporate Service Monthly Activity Report
To ensure good governance and participation of communities.	14	90% of Council Resolutions implemented within prescribed timeframe stipulated on resolutions register by 30 June 2026	KPI 51	MM	% (percentage) of Council Resolutions implemented within prescribed timeframe stipulated on resolutions register by 30 June 2025	87% of Council Resolutions implemented within prescribed timeframe stipulated on resolutions register by 30 June 2025	90% of Council Resolutions implemented within prescribed timeframe stipulated on resolutions register by 30 June 2026	90% of Council Resolutions implemented within prescribed timeframe stipulated on resolutions register by 31 December 2025	Achieved: 90% of Council Resolutions implemented within prescribed timeframe stipulated on resolutions register by 31 December 2025	Resolutions Register has been provided	1. Achieved	N/A	N/A	Signed Corporate Service Monthly activity Reports

KPA 3: Municipal Transformation and Organisational Development														
Strategic Objectives and Performance Indicators						Annual Performance Targets								
For the Period 1 July 2025 – 30 June 2026														
IDP Strategic Objectives	SO ID	Key Performance Indicator (KPI)	KPI ID/Ref. No.	KPI Owner	Unit of measure	Baseline	Annual Target	Quarter 2 Targets	Quarter 2 Actual Performance	Verification by PMS Unit	Assurance by Internal audit	Reason for under-performance	Proposed corrective measure	Source of evidence (as per TID)
To ensure good governance and participation of communities.	14	4 (Four) quarterly reports submitted to Council on the tracking of council resolutions by June 2026	KPI 52	Dir: CpS	Number of quarterly reports submitted to Council on the tracking of council by June 2026	4 (Four) quarterly reports submitted to Council on the tracking of council resolutions by June 2025	4 (Four) quarterly reports submitted to Council on the tracking of council resolutions by June 2026	1 (One) quarterly report (i.e quarter 1 of 2025/26) report submitted to Council on the tracking of council resolutions 31 December 2025	Achieved: 1 (One) quarterly report submitted to Council on the 18 December 2025.	Minutes of the ordinary council meeting held on the 18 December 2025 at 10h00 at Vredefort has been provided	1. Target is Achieved	N/A	N/A	Signed Corporate Service Monthly Activity Report
To ensure effective organisational and management of human resources	8	Review and update 2026/27 EE Plan and Plan and numerical goals and targets by 30 September 2026	KPI 53	Dir: CpS	Reviewed and updated 2026/27 EE Plan and numerical goals and targets by 30 September 2026	2024/25 EE Plan and numerical goals and targets as at 30 June 2025	Reviewed and updated 2026/27 EE Plan and numerical goals and targets by 30 September 2026	N/A	N/A	N/A	N/A	N/A	N/A	Reviewed EE plan

KPA 3: Municipal Transformation and Organisational Development														
Strategic Objectives and Performance Indicators							Annual Performance Targets							
For the Period 1 July 2025 – 30 June 2026														
IDP Strategic Objectives	SO ID	Key Performance Indicator (KPI)	KPI ID/Ref. No.	KPI Owner	Unit of measure	Baseline	Annual Target	Quarter 2 Targets	Quarter 2 Actual Performance	Verification by PMS Unit	Assurance by Internal audit	Reason for under-performance	Proposed corrective measure	Source of evidence (as per TID)
To ensure effective organisational and management of human resources	8	20% of new employees coming from employment equity target groups employed in the three highest levels of management in compliance with the municipality's approved Equity Plan by 30 June 2026	KPI 54	Dir: CpS	% (percentage) of new employees coming from employment equity target groups employed in the three highest levels of management in compliance with the municipality's approved Equity Plan by 30 June 2026	69% of employment equity targets met as at 30 June 2024	20% (percentage) of new employees coming from employment equity target groups employed in the three highest levels of management in compliance with the municipality's approved Equity Plan by 30 June 2026	N/A	N/A	N/A	N/A	N/A	N/A	Signed Employment Equity reports
To ensure effective organisational and management of human resources	8	1 (One) consolidated EE Report submitted to Department of Labour by 15 January 2026 [EEA2 and EEA4]	KPI 55	Dir: CpS	Number of consolidated EE Reports submitted to Department of Labour by 15 January 2026 [EEA2 and EEA4]	1 (One) consolidated EE Report submitted to Department of Labour as at 15 January 2025 [EEA2 and EEA4]	1 (One) consolidated EE Report submitted to Department of Labour by 15 January 2026 [EEA2 and EEA4]	N/A	N/A	N/A	N/A	N/A	N/A	1. Signed Employment Equity Plan & 2. Email Transcript
To ensure effective organisational and management of human resources	8	2025/26 WSP, annual training report (ATR) & PIVOTAL report compiled and	KPI 56	Dir: CpS	Date of submission of compiled WSP, annual training report (ATR) & PIVOTAL report to LGSETA	30 April 2025 Submission date in 2024/25 financial year	2025/26 WSP, annual training report (ATR) & PIVOTAL report compiled and submitted to LGSETA by 30 April 2027	N/A	N/A	N/A	N/A	N/A	N/A	Email transcript to LGSETA

KPA 3: Municipal Transformation and Organisational Development														
Strategic Objectives and Performance Indicators						Annual Performance Targets								
For the Period 1 July 2025 – 30 June 2026														
IDP Strategic Objectives	SO ID	Key Performance Indicator (KPI)	KPI ID/Ref. No.	KPI Owner	Unit of measure	Baseline	Annual Target	Quarter 2 Targets	Quarter 2 Actual Performance	Verification by PMS Unit	Assurance by Internal audit	Reason for under-performance	Proposed corrective measure	Source of evidence (as per TID)
		submitted to LGSETA by 30 April 2027												
To ensure effective organisational and management of human resources	8	3 (Three) skills development programmes implemented as per WSP by 30 June 2026	KPI 57	Dir: CpS	Number of skills development programmes implemented as per WSP by 30 June 2026	3 (Three) skills development programmes implemented as per WSP as at 30 June 2025	3 (Three) skills development programmes implemented as per WSP by 30 June 2026	1 (One) skills development programme implemented as per WSP by 31 December 2025	Achieved: 1 (One) skills development programme implemented as per WSP by 31 December 2025	The workplace skill plan and annual training report has been provided (Reference Number L680710417-25) and the acknowledgment of WSP 2025/2026 has been provided	1. Target is Achieved	N/A	N/A	Signed WSP reports
To ensure effective organisational and management of human resources	8	4 Quarterly reports on the implementation of OHS by 30 June 2026	KPI58	Dir: CpS	Number of quarterly reports on the implementation of OHS by 30 June 2026	New KPI	4 Quarterly reports on the implementation of OHS by 30 June 2026	1 Quarterly report on the implementation of OHS by 31 December 2025	Achieved: 1 Quarterly report on the implementation of OHS by 31 December 2025	Signed Corporate Service Monthly Activity Report (OHS Report) dated October - December 2025 has been provided	1. Target is Achieved	N/A	N/A	Signed Corporate Service Monthly Activity Report

KPA 3: Municipal Transformation and Organisational Development														
Strategic Objectives and Performance Indicators						Annual Performance Targets								
For the Period 1 July 2025 – 30 June 2026														
IDP Strategic Objectives	SO ID	Key Performance Indicator (KPI)	KPI ID/Ref. No.	KPI Owner	Unit of measure	Baseline	Annual Target	Quarter 2 Targets	Quarter 2 Actual Performance	Verification by PMS Unit	Assurance by Internal audit	Reason for under-performance	Proposed corrective measure	Source of evidence (as per TD)
To ensure effective organisational and management of human resources	8	4 Quarterly LLF meetings held per annum by 30 June 2026	KPI60	Dir: CpS	Number of quarterly LLF meetings held per annum by 30 June 2026	10 (ten) of LLF meetings held per annum as at 30 June 2025	4 Quarterly LLF meetings held per annum by 30 June 2026	1 Quarterly LLF meeting held per 30 December 2025	Not Achieved: 1 Quarterly LLF meeting held per annum by 31 December 2025	The following have been provided: Minutes of the LLF meeting dated 09 December 2025 and attendance register	1. Target is not Achieved	N/A	N/A	1. Minutes of LLF meetings & 2. Attendance Register
To ensure effective organisational and management of human resources	8	2025/26 Annual leave plans for all employees completed by 30 September 2025	KPI61	Dir: CpS	Date of completion of 2025/26 Annual leave plans for all employees	New	2025/26 Annual leave plans for all employees completed by 30 September 2025	N/A	N/A	N/A	N/A	N/A	N/A	Approved annual leave plan
To ensure effective mitigation of risks to the municipality	13	4 Quarterly ICT Steering Committee meetings held by 30 June 2026	KPI62	Dir: CpS	Number of quarterly ICT Steering Committee meetings held by 30 June 2026	New KPI	4 Quarterly ICT Steering Committee meetings held by 30 June 2026	1 Quarterly ICT Steering Committee meeting held by 31 December 2025	Achieved: 1 quarterly ICT Steering Committee was held on the 18 December 2025	The following have been provided: Signed Minutes of the ICT Steering Committee meeting and attendance register	1. Target is Achieved	N/A	N/A	Signed ICT Steering Committee Reports
To ensure effective mitigation of risks to the municipality	13	4 Quarterly ICT status reports by 30 June 2026	KPI63	Dir: CpS	Number of quarterly ICT status reports by 30 June 2026	New KPI	4 Quarterly ICT status reports by 30 June 2026	1 Quarterly ICT status report by 31 December 2025	Achieved: 1 Quarterly ICT status Report was submitted by 31 December 2025	ICT status Report date 31 December has been provided	1. Target is Achieved	N/A	N/A	Signed Corporate Service Monthly Activity Report

KPA 3: Municipal Transformation and Organisational Development														
Strategic Objectives and Performance Indicators							Annual Performance Targets							
For the Period 1 July 2025 – 30 June 2026														
IDP Strategic Objectives	SO ID	Key Performance Indicator (KPI)	KPI ID/Ref. No.	KPI Owner	Unit of measure	Baseline	Annual Target	Quarter 2 Targets	Quarter 2 Actual Performance	Verification by PMS Unit	Assurance by Internal audit	Reason for under-performance	Proposed corrective measure	Source of evidence (as per TID)
To ensure effective mitigation of risks to the municipality	13	Upgrading of ICT data centre: Procurement and installation of server by 30 June 2026	KPI64	Dir: CpS	Date of procurement and installation of server for upgrading of ICT data centre	New KPI	Procurement and installation of server for upgrading of ICT data centre by 30 June 2026	N/A	N/A	N/A	N/A	N/A	N/A	Signed ICT Equipment Procurement and installation Reports

KPA 4: Financial Viability and Management														
Strategic Objectives and Performance Indicators							Annual Performance Targets							
For the Period 1 July 2025 – 30 June 2026														
IDP Strategic Objectives	SO ID	Key Performance Indicator (KPI)	KPI ID/Ref. No.	KPI Owner	Unit of measure	Baseline	Annual Target	Quarter 2 Targets	Quarter 2 Actual Performance	Verification by PMS Unit	Assurance by Internal audit	Reason for under-performance	Proposed corrective measure	Source of evidence (as per TID)
To ensure effective financial reporting compliant with applicable legislation.	12	2024/25 Fixed Asset Register (FAR) compiled and updated in line with GRAP requirements and submitted to the A-G on or before 31 August 2025	KPI 65	CFO	Date of submission of 2024/25 Fixed Asset Register (FAR) compiled and updated in line with GRAP requirements	2023/24 Fixed Asset Register (FAR) submitted to the A-G by 31 August 2024	2024/25 Fixed Asset Register (FAR) compiled and updated in line with GRAP requirements and submitted to the A-G on or before 31 August 2025	N/A	N/A	N/A	N/A	N/A	N/A	Updated 2024-25 Fixed Assets Register
To ensure effective financial reporting compliant with applicable legislation.	12	12 Monthly budget statements (s71 of MFMA) compiled and submitted to the Mayor not later than 10 working days after the end of each month by 30 June 2026	KPI 66	CFO	Number of monthly budget statements (s71 of MFMA) compiled and submitted to the Mayor not later than 10 working days after the end of each month by 30 June 2025	12 Monthly budget statements (s71 of MFMA) compiled and submitted to the Mayor by 30 June 2025	12 Monthly budget statements (s71 of MFMA) compiled and submitted to the Mayor not later than 10 working days after the end of each month by 30 June 2026	3 Monthly (i.e. September, October & November 2025) budget statements (s71 of MFMA) compiled and submitted to the Mayor not later than 10 working days after the end of each month by 31 December 2025	Achieved: 3monthly budget statements were submitted	The following were submitted: Signed acknowledgment of receipts dated 12 December 2025, 12 November and	1. Target is Achieved	N/A	N/A	1. 3 monthly Budget Statements & 2. Email transmission reports OR signed acknowledgment confirming submission to the Executive Mayor

KPA 4: Financial Viability and Management														
Strategic Objectives and Performance Indicators							Annual Performance Targets							
For the Period 1 July 2025 – 30 June 2026														
IDP Strategic Objectives	SO ID	Key Performance Indicator (KPI)	KPI ID/Ref. No.	KPI Owner	Unit of measure	Baseline	Annual Target	Quarter 2 Targets	Quarter 2 Actual Performance	Verification by PMS Unit	Assurance by Internal audit	Reason for under-performance	Proposed corrective measure	Source of evidence (as per ID)
To ensure effective financial reporting compliant with applicable legislation.	12	4 Quarterly National Treasury returns submitted by 30 June 2026	KPI 67	CFO	Number of quarterly National Treasury returns submitted by 30 June 2026	4 Quarterly National Treasury returns submitted as at 30 June 2025	4 Quarterly National Treasury returns submitted by 30 June 2026	1 Quarterly National Treasury return submitted by 31 December 2025	Achieved: 1 Quarterly 1 Quarterly National Treasury return submitted by 8 October 2025	N/A	1. Target is Achieved			1. 1 Quarterly National Treasury returns & 2. GoMuni portal reports
To ensure effective financial reporting compliant with applicable legislation.	12	2025/26 Mid-year budget and performance assessment (s72 of MFMA) report submitted to the Municipal Manager on or before 20 January 2026	KPI 68	CFO	Date of submission of 2025/26 Mid-year budget and performance assessment (s72 of MFMA) report submitted to the Municipal Manager	2024/25 Mid-year budget and performance assessment (s72 of MFMA) report submitted to the Municipal Manager on or before 20 January 2025	2025/26 Mid-year budget and performance assessment (s72 of MFMA) report submitted to the Municipal Manager on or before 20 January 2026	N/A	N/A	N/A	N/A	N/A	N/A	2025-26 Mid-year Budget and Performance Assessment
To ensure effective financial reporting compliant with applicable legislation.	12	2025/26 Mid-year adjustment budget submitted to Council by 28 Feb 2026	KPI 69	CFO	Date of submission of 2025/26 Mid-year adjustment budget submitted to Council	2024/25 Mid-year adjustment budget submitted to Council by 28 February 2025	2025/26 Mid-year adjustment budget submitted to Council by 28 Feb 2026	N/A	N/A	N/A	N/A	N/A	N/A	1. 2025-26 Mid-year adjustment budget & 2. Council minutes

KPA 4: Financial Viability and Management														
Strategic Objectives and Performance Indicators						Annual Performance Targets								
For the Period 1 July 2025 – 30 June 2026														
IDP Strategic Objectives	SO ID	Key Performance Indicator (KPI)	KPI ID/Ref. No.	KPI Owner	Unit of measure	Baseline	Annual Target	Quarter 2 Targets	Quarter 2 Actual Performance	Verification by PMS Unit	Assurance by Internal audit	Reason for under-performance	Proposed corrective measure	Source of evidence (as per TID)
To ensure sound budgeting and accounting systems compliant with applicable legislation.	9	Prepare 2026/27 annual budget (MTREF) compliant with MFMA and approved by Council by 31	KPI 70	CFO	Date of approval of 2026/27 annual budget (MTREF) compliant with MFMA by Council	2025/26 annual budget (MTREF) compliant with MFMA and approved by Council by 31 May 2025	Prepare 2026/27 annual budget (MTREF) compliant with MFMA and approved by Council by 31 May 2026	N/A	N/A	N/A	N/A	N/A	N/A	1. 2026/27 Annual Budget MTREF & 2. Council resolution
To ensure effective financial reporting compliant with applicable legislation.	12	Compiled 2024/25 Annual Financial Statement submitted to the Auditor-General by 31 August 2025	KPI 71	CFO	Date of submission of compiled 2023/24 Annual Financial Statement to the Auditor-General.	2023/24 Annual Financial Statement submitted to the Auditor-General by 31 August 2024	Compiled 2024/25 Annual Financial Statement submitted to the Auditor-General by 31 August 2025	N/A	N/A	N/A	N/A	N/A	N/A	1. 2024-25 AFS & 2. Email transcript
To ensure effective management of municipal expenditure.	11	Undisputed and valid creditors' invoices paid with 30 days of receipt of invoice as per Sec 65(2)(e) of the MFMA by 30 June 2026	KPI 72	CFO	Number of days undisputed and valid creditors' invoices paid from date of receipt of invoice as per Sec 65(2)(e) of the MFMA by 30 June 2026	Undisputed and valid creditors' invoices paid with 321 days of receipt of invoice as at 30 June 2025	Undisputed and valid creditors' invoices paid with 30 days of receipt of invoice as per Sec 65(2)(e) of the MFMA by 30 June 2026	Undisputed and valid creditors' invoices paid with 30 days of receipt of invoice as per Sec 65(2)(e) of the MFMA by 31 December 2025	Partially Achieved: in the second quarter total number of creditors were 511 and total number of creditors paid within 30 days were 307	Creditors age analysis report from SOLAR	1. Target is Partially Achieved			Creditors Age analysis report from SOLAR

KPA 4: Financial Viability and Management														
Strategic Objectives and Performance Indicators							Annual Performance Targets							
For the Period 1 July 2025 – 30 June 2026														
IDP Strategic Objectives	SO ID	Key Performance Indicator (KPI)	KPI ID/Ref. No.	KPI Owner	Unit of measure	Baseline	Annual Target	Quarter 2 Targets	Quarter 2 Actual Performance	Verification by PMS Unit	Assurance by internal audit	Reason for under-performance	Proposed corrective measure	Source of evidence (as per ID)
To ensure a financially viable municipality.	10	86% of consumer debtors revenue collected (actual total collections as a percentage of total levies/billings) by 30 June 2026	KPI73	CFO	% of consumer debtors revenue collected (actual total collections as a percentage of total levies/billings) by 30 June 2026	78% of consumer debtors revenue collected (actual total collections as a percentage of total levies/billings) by 30 June 2025	86% of consumer debtors revenue collected (actual total collections as a percentage of total levies/billings) by 30 June 2026	40% of consumer debtors revenue collected (actual total collections as a percentage of total levies/billings) by 31 December 2025	Achieved: 46% of consumer debtors revenue collected (actual total collections as a percentage of total levies/billings) by 31 December 2025. The collection rate including prepaid electricity result to 66,15%.	Debtors Age analysis report from SOLAR	1. Target is Achieved	N/A	N/A	Debtors Age analysis report from SOLAR
To ensure a financially viable municipality.	10	Reduce debt cost ratio (i.e interest paid on Eskom, Rand Water and DWS) to 7% of total operating expenditure by 30 June 2026	KPI74	CFO	% Level reduction of debt cost ratio (i.e interest paid on Eskom, Rand Water and DWS) of total operating expenditure by 30 June 2026	New KPI	Reduce debt cost ratio (i.e interest paid on Eskom, Rand Water and DWS) to 7% of total operating expenditure by 30 June 2026	N/A	N/A	N/A	N/A	N/A	N/A	1. MFMA sec 71 Reports & 2. AFS

KPA 4: Financial Viability and Management														
Strategic Objectives and Performance Indicators							Annual Performance Targets							
For the Period 1 July 2025 – 30 June 2026														
IDP Strategic Objectives	SO ID	Key Performance Indicator (KPI)	KPI ID/Ref. No.	KPI Owner	Unit of measure	Baseline	Annual Target	Quarter 2 Targets	Quarter 2 Actual Performance	Verification by PMS Unit	Assurance by Internal audit	Reason for under-performance	Proposed corrective measure	Source of evidence (as per TID)
To ensure a financially viable municipality.	10	Increase Cash/ Cost Ratio (Excluding Unspent Conditional Grants) to 1 – 2 weeks by 30 June 2026	KPI75	CFO	Period of time Cash/ Cost Ratio (Excluding Unspent Conditional Grants) to increase by 30 June 2026	New KPI	Increase Cash/ Cost Ratio (Excluding Unspent Conditional Grants) to 1 – 2 weeks by 30 June 2026	N/A	N/A	N/A	N/A	N/A	N/A	1. MFMA sec 71 Reports & 2. AFS
To ensure a financially viable municipality.	10	Reduce the average number of days required to receive payment from consumers to 120 days for outstanding debtors and 30 days for current accounts by 30 June 2026	KPI76	CFO	Number of days that the average number of days required to receive payment from consumers is reduced to for outstanding debtors and current accounts by 30 June 2026	New KPI	Reduce the average number of days required to receive payment from consumers to 120 days for outstanding debtors and 30 days for current accounts by 30 June 2026	N/A	N/A	N/A	N/A	N/A	N/A	Debtors Age analysis report from SOLAR
To ensure a financially viable municipality.	10	100% Capital expenditure on approved total budget by 30 June 2026.	KPI77	CFO	% Capital expenditure on approved total budget by 30 June 2026.	New KPI	100% Capital expenditure on approved total budget by 30 June 2026.	N/A	N/A	N/A	N/A	N/A	N/A	1. MFMA sec 71 Report & 2. AFS

KPA 4: Financial Viability and Management														
Strategic Objectives and Performance Indicators								Annual Performance Targets						
For the Period 1 July 2025 – 30 June 2026														
IDP Strategic Objectives	SO ID	Key Performance Indicator (KPI)	KPI ID/Ref. No.	KPI Owner	Unit of measure	Baseline	Annual Target	Quarter 2 Targets	Quarter 2 Actual Performance	Verification by PMS Unit	Assurance by Internal audit	Reason for under-performance	Proposed corrective measure	Source of evidence (as per TID)
To ensure a financially viable municipality.	10	Improve expenditure on repairs and maintenance of assets to 8% of the total PPE and Investment property by 30 June 2026	KPI78	CFO	% Improvement in expenditure on repairs and maintenance of assets to 8% of the total PPE and Investment property by 30 June 2026	New KPI	Improve expenditure on repairs and maintenance of assets to 8% of the total PPE and Investment property by 30 June 2026	N/A	N/A	N/A	N/A	N/A	N/A	1. MFMA sec 71 Report & 2. AFS
To ensure a financially viable municipality.	10	Initiate implement and quarterly report on one (1) Departmental Revenue Generation / Enhancement initiative / project and one (1) Cost Containment initiative / project by 30 June 2026	KPI 79	All Directors	Number of Departmental Revenue Generation / Enhancement initiative / project and one (1) Cost Containment initiative / projects initiated, implemented and quarterly reported on by 30 June 2026	New KPI	Initiate implement and quarterly report on one (1) Departmental Revenue Generation / Enhancement initiative / project and one (1) Cost Containment initiative / project by 30 June 2026	Initiate implement and quarterly report on one (1) Departmental Revenue Generation / Enhancement initiative / project and one (1) Cost Containment initiative / project by 31 December 2025		Revenue enhancement report has been provided	1. Target is Partially Achieved. 2. Management should create an executable plan that is connected to the actual revenue created, including (a) time frames, (b) responsible officials, and (c) time frames. An action buddy format should be used for the report.			Departmental revenue enhancement report

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KPA 5: Good Governance and Public Participation														
Strategic Objectives and Performance Indicators						Annual Performance Targets								
For the Period 1 July 2025 – 30 June 2026														
IDP Strategic Objectives	SO ID	Key Performance Indicator (KPI)	KPI ID/Ref. No.	KPI Owner	Unit of measure	Baseline	Annual Target	Quarter 2 Targets	Quarter 2 Actual Performance	Verification by PMS Unit	Assurance by Internal audit	Reason for under-performance	Proposed corrective measure	Source of evidence (as per TID)
To ensure good governance and participation of communities.	14	100% Implementation of the approved audit action plan by 30 June 2026	KPI 85	Mng: MMO	% Implementation of the approved audit action plan by 30 June 2026	74% Implementation of the approved audit action plan as at 30 June 2024	100% Implementation of the approved audit action plan by 30 June 2026	N/A	N/A	N/A	N/A	N/A	N/A	Approved Audit Action Plan
To ensure effective mitigation of risks to the municipality	13	Develop a risk based internal audit plan (RBAP) (MFMA - Section 165(2)(a)) for 2025/26 financial year and submit to the Audit Committee by 31 August 2025.	KPI 86	Mng: IA	Date of submission to the Audit Committee of developed risk based internal audit plan (RBAP) (MFMA) - Section 165(2)(a)	Develop a risk based internal audit plan (RBAP) - (MFMA) - Section 165(2)(a) for 2025/26 financial year and submit to the Audit Committee by 31 August 2024	Develop a risk based internal audit plan (RBAP) (MFMA) - (MFMA) - Section 165(2)(a) for 2025/26 financial year and submit to the Audit Committee by 31 August 2025	N/A	N/A	N/A	N/A	N/A	N/A	Risk based Internal audit plan for 2025-26
To ensure good governance and participation of communities.	14	4 Audit committee meetings held by 30 June 2026	KPI 87	Mng: IA	Number of audit committee meetings held by 30 June 2025	4 Audit committee meetings held by 30 June 2025	4 Audit committee meetings held by 30 June 2026	1 Audit committee meeting held 31 December 2025	Achieved: 3 Audit committee meetings held by 31 December 2025	The following have been provided: Minutes, Agenda and attendance registers dated 3 November 2025; 17 November 2025 and 25 November 2025	1. Target is Achieved	N/A	N/A	1. Approved Audit Committee Meetings Agenda & Minutes 2. Minutes

KPA 5: Good Governance and Public Participation														
Strategic Objectives and Performance Indicators										Annual Performance Targets				
For the Period 1 July 2025 – 30 June 2026														
IDP Strategic Objectives	SO ID	Key Performance Indicator (KPI)	KPI ID/Ref. No.	KPI Owner	Unit of measure	Baseline	Annual Target	Quarter 2 Targets	Quarter 2 Actual Performance	Verification by PMS Unit	Assurance by Internal audit	Reason for under-performance	Proposed corrective measure	Source of evidence (as per TID)
KPI 49	14	2025/26 Internal Audit charter reviewed and approved by the Audit Committee by 30 June 2025	KPI 88	Mng: IA	Date of approval of 2025/26 reviewed Internal Audit charter by the Audit Committee	2025/26 Internal Audit charter reviewed and approved by the Audit Committee by 30 June 2025	2025/26 Internal Audit charter reviewed and approved by the Audit Committee by 30 June 2026	N/A	N/A	N/A	N/A	N/A	N/A	1. 2025-26 Reviewed Internal Audit Charter & 2. Minutes of Audit Committee
To ensure good governance and participation of communities.	14	4 Internal audit reports produced by 30 June 2026	KPI 89	Mng: IA	Number of internal audit reports produced by 30 June 2026	4 Internal audit reports produced as at 30 June 2025	4 Internal audit reports produced by 30 June 2026	1 Internal audit report produced by 31 December 2025	Achieved: 1 Internal audit report is at 40% (Review stage Two audit projects planned and conducted. 1st Quarter PMS review -100 %. Debtors (accounts receivables). 99% of activities have been completed.	Internal audit reports	1. Target is Achieved	. Target set is not aligned to our Internal Audit Plan. 2. Second quarter audit activities are completed and reported in the 3rd quarter. 3. Actual work is done; the report is at the review stage. 4. Internal Audit is under staff, and the encounter was reported numerous by Auditor-General of South, Provincial Treasury and also reported to Audit Committee, to date to action has been taken by management to address the matter.	N/A	Signed Internal Audit Reports

KPA 5: Good Governance and Public Participation														
Strategic Objectives and Performance Indicators										Annual Performance Targets				
For the Period 1 July 2025 – 30 June 2026														
IDP Strategic Objectives	SO ID	Key Performance Indicator (KPI)	KPI ID/Ref. No.	KPI Owner	Unit of measure	Baseline	Annual Target	Quarter 2 Targets	Quarter 2 Actual Performance	Verification by PMS Unit	Assurance by Internal audit	Reason for under-performance	Proposed corrective measure	Source of evidence (as per TID)
To ensure good governance and participation of communities.	14	2025/26 Top-Layer SDBIP submitted and approved by the Executive Mayor by 28 June 2026	KPI 90	Mng: PMS	Date of approval of 2025/26 Top-Layer SDBIP by the Executive Mayor	2024/25 Top-Layer SDBIP submitted and approved by the Executive Mayor by 28 June 2025	2025/26 Top-Layer SDBIP submitted and approved by the Executive Mayor by 28 June 2026	N/A	N/A	N/A	N/A	N/A	N/A	Approved 2025-26 Top Layer SDBIP by the Executive Mayor
To ensure good governance and participation of communities.	14	4 Quarterly reports submitted to council on the actual performance in terms of the Top Layer SDBIP by 30 June 2026	KPI 91	Mng: PMS	Number of quarterly reports submitted to council on the actual performance in terms of the Top Layer SDBIP by 30 June 2026	4 Quarterly reports submitted to council on the actual performance in terms of the Top Layer SDBIP as at 30 June 2025	4 Quarterly reports submitted to council on the actual performance in terms of the Top Layer SDBIP by 30 June 2026	1 Quarterly report submitted to council on the actual performance in terms of the Top Layer SDBIP by 31 December 2025	Achieved: 1 Quarterly Report on the actual performance in terms of the Top Layer SDBIP was submitted to Council by December 2025	Council minutes have been provided	1. Target is Achieved	N/A	N/A	Quarterly SDBIP reports, Council Agenda and Minutes
To ensure good governance and participation of communities.	14	Submit the 2024/25 Annual Report to the Auditor-General by 31 August	KPI 92	Mng: PMS	Date of submission of 2024/25 Annual Report to the Auditor-General	2023/24 Annual Report submitted to the Auditor-General by 31 August 2024	Submit the 2024/25 Annual Report to the Auditor-General by 31 August	N/A	N/A	N/A	N/A	N/A	N/A	2024-25 Annual Report and Email Transcripts
To ensure good governance and participation of communities.	14	Review of PMS and submit it to Council for approval by 30 June 2026	KPI 93	Mng: PMS	Date of approval by Council of reviewed PMS	Review of PMS and submit it to Council for approval by 30 June 2025	Review of PMS and submit it to Council for approval by 30 June 2026	N/A	N/A	N/A	N/A	N/A	N/A	Reviewed PMS Framework and Minutes of Council
To ensure good governance and	14	Submit the previous year's (2024/25) Annual Report	KPI 94	Mng: PMS	Date of submission of 2024/25 Annual Report to the	Submit the previous year's (2023/24) Annual Report	Submit the previous year's (2024/25)	N/A	N/A	N/A	N/A	N/A	N/A	Annual Report and Minutes of council

KPA 5: Good Governance and Public Participation														
Strategic Objectives and Performance Indicators							Annual Performance Targets							
For the Period 1 July 2025 – 30 June 2026														
IDP Strategic Objectives	SO ID	Key Performance Indicator (KPI)	KPI ID/Ref. No.	KPI Owner	Unit of measure	Baseline	Annual Target	Quarter 2 Targets	Quarter 2 Actual Performance	Verification by PMS Unit	Assurance by Internal audit	Reason for under-performance	Proposed corrective measure	Source of evidence (as per TID)
participation of communities.		to the Municipal Manager by the 25 th January 2026 for the purpose tabling to council in terms of MFMA section 127(2)			Municipal Manager for the purpose tabling to council in terms of MFMA section 127(2)	to the Municipal Manager by the 25 th January 2025 for the purpose tabling to council in terms of MFMA section 127(2)	Annual Report to the Municipal Manager by the 25 th January 2026 for the purpose tabling to council in terms of MFMA section 127(2)							
To ensure good governance and participation of communities.	14	6 Draft performance agreements for 2026/27 financial year for senior managers submitted to the Municipal Manager by 20 June 2026	KPI 95	Mng: PMS	Number of draft performance agreements for 2026/27 financial year for senior managers submitted to the Municipal Manager by 20 June 2026	6 Draft performance agreements for 2024/25 financial year for senior managers submitted to the Municipal Manager as at 20 June 2025	6 Draft performance agreements for 2026/27 financial year for senior managers submitted to the Municipal Manager by 20 June 2026	N/A	N/A	N/A	N/A	N/A	N/A	Signed Performance Agreements
To ensure effective mitigation of risks to the municipality	13	2025/26 Risk register compiled and approved by the Municipal Manager by 31 August 2025	KPI 96	CRO	Date of approval by the Municipal manager of 2026/26 Risk register compiled	2024/25 Risk register compiled and approved by the Municipal Manager by 31 August 2024	2025/26 Risk register compiled and approved by the Municipal Manager by 31 August 2025	N/A	N/A	N/A	N/A	N/A	N/A	Signed/approved Risk Register

KPA 5: Good Governance and Public Participation														
Strategic Objectives and Performance Indicators										Annual Performance Targets				
For the Period 1 July 2025 – 30 June 2026														
IDP Strategic Objectives	SO ID	Key Performance Indicator (KPI)	KPI ID/Ref. No.	KPI Owner	Unit of measure	Baseline	Annual Target	Quarter 2 Targets	Quarter 2 Actual Performance	Verification by PMS Unit	Assurance by Internal audit	Reason for under-performance	Proposed corrective measure	Source of evidence (as per TID)
To ensure effective mitigation of risks to the municipality	13	4 Quarterly risk reports submitted to the Municipal Manager to monitor the progress of identified risks by 30 June 2026	KPI 97	CRO	Number of quarterly risk reports submitted to the Municipal Manager to monitor the progress of identified risks by 30 June 2026	4 Quarterly risk reports submitted to the Municipal Manager to monitor the progress of identified risks by 30 June 2025	4 Quarterly risk reports submitted to the Municipal Manager to monitor the progress of identified risks by 30 June 2026	1 Quarterly risk report submitted to the Municipal Manager to monitor the progress of identified risks by 31 December 2025	Partially achieved: 1 Quarterly risk report	Risk Management Report; Email Transcript and draft risk register have been provided	1. Target is not Achieved. 2. Mng. should provide and/or file evidence that the report was submitted to the MM.	Lack of responses from department Directors and unavailability of Directors due to audit	Emails have been to sent to Directors that have not responded. Intervention of Municipal Manager has been requested.	1. Risk Management Reports, 2. Email Transmissions in reports/ Signed manual Register confirming submission to the Municipal Manager
To ensure good governance and participation of communities.	14	4 Ordinary Council meetings held by 30 June 2026	KPI 98	Mng: OSpk	4 Council meetings held by 30 June 2025	4 Ordinary Council meetings held by 30 June 2025	4 Ordinary Council meetings held by 30 June 2026	1 Ordinary Council meeting held by 31 December 2025	Achieved: Council meeting were held on 18 december 2025	The following have been provided : Minutes of the ordinary council meeting; Notice and Agenda	1. Target is Achieved. 2. Mng. should file signed attendance register or print screen of Councilors present - in case of virtual meetings.	N/A	N/A	1. Agenda and 2. Minutes of Ordinary Council Meeting
To ensure good governance and participation of communities.	14	100% of pauper burials coordinated by 30 June 2026 against the registered total number of requests received for this financial year.	KPI 99	Mng: OSpk	% of pauper burials coordinated by 30 June 2026 against the registered total number of requests received for this financial year.	New KPI	100% of pauper burials coordinated by 30 June 2026 against the registered total number of requests received for this financial year.	100% of pauper burials coordinated by 31 December 2025 against the registered total number of requests received for this quarter.	Achieved: 100% of pauper burials coordinated by 31 December 2025	Indigent registers have been provided. POE submitted is not in line with the requirements of the KPI	1. Target is Achieved. 2. Mng. should prepare and file list of pauper burials, clearly stating - (a) area where pauper burial took place, (b) name of deceased, (c)	N/A	N/A	Signed Pauper Burial Report

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KPA 5: Good Governance and Public Participation														
Strategic Objectives and Performance Indicators										Annual Performance Targets				
For the Period 1 July 2025 – 30 June 2026														
IDP Strategic Objectives	SO ID	Key Performance Indicator (KPI)	KPI ID/Ref. No.	KPI Owner	Unit of measure	Baseline	Annual Target	Quarter 2 Targets	Quarter 2 Actual Performance	Verification by PMS Unit	Assurance by Internal audit	Reason for under-performance	Proposed corrective measure	Source of evidence (as per TID)
To ensure good governance and participation of communities.	14	Hosting of Ward Committee award ceremony for 19 wards by 30 June 2026	KPI 102	Mng: OSpk	Date of hosting of Ward Committee award ceremony for 19 wards hosted	New KPI	Hosting of Ward Committee award ceremony for 19 wards by 30 June 2026	N/A	N/A	N/A	N/A	N/A	N/A	Signed Ward Committee Awards Report
To ensure good governance and participation of communities.	14	5 Stakeholder engagements held by 30 June 2026	KPI103	Mng: OSpk	Number of Stakeholder engagements held by 30 June 2026	New KPI	5 Stakeholder engagements held by 30 June 2026	1 Stakeholder engagement held by 31 December 2025	Achieved: 1 Stakeholder engagement held by 31 December 2025	The following have been provided: Signed Stakeholder Engagement Report; attendance register and invitation	1. Target is Achieved.	N/A	N/A	Signed Stakeholder Engagement Report
To ensure good governance and participation of communities.	14	19 Ward Committees trained by 30 September 2025	KPI104	Mng: OSpk	Number of Ward Committees trained by 30 September 2025	New KPI	19 Ward Committees trained by 30 September 2025	N/A	N/A	N/A	N/A	N/A	N/A	Signed Ward Committee Training Report

KPA 5: Good Governance and Public Participation														
Strategic Objectives and Performance Indicators							Annual Performance Targets							
For the Period 1 July 2025 – 30 June 2026														
IDP Strategic Objectives	SO ID	Key Performance Indicator (KPI)	KPI ID/Ref. No.	KPI Owner	Unit of measure	Baseline	Annual Target	Quarter 2 Targets	Quarter 2 Actual Performance	Verification by PMS Unit	Assurance by Internal audit	Reason for under-performance	Proposed corrective measure	Source of evidence (as per TID)
To ensure good governance and participation of communities.	14	5 Public education programmes held by 30 June 2026	KPI105	Mng: OSpk	Number of Public education programmes held by 30 June 2026	New KPI	5 Public education programmes held by 30 June 2026	N/A	N/A	N/A	N/A	N/A	N/A	Signed Public Education Report
To ensure good governance and participation of communities.	14	Development of Community satisfaction survey tool by 31 December 2025	KPI106	Mng: OSpk	Date of development of Community satisfaction survey tool	New KPI	Development of Community satisfaction survey tool by 31 December 2025	Development of Community satisfaction survey tool by 31 December 2025	Not Achieved: Development of Community satisfaction survey tool was not developed by 31 December 2025	Confirmation letter indicating none achievement has been provided	1. Target is not Achieved	competing priorities delayed procurement of technical expertise and software need for survey tool development	Procurement of technical expertise and software will be prioritized and scheduled within the third quarter	Community Satisfaction Survey Tool
To ensure good governance and participation of communities.	14	5 Women Commission engagement held by 30 September 2025	KPI107	Mng: OSpk	Number of Women Commission engagement held by 30 September 2025	New KPI	5 Women Commission engagement held by 30 September 2025	N/A	N/A	N/A	N/A	N/A	N/A	Signed Stakeholder Engagement Report

KPA 5: Good Governance and Public Participation														
Strategic Objectives and Performance Indicators						Annual Performance Targets								
For the Period 1 July 2025 – 30 June 2026														
IDP Strategic Objectives	SO ID	Key Performance Indicator (KPI)	KPI ID/Ref. No.	KPI Owner	Unit of measure	Baseline	Annual Target	Quarter 2 Targets	Quarter 2 Actual Performance	Verification by PMS Unit	Assurance by Internal audit	Reason for under-performance	Proposed corrective measure	Source of evidence (as per TID)
To ensure good governance and participation of communities.	14	19 Community meetings (1 meeting per ward) held each quarter by 30 June 2026	KPI108	Mng: OSpk	Number of community meetings held each quarter by 30 June 2026	New KPI	19 Community meetings (1 meeting per ward) held each quarter by 30 June 2026	19 Community meetings (1 meeting per ward) held by 31 December 2025	Not Achieved: 6 Community meetings held by 31 December 2025. The following wards held community meetings: 10.9,18.6,7.1,3	Confirmation report indicating under-performance and attendance registers have been provided	1. Target is not Achieved 2. Mng. should develop, implement and file list of all stakeholders indicating (a) Ward reference, (b) Date of engagement; (c) purpose of engagement; where the meeting took place or not reason thereof etc.	Unfavourable weather conditions: Heavy rainfall and poor travel conditions directly impacted attendance. Most of wards the use open space to conduct the meeting despite adverse weather	Explore alternative venues with sheltered facilities to ensure meetings can proceed despite adverse weather	Community Meeting/ Engamnet Reports
To ensure good governance and participation of communities.	14	Procurement of loud hailing bakkie by 31 December 2025	KPI109	Mng: OSpk	Date of Procurement of loud hailing bakkie	New KPI	Procurement of loud hailing bakkie by 31 December 2025	Procurement of loud hailing bakkie by 31 December 2025	Not achieved: loud hailing bakkie was not procured by 31 December 2025	Confirmation letter has been provided	1. Target is not Achieved	Limitation budget allocation	Dedicated budget allocation: Funds earmarked for the bakkie will be protected from reallocation to competing priorities	1.Signed Procurement Reports & 2. Loud Hailing Bakkie

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KPA 5: Good Governance and Public Participation														
Strategic Objectives and Performance Indicators						Annual Performance Targets								
For the Period 1 July 2025 – 30 June 2026														
IDP Strategic Objectives	SO ID	Key Performance Indicator (KPI)	KPI ID/Ref. No.	KPI Owner	Unit of measure	Baseline	Annual Target	Quarter 2 Targets	Quarter 2 Actual Performance	Verification by PMS Unit	Assurance by Internal audit	Reason for under-performance	Proposed corrective measure	Source of evidence (as per TID)
To ensure provision of social services to communities.	5	1 Commemoration of Mandela Day 31 July 2025	KPI117	Mng: OEM	Number of Commemoration of Mandela Day 31 July 2025	New KPI	1 Commemoration of Mandela Day by 31 July 2025	N/A	N/A	N/A	N/A	N/A	N/A	Signed Commemoration of Mandela Day Report
To ensure provision of social services to communities.	5	Commemoration of Tumahole Day by 31 July 2025	KPI118	Mng: OEM	Date of Commemoration of Tumahole Day	New KPI	Commemoration of Tumahole Day by 31 July 2025	N/A	N/A	N/A	N/A	N/A	N/A	Signed Commemoration of Tumahole Day Report
To ensure provision of social services to communities.	5	1 Women's Day Celebration by 31 August 2025	KPI119	Mng: OEM	Number of Women's Day Celebration by 31 August 2025	New KPI	1 Women's Day Celebration by 31 August 2025	N/A	N/A	N/A	N/A	N/A	N/A	Signed women's day report

KPA 5: Good Governance and Public Participation														
Strategic Objectives and Performance Indicators							Annual Performance Targets							
For the Period 1 July 2025 – 30 June 2026														
IDP Strategic Objectives	SO ID	Key Performance Indicator (KPI)	KPI ID/Ref. No.	KPI Owner	Unit of measure	Baseline	Annual Target	Quarter 2 Targets	Quarter 2 Actual Performance	Verification by PMS Unit	Assurance by Internal audit	Reason for under-performance	Proposed corrective measure	Source of evidence (as per TID)
To ensure provision of social services to communities.	5	Commemoration of Youth Day by 30 June 2026	KPI120	Mng: OEM	Date of Commemoration of Youth Day	New KPI	Commemoration of Youth Day by 30 June 2026	N/A	N/A	N/A	N/A	N/A	N/A	Signed Youth Day report
To ensure provision of social services to communities.	5	Commemoration of Disability Day 31 December 2025	KPI121	Mng: OEM	Date of Commemoration of Disability Day	New KPI	Commemoration of Disability Day 31 December 2025	Commemoration of Disability Day 31 December 2025	Achieved: Commemoration of Disability Day 15 November 2025 in Koppies	The following have been provided: Signed Disability day Report, Poster, Photometric Evidence and attendance registers	1. Target is Achieved. 2. Mng. should develop multiyear timetable that specifies when other locations will be visited and/or host programs.	N/A	N/A	Signed Disability day Report
To ensure provision of social services to communities.	5	One (1) Mayoral Day Sports Event held by 31 July 2025	KPI122	Mng: OEM	Number of Mayoral Day Sports Events held 31 July 2025	New KPI	One (1) Mayoral Day Sports Event held by 31 July 2025	N/A	N/A	N/A	N/A	N/A	N/A	Signed Mayoral Day Sports Event Report

KPA 5: Good Governance and Public Participation														
Strategic Objectives and Performance Indicators							Annual Performance Targets							
For the Period 1 July 2025 – 30 June 2026														
IDP Strategic Objectives	SO ID	Key Performance Indicator (KPI)	KPI ID/Ref. No.	KPI Owner	Unit of measure	Baseline	Annual Target	Quarter 2 Targets	Quarter 2 Actual Performance	Verification by PMS Unit	Assurance by Internal audit	Reason for under-performance	Proposed corrective measure	Source of evidence (as per TID)
To ensure provision of social services to communities.	5	Commemoration of Worker's Day by 30 June 2026	KPI123	Mng: OEM	Date of Commemoration of Worker's Day	New KPI	Commemoration of Worker's Day by 30 June 2026	N/A	N/A	N/A	N/A	N/A	N/A	Signed Workers Day Report
To ensure provision of social services to communities.	5	Commemoration of World Cancer Day by 31 December 2025	KPI124	Mng: OEM	Date of Commemoration of World Cancer Day	New KPI	Commemoration of World Cancer Day by 31 December 2025	Commemoration of World Cancer by 31 December 2025	Achieved: Commemoration of World Cancer by 31 October 2025	The following has been provided: Signed World Cancer Day report and Photometric evidence and attendance register	1. Target is Achieved. 2. Mng. should develop multiyear timetable that specifies when other locations will be visited and/or host programs.	N/A	N/A	Signed World Cancer Day report
To ensure provision of social services to communities.	5	Commemoration of World's AIDS Day by 31 December 2025	KPI125	Mng: OEM	Date of Commemoration of World's AIDS	New KPI	Commemoration of World's AIDS Day by 31 December 2025	Commemoration of World's AIDS Day by 31 December 2025	Achieved: Commemoration of World's AIDS Day by 5 December 2025 in Heilbron	The following have been provided: Signed Report World Aids; Poster and Photometric evidence and attendance register	1. Target is Achieved. 2. Mng. should develop multiyear timetable that specifies when other locations will be visited and/or host programs.	N/A	N/A	Signed World Aids Days Report

KPA 5: Good Governance and Public Participation														
Strategic Objectives and Performance Indicators							Annual Performance Targets							
For the Period 1 July 2025 – 30 June 2026														
IDP Strategic Objectives	SO ID	Key Performance Indicator (KPI)	KPI ID/Ref. No.	KPI Owner	Unit of measure	Baseline	Annual Target	Quarter 2 Targets	Quarter 2 Actual Performance	Verification by PMS Unit	Assurance by Internal audit	Reason for under-performance	Proposed corrective measure	Source of evidence (as per TID)
To ensure provision of social services to communities.	5	Commemoration of Freedom Day by 30 June 2026	KPI126	Mng: OEM	Date of Commemoration of Freedom Day	New KPI	Commemoration of Freedom Day by 30 June 2026	N/A	N/A	N/A	N/A	N/A	N/A	Signed Freedom Day Report
To ensure provision of social services to communities.	5	Celebration of Christmas Day by 31 December 2025	KPI127	Mng: OEM	Date of Celebration of Christmas Day	New KPI	Celebration of Christmas Day by 31 December 2025	Celebration of Christmas Day by 31 December 2025	Achieved: Celebration of Christmas Day on the 17 December 2025	The following have been provided: Signed Report on the Christmas Celebration; Poster and Photometric evidence and attendance register	1. Target is Achieved. 2. Mng. should develop multiyear timetable that specifies when other locations will be visited and/or host programs. 3. Mng. should reference attendance register with area name e.g. Parys	N/A	N/A	Signed Christmas Day Report

KPA 5: Good Governance and Public Participation														
Strategic Objectives and Performance Indicators							Annual Performance Targets							
For the Period 1 July 2025 – 30 June 2026														
IDP Strategic Objectives	SO ID	Key Performance Indicator (KPI)	KPI ID/Ref. No.	KPI Owner	Unit of measure	Baseline	Annual Target	Quarter 2 Targets	Quarter 2 Actual Performance	Verification by PMS Unit	Assurance by Internal audit	Reason for under-performance	Proposed corrective measure	Source of evidence (as per TID)
To ensure provision of social services to communities.	5	Commemoration of LGBTQ by 30 June 2026	KPI128	Mng: OEM	Date of Commemoration of LGBTQ	New KPI	Commemoration of LGBTQ by 30 June 2026	N/A	N/A	N/A	N/A	N/A	N/A	Signed LGBTQ Report
To ensure provision of social services to communities.	5	Awareness campaign on drugs and substance abuse held by 30 September 2025	KPI129	Mng: OEM	Date Awareness campaign on drugs and substance abuse held	New KPI	Awareness campaign on drugs and substance abuse held by 30 September 2025	N/A	N/A	N/A	N/A	N/A	N/A	Signed Drugs and Substance abuse awareness campaign Report
To ensure provision of social services to communities.	5	Awareness campaign on 15 Days of Activism against Women and Children held by 31 December 2025	KPI130	Mng: OEM	Date Awareness campaign on 15 Days of Activism against Women and Children held	New KPI	Awareness campaign on 15 Days of Activism against Women and Children 31 December 2025	Awareness campaign on 15 Days of Activism against Women and Children 31 December 2025	Achieved: Awareness campaign on 15 Days of Activism against Women and Children 9 December 2025 at Master Nakedi Sports Centre	The following have been provided: Signed 15 Days awareness campaign on 15 Days of Activism against Women and Children 9 December 2025 at Master Nakedi Sports Centre Photometric evidence and	1. Target is Achieved. 2. Mng. should develop multiyear timetable that specifies when other locations will be visited and/or host programs. 3. Mng. should reference attendance register with	N/A	Signed 15 Days awareness campaign on 15 Days of Activism against Women and Children report	

KPA 5: Good Governance and Public Participation														
Strategic Objectives and Performance Indicators							Annual Performance Targets							
For the Period 1 July 2025 – 30 June 2026														
IDP Strategic Objectives	SO ID	Key Performance Indicator (KPI)	KPI ID/Ref. No.	KPI Owner	Unit of measure	Baseline	Annual Target	Quarter 2 Targets	Quarter 2 Actual Performance	Verification by PMS Unit	Assurance by Internal audit	Reason for under-performance	Proposed corrective measure	Source of evidence (as per TID)
To ensure provision of social services to communities.	5	100% approval of Tertiary Fee Registration received against the total number of application received by 30 March 2026	KPI131	Mng: OEM	% approval of Tertiary Fee Registration received against the total number of application received by 30 March 2026	New KPI	100% approval of Tertiary Fee Registration received against the total number of application received by 30 March 2026	N/A	N/A	N/A	area name e.g. Parys	N/A	N/A	1. Signed Report on Tertiary Fee Registration Support that includes full particulars of applicants & 2. Proof of verification of indigence, 3. Signed Approval by Executive Mayor, & 4. Proof of payment
To ensure provision of social services to communities.	5	Five (5) Back to school campaigns for all towns held by 31 March 2026	KPI132	Mng: OEM	Number of Back to school campaigns for all towns held by 31 March 2026	New KPI	Five (5) Back to school campaigns for all towns held by 31 March 2026	N/A	N/A	N/A	N/A	N/A	N/A	Signed Back to school campaigns report

Recommendations

It is recommended that, in line with regulation 5 of Schedule C of Municipal Budget and Reporting Regulations, 2009, a resolution is hereby presented that:

- council note the mid-year budget and performance assessment report referred to in section 72 of Municipal Finance Management Act;
- based on this report, an adjustment budget be prepared and submitted for approval by Council not later than 28 February 2025;